FINANCIALTIMES

Monday May 77 1982



Davy still seeks

link with Indian

steel contract

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NEWS SUMMARY

BUSINESS

rises

BNOC

to resist

oil price

Sea oil prices next month because of Nigerian competi-

for work completed rather than

for time spent at work. Back

last week. It fell slightly below the Danish krone on Monday, but returned to the top position

on Tuesday. German interest rates were generally steady after the cut in the Bundesbank

the middle of the week to defend the currency against

growing fears about a future

devaluation. The pressure seemed to ease later, and the Belgiau Panc finished little

changed, as did most other

EMS May 14, 1982

BRITISH INSURANCE Asso-

ciation dropped plans for a multi-million pound promo-

tional campaign because of insurance companies' opposi-

CHARTERED Accountants

Institute's management system

will be the subject of a protest

by a group of members at next

month's annual meeting. Page 5

ASSOCIATION of Profes-

sional Executives Clerical and

Computer Staff, whose member-

ship has dropped sharply because of redundancies, voted

at its annual conference to

press ahead with amalgamation

talks with other unions. Page 7

BRITAIN'S black economy is

declining because people have

less money for home improve-

• PLAYBOY ENTERPRISES

lost \$22.6m in the first quarter

compared with a net profit of \$2.7m last year. Page 18

• CHRISTIAN: ROVSING, a

placing of 150,000 non-voting

a Danish company. Page 16

another

Samuel

ments. Page 5

tion. Back Page

Lombard rate the previous week. The lira remained the

GENERAL

Lebanon invasion fears growing

Fears of an Israeli invasion of southern Lebanon are growing. Troops concentrated, on the border have been put on alert and Israeli jets flew over Beirut. These moves followed a series of Israeli Cabinet threats that Israel would not allow Palestinian guerrillas to endanger the lives of its

Zaire's decision to restore diplomatic relations with Israel has sparked a wave of protest from Arab nations.

In Sidon, Lebanon, three D-MARK was the strongest member of the European Monetary System for most of people were killed in gun battles between leftist guerrillas and Palestinians, Page 3

£1.3m ransom

businessman Paolo Alessio, 56, has been freed by kidnappers following payment of a £1.3m ransom by his family. In West Germany, an eight-year-old girl, kidnapped in December, was freed after her German banker father paid a £358,000 ransom.

Greece surprised

Greece has been surprised by U.S. Secretary of State Alexander Haig's remarks that no meeting between President Reagan and Greek Premier Andreas Papandreou has been planned for next momb's Nato summit, in Bonn, Page 3

Aircraft scare

An Alitalia captain reported an explosion close to his aircraft while flying over southern Italy, where Nato manoeuvres were taking place. An investigation

Ulster blast

The wife of a former Northern Ireland police chief, May Bradley, was injured by a booby front door of her Belfast home.

Nazis 'brought in'

Several hundred Eastern European Nazis and collaborators were smuggled into the U.S. after the Second World War, to help with anti-Soviet intelligence, a U.S. television programme claimed.

Schild evidence

Rolf Schild and his family, victims of a kidnapping in Sardinia, in 1979, will testify against their alelged abductors in London, following their refusal to return to the island.

Asylum granted

Thirteen leftiists, who occupied the Brazilian embassy in Guatemala, have been granted political asylum in Mexico.

Holiday offers

Tour operators and travel agents are forecasting a spate of price cuts as their peak season nears, with many holidays unsold. Page 6

Brazil switch

Brazil has switched its longstanding economic alliance from Iraq to Iran, based on the belief that Iran will win the 20month Gulf war. A Gulf Cooperation Council meeting, in-Kuwair, was broken off in a move to reach Arab unity over the war. Page 3

Briefly ...

A £5m feature film is to be made of the TV series Dallas.

Danish computer company, has raised £3m in London with a An Iranian stowaway was found shares—believed to be the first international private placing by dead from exposure in the wheel housing of a jet at

CONTENTS

Civil Service unions: the Lombard: yet Left reaps a harvest ... 14 Ministry, challenge from the East 15 Justinian: uncertainty over Feature: BR comes to those accused's assets 8 who wait 5 Editorial comment: the Technology: European Canadian conundrum; the

Management: why employees are reluctant to be moved 12 Surveys:

Building: contracts for rail- Turkey (inset) way work in the UK and Hong Kong 8 Swansea 10, 11

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Shere Information 24, Z

knees-up. It will give dealers a chance

The dealers are from banks in 50 countries as diverse as Kenya and the Soviet Union. They will assemble from Thursday for the gathering of the International Forex Association.

Mr Adler.

CURRENCY COCKTAILS are kets. The fall-off in foreign-once), and for the husbands not all that will be mixed in the exchange profits just reported of the growing number of City this week. International by many U.S. banks, caused female foreign exchange foreign exchange trading is ex- mainly by calmer currency conpected to grind to a halt in a ditions over the past few few days as 2,000 currency months, is however, hardly dealers from around the world expected to disturb the bon-

hommie. Generally they will gather in London, with guest stars Larry Adler and the President of the West German be having just a good time. Underlining that bankers can Bundesbank, for their annual have a bit of fun with their roll over exposures and hedging techniques, they will be treated to a Friday Night is Music Night entertainment at the Royal Festival Hall. It will star

There are also a visit to Hever Castle. Kent, a day-trip to discuss developments on to Brighton for wives and girl- Argentina is not expected to foreign exchange and credit mar- friends (though not both at turn up.

wining and dining. Serving up the serious stuff will be Herr Karl Otto Poehl, the Bundesbank president. He will deliver a presentation after Saturday morning's annual general meeting at the Barbican in the City of London.

The gathering, the 24th, traditionally results in thin and erratic trading on foreign exchanges as the currency community lets down its hair. This year's meeting is bigger than ever. One sour note will intrude -the handful of delegates from

Task force set for more raids as Falkland hopes recede

BY MARGARET VAN HATTEM, POLITICAL STAFF

ebb further away. having Doubts in London over the Islands. rgentine response to the latest BRITISH NATIONAL OIL United Nations proposals, and in particular of the chances of getting a clear nad binding Corporation is likely to resist pressure for a rise in North reply, are so strong that the British Government has held back from giving a categoric tion, despite traders' claims that UK producers are selling at a big discount. Back Page

Sir Anthony Parsons, Britain's Ambassador to the UN, returns to New York this morning to ESSO is planning a productivity deal under which its 1,700 oil tanker drivers would be paid. resume negotiations. It was stressed in Whitehall yesterday that the Government is still trying hard to negotiate a settlement, but also that it suspects the Argentines of playing for time and is not prepared to allow more than a few days before undertaking more drastic

military action. Speculation that the Government may harden its negotiating

intensity pressure on the Argentine Junta over the next few implicitly on offer in recent ment circles, where the policy days, with more raids on the weeks was reinforced yesterday that sovereignty is negotiable Port Stanley area, as hopes of concluding a diplomatic settlement to the Falklands crisis not envisage Argentina ever by Argenting some embarrassment in Government in Government to the policy weeks was reinforced yesterday that sovereignty is negotiable. It is not clear whether Mr not envisage Argentina ever by Argenting some embarrassment in Government in Gover

slands. or that it was not an option as This comment, made on BBC far as the Government was con-

ARGENTINA DRAFTS REPLY ARGENTINA YESTERDAY drafted its final reply to the United Nations peace initiative on the Falklands crisis

as Argentine newspapers warned that a bloody battle over the islands might be imminent. The so-called "Malvinas group," headed by Foreign Minister Nicanor Costa Mendez met to put the last touches to Argentina's reply to Sr Javier Perez de Cuellar, UN Secretary-General, who has been trying to arrange a South Atlantic

While President Leopoldo Galtieri said yesterday he expected "some kind of rapprochement" with Britain in the next few days, the tone of his statement in an interview with Mexican television

islands The daily Buenos Aires newspaper, Clarin, said yesterday the stage seemed set for "the harshest and most dramatic battles in defence of the archipelage."

was tough. He warned that

Argentina was ready to fight off any British invasion of the

THE GOVERNMENT intends to stance if the Argentines do not radio, appears to have caused cerned. The ambiguity of the intensity pressure on the Argentine Junta over the next few implicitly on offer in recent ment circles, where the policy the possibility of differences within the Cabinet on this point.

In view of increasing pressure fom the Right wing of the Tory Party against any concessions to having sovereignty over the Argentine sovereignty unlikely, the Argentines, which could be regarded as a sell out, the Government appears determined not to move an inch further until it has watertight guaantees thatthe Argentines will withdraw from the Islands on the understanding that sovereignty is yet

to be negotiated. The outstanding difficulties, according to Whitehall, concern the securing of binding guarantees from the Argentines to a withdrawal of all military and civilian personnel; agreement on some form of interim administration, in which Britain insists the Palklanders' institutions should be represented; and categoric Argentine acceptance that there should be no pre-

Continued on Back Page Falklands crisis, Page 2; Edi-torial Comment, Page 14

BY K. K. SHARMA IN NEW DELHI AND PAUL CHEESERIGHT IN LONDON DAVY McKee, part of the Davy Corporation, will seek to negotiate the sale of equipment and services to India for a 1.5mtonnes-a-year steel plant in Orissa, despite the weekend loss of its position as consortium leader for construction of the £1.5bn project. "There is still a major role for Davy to play," Sir John Buckley, the group chairman, said yesterday, "It could still work out that we do as much as we originally planned to do.' Failure to win the construction contract would not have a major effect on Davy's fortunes, he

Sir John Buckley

with British companies. Sir John hopes that the possibility of these might emerge in a few weeks."

According to the British group, the increase arose because of a change in the concept and specifications of the plant and the switching of the site from Paradip, on the coast, to Daitari, 120 miles inland. Davy was reluctant to commit itself to a fixed-price contract on a new site which needed extensive

munications failures were par-tially offset by the signing of a contract, also at the weekend, Northern Engineering Industries to construct a £231.5m thermal power station. A further contract to cover the development of a related coalmine project is expected

intends to build the Orissa plant, but it will seek maximum use of Indian contractors and equipment. What cannot be provided from domestic sources will be put out to international tender.

shortly.

During the weekend, the

Indian Government revoked a

letter of intent, granted to Davy

last September, for turnkey construction—providing a com-pleted plant ready to operate.

The breakdown in negotia-

tions occurred when Davy and

the Indian Government failed

to agree on a revised price fol-

lowing an Indian decision to

change the site of the plant and

The Indian move is also an

embarrassment for the UK

Government. A succession of

ministers, from Mrs Margaret

Thatcher downwards, has sup-ported the Davy bid in talks

with the Indian Government.

But the steel and telecom-

its mix of products.

CIT Alcatel of France.

In London it is noted that the original financial package, put together to support the Davy bid, remains in place, and that the Indian Government will need funds for the project. The package is made up of export credits at 7.75 per cent. a Eurocurrency loan and aid funds. At least part of this could still Germany. be used if orders are placed

The package covered a fixed-This is the second check in week to Britain's drive to price contract with no provision for cost overruns, according to boost capital exports to India. Indian officials. But Davy's Last Thursday efforts to sell British System X telecommunirevised estimate for the plant came to over £25n, a figure which the Indian Government cations equipment were foiled when a £90m contract went to did not think was justified.

This is partly corroborated by the Indian side. It is said that Davy became unwilling to take on a turnkey contract and asked the Indian Government to make its own arrangements for construction. It is also said that Davy raised its equipment costs by up to an per cent.

The setback to the construction of the Oriesa plant is likely to lead to a review of the Indian policy of awarding turnkey projects to foreign companies provided they come with attractive financial packages.

The inclusion of £200m of UK Government grants in the Davy package is assumed to have been one reason why the British group emerged with a letter of intent in the face of a lower bid from a consortium led by Mannesmann Demag of West

Background, Page 4

Invasion 'likely to be withheld' weakest EMS corrency, below the Belgian franc, which con-tinued to suffer from speculative pressure. Euro Belgian Cast BRIDGET BLOOM, DEFENCE CORRESPONDENT franc rates rose sharply around MILES 2

ORDERS TO step up military pressure on the beleaguered Argentine garrison on the Falkland Islands have been given to the British task force in the South Atlantic. It seems, how-ever, the signal to invade will be withheld pending outcome of the peace initiative at the United Nations.

The military action ordered is likely to follow the pattern at the weekend when Royal Marine commandos landed on Pebble Island, destroying 11 light aircraft. Sea Harriers from the aircraft-carriers Hermes and Invincible also mounted two more bombing raids on the island's main airport at Stanley. The weekend action and any following in the next few days will have the dual purpose of barassing the Argentine garrison on the islands and of securing the air blockade in the 200-mile total zone around the Falklands establi Led more than

two weeks ago. Mr John Nott, the Defence secretary said yesterday the Government believed the blockade was effective and that The chart shows the two constraints on European Monetary System exchange rates. The upper grid based on the weakest currency in the system defines the cross rates from which no currency taxcept the lital may move more than 24 per tent. The lower chart gives each currency's divergence from the central rate against the European Currency Unit (ECU) itself a basket of European currencies. the task force's softening-up was undermining the process morale of the Argentine garrison, unofficially estimated at 7.000 to 9,000.

Ministry mphasised at the weekend that the Pebble Island action, though it involved the first acknowledged British landings since the

BY GUY DE JONQUIERES

communications industries in

Secretary, would enable British

Telecom to expand substantially its manufacturing activities giv-

ing it the leading role in equip-

television systems and the video

The plan also includes pro-

later this year permitting the sale of up to half of British Telecom to private investors

and relaxing the tight restric-

tions on financing which the

depends critically on whether the Government is able to win

the acquiescence of the Post Office Engineering Union. The

However, the fate of the plan

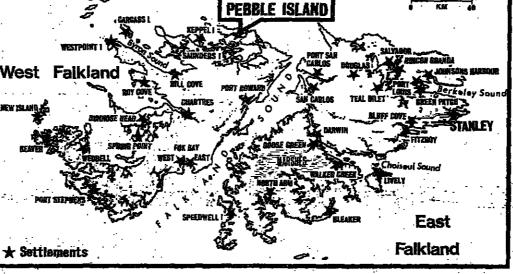
to introduce legislation

communications services.

Government imposes.

BY DAVID MARSH

the UK and overseas.



Full details are still not available. It appears, however, that from Faikland Islanders' homes. 50 Royal Marine commandos were landed on the island and after trekking seven hours over depend partly on the deteriorat-rough country were in position ing weather. The task force, to attack the airstrip area. The marines were supported by

task-force ship.

British Telecom expansion plan

THE GOVERNMENT is con- make an effort in the next few sector should have free rein to

union would be consulted regularly on business strategy.

ernment arguing strongly that the organisation should be-given

overall responsibility for laying

new cable systems to carry

vices and video communications.

it could do the work more effi-

ciently than if private cable

television operators were allowed to build separate cable

television networks in different

parts of the country. It suggests

laying cable on behalf of pri-

vate operators and recouping its

investment by charging them

The British Telecom pro-

rongly opposed to any privati-tion (ITAP). In a recent report, it could prove a formidable for Jenkin is expected to ITAP argued that the private competitor

Traders bank on a deal of fun

posals are in marked contrast network.

for traffic carried.

British Telecom claims that

Last week, British Telecom

sidering plans for restructuring weeks to persuade the union's

British Telecom, freeing the leaders to change their minds. organisation to develop into a One incentive which he may

major force in the computer and offer is the possibility that the

The proposals, backed by Mr Last week, British Telecom Patrick Jenkin, the Industry submitted a report to the Gov-

ping Britain with modern cable cable television programmes, television systems and the video computerised information ser-

union favours a wider industrial to the recommendations of the role for British Telecom, yet is strongly opposed to any privation to the recommendations of the role for British Telecom, yet is strongly opposed to any privation to the recommendations of the recommendations of the role for British Technology Advisory Panel Technology

task force arrived, was a raid destroyed. The task force suffered two minor casualties. both on East Falkland, Hill Cove Firing was said to be well away and Chartres. What happens on the military front in the next few days will

however, will have four key targets: naval gunfire from an unnamed . Small grass airstrips like that

ask-force ship.

at Pebble Island: These exist at
Eleven Argentine aircraft, many of the Islanders' settleincluding six small counter- ments on East and West Falkinsurgency Pucara and a light land. Several are believed to transporter, were be used by the Argentines and

Mr Jenkin is understood.

however, to agree with the British Telecom view that such

an approach could lead to un-

necessary duplication of cable

technically incompatible net-

proposals which would allow British Telecom to involve

itself more deeply in manufac-

turing, by setting up its own

factories, taking over existing

companies or entering joint

ventures with private sector

British Telecom on the model of larger U.S. independent tele-

phone companies, like General

Telephone and Electronics.

which bave a vertically-

integrated structure embracing

operating of a large telephone

The Government believes that

British Telecom were

The aim would be to reshape

Mr Jenkin is also considering

works.

pariners.

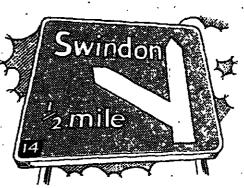
perhaps include the two largest

Radar units on the islands: These Admiral John Woodward, task-force commander believes the Argentines are still able to operate, to pinpoint the Royal Navy for Argentine attack, as happened last week when one warship was damaged.

Stanley airport: The task

force will want to deny use of this to the Argentine garrison, Military supplies and com-Continued on Back Page

WHEN MILTON FRIEDMAN



REGAINS PARADISE IT'LL BE ON THE M4

> The soaring overheads of staying in London make Swindon seem like paradise With rents and rates a fraction of the capital's,

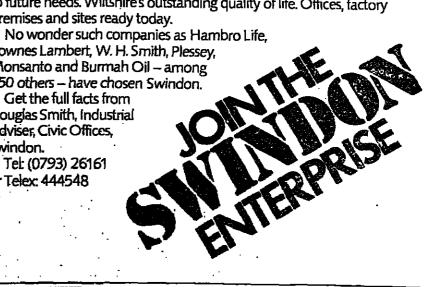
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Galtieri adopts tough stand over islands

BY HUGH O'SHAUGHNESSY AND JIMMY BURNS IN BUENOS AIRES Francis Pym, the Foreign Secre-

TIERI of Argentina has given Britain's insistence that the no signs of being ready to make Royal Navy be allowed to any fundamental diplomatic approach up to 200 miles from concessions to Britain as the the Falklands after any withcurrent peace efforts by the United Nations draw to an end. forces from the area of conflict.

ceasence in the South Atlantic Argentina's geographical proxi-is expected to be handed over mity to the Falklands. Britain h: Ambassador Enrique Ros in New York when Sir Anthony disagree on the role of the Falk-Parsons, the British envoy to the UN, arrives back in New administration. from London with Britain's reply.

Contrasted

Gen Galtieri adopted a tough Mexican television on Saturday, which contrasted with a much flexible attitude in another interview with Peruvion television the previous

While he expected "some kind of rapprochement with Britain in the next few days, President Galtieri warned that Argentina was ready to fight off any British attempt to reoccupy the Palkland Islands.

"Let no one be mistaken." Negotiations he said in the interview. "I have 400 Argentines dead and, if it is necessary for the defence of on a period of no more than reasonable pride, historical 18 months of negotiations be-pride. Argentina is ready fore its sovereignty over the for 4,000 or 40,000 for five or territory is formally recognised. six months, or five or six years. Latin America's Argentina will not haul down its flag, nor will

it raise a white flag." Sr Nicanor Costa Mendez, Foreign Minister, on Saturday refused to say he was optimistic about the negotiations being carried out by the UN Secretary General, but commented that he

PRESIDENT LEOPOLDO GAL- the UN negotiations involve drawal of Argentine and British

and Argentina are also said to

Present plans call for a UN administrator to be assisted by an Argentine and British official Britain is said to want the Falklanders' present island stand in an interview with council to continue in being, while Argentina seeks some representation for the small living in the territory before

> Argentina is still rejecting British insistence that there should be no immigration of Argentines and no purchases property on the Falklands by Argentines during a transitional period.

(Pebble Island). Argentina has of Information. also accepted the Chilean offer It is understood that the ban According to Argentine Piloto Pardo, for the transport age in Britain of the Falklands life. He looked tired and spoke Papal visit to Britain sources, the sticking points in of wounded from the Falklands, crisis.

the Falkland's crisis has changed

in several ways during the last A comparison of the speeches and comments in the Commons of both Mrs Thatcher and Mr tary, shows how the UK position has shifted, in particular:-

 acceptance that the task force may be pulled back to match an Argentine withdrawal from the islands abandonment of insistence on

BY PETER RIDDELL, POLITICAL EDITOR

restoration of British administration, and acceptance of in-Argentina's formal reply to

The Brtish are said to see volvement of third parties as

UN Secretary-General Javier that as essential, if Britain is long as islanders are involved to counter the advantage of in these arrangements dropping of insistence upon

paramountcy of islanders' of the House."
wishes in favour of a more In his first s vague formula. There has, however, been no shift on two fundamental points. expressed by both Mrs Thatcher

last Thursday and supported by Mr Denis Healey for Labour. withdrawal of the whole Argenislanders that "Britain will tine invasion force as part of stand by them. We have always any ceasefire and the insistence said that their wiches are that the outcome of languages." number of Argentines who were that the outcome of long-term mount." negotiations about the future of the islands must not be prejudged in advance, that is that Argentina must not claim, or believe, that sovereignly would

be ceded within a short time. There are hardly any differences of substance between Mrs
Thatcher and Mr Pym, though

Union lifts ban on official film

THE FILM technickans' union in Britain. ACTT, has ended its Meanwhile, the Argentine blacking of Government inforside has said comparatively mation films about the Falk-little about British military lands, following the re-opening operations in the Falklands of negotiations between the region, limiting itself to saying union and the Government on that three of its aircraft had redundancy notices issued to been damaged in an "enemy 26 ACTT members who were surface raid on Isla Borbon working for the Central Office

of a loan of the polar vessel, had had little effect on cover- he escaped an attempt on his faiths. It would be the first ever

ym, in particular, has stressed his desire to pursue talks of whatever kind. These differences could become significant if the Cabinet is faced with a possible deal.

After the invasion on April 2 Mrs Thatcher gave an immediate statement of the British position in the Commons debate the following day. She said the British Govern-

ment had " always made it clear that their (the islanders') wishes were paramount and that there would be no change in sovereignty without their consent and without the approval

In his first speech as Foreign Secretary on April 7, Mr Pym said Britain intended, "to see that the Falkland Islands are freed from occupation and reand Mr Pym in the Commons turned to British administration at the earliest possible moment."

That remained the British

position in public statements over the next fortnight as Mr Alexander Haig, the U.S. Sectary of State, undertook his diplomacy, "sbuttle refused to discuss ministers details of the talks.

VATICAN CITY-Pope John

However, he said he still hoped that with "the goodwill

of men and the help of God"

the journey would go ahead.

the crisis would be resolved and

He was addressing a crowd of

Falklands crisis.

Pope's doubt over visit

Paul said yesterday his planned was aware of the spiritual pre-

visit to Britain later this month parations and expectations of

was threatened despite its British Catholics for his visit, historic importance, by the the Pope said: "Unforunately,

50,000 in St Peter's Square, Church as of historic importance

Rome, after returning from a for the reconciliation of the

four-day visit to Portugal where Roman Catholic and Anglican

ments for withdrawal, for interim administration and arrangements under which the future status of islands might

be discussed. After noting the need for an immediate withdrawal of Argen-tine forces, Mr Pym said "we for our part would be prepared to move British forces in

parallel. At the same time we have to ensure that there can be no change of heart or mind on the part of the Argentines during the process of withdrawal."

On the interim arrangements flexibility, saying that "provided that the principle of British administration is preserved, the Government prepared to consider reasonable suggestions and ideas in this

On the status of the islands in the future negotiations, Mr Pym for the first time did not mention the word "paramount." He said the basic position is that "Britain is ready to cooperate in any solution which the people of the Falkland Islands could accept and any framework of negotiation which does not predetermine and does not prejudice the eventual out-

ctails of the talks.

On May 5, Mr Pym said that,
The first hint of a shift came in the longer-term, that Govern-

the well-known events in the

South Atlantic have disrupted

these expectations, putting the possibility of this journey in

The trip is due to start on

May 28 and is viewed by the

British Government's their emphasis and tone has in Mr Pym's closing speech in ment had "an open mind about lifting of economic sanctions."

I position in the talks over varied, especially in the last the debate on April 29 when he alkland's crisis has changed fortnight.

In a later answer Mr Pym discussed the "main elements" solution. The UN trusteeship underlined the flexibility on the concept is most certainly one of interim arrangements. "I would exceed the possibilities and may even not like to say that we have able one." ÷

British shift stance on withdrawal and administration

The clearest indication of the shift in Britain's position came on May 7 following the collapse of the U.S./Peruvian initiative. In his statement Mr Pym dis-closed details of an interim agreement which, he said, Britain would have been "willing to accept and implement immediately."

The agreement would, he said, have demonstrated "substantial flexibility on our part." The proposals included: "First, complete and supervised withdrawal of Argentine forces from the Falkland Islands matched by corresponding withdrawal of British forces.

"Secondly, an immediate ceasefire as soon as Argentina accepted the agreement and agreed to withdraw.

"Thirdly, appointment of a small group of countries acceptable to both sides which would supervise withdrawal, undertake the interim administration consultation with the islanders' elected representatives, and perhaps help in nego-tiations for a definitive agreement on the status of the islands, without prejudice to our principles or to the wishes of the islanders.

"Fourthly, suspension of the existing exclusion zones and the

ambassador

Protest

over U.S.

prepared

By Hugh O'Shanghnessy

AMID persistent reports that

Argentina may move back to

civilian rule, perhaps in the

next few months, military officials in Buenos Aires say

that Argentina is preparing a

formal note of protest to Washington about the activi-

ties of Mr Harry Schlaude-

The officials, quoted by the

Noticias Argentinas news agency, says that Mr Schlaudeman has exceeded

his diplomatic functions in

talks with politicians, trade

some days accused him of

wanting a change of govern-

ment and of supporting politicians opposed to the

ever, whether any new gov-criment would modify the popular decision to maintain Argentina's hold on the

The normally well-informed columnist Sr Jesus Iglesias Ruoco of the conservative daily La Prensa, who, in January, forecast the Argentanta of the conservative daily La Prensa, who, in January, forecast the Argentanta of the Argenta of the Argenta of the Argentanta

tine invasion of the Falklands,

He added that some Govern-

an announcement of this to

been favouring earlier.

deposed by a military coup in 1966, proclaimed the party's

new presidential candidate and those who support the

and those who support the present party leadership of Sr Carlos Contin.

The "developmentalists" meanwhile who seek the rapid industrialisation of the country behind high tariff barriers, are putting forward former Foreign Minister Oscar Camilion as their presidential candidate.

He is backed by General Roberto Viola, who was de-posed from the Presidency by

General Galtieri last Decem-An outside civilian runner

An outside civilian runner for the presidency is seen as Sr Alexandro Orfila, the present secretary general of the Washington-based Organisation of American States.

The Galiteri junta, the successor of the military government which toppled President Maria Estella Peron from the Presidency in 1976 has been cautionsly giving the still powerful Peronist movement more political faellities.

facilities.
The Peronist publication
El Caudillo, banned for many
years, has this month reappeared on the news stands

carrying a message of support

for the invasion of the Falk-land Islands, a note of thanks to the Spanish Phalangist Party for its support of Argentine military action and bitter criticisms of economic

liberals and foreign multi-

FINANCIAL TIMES, published: daily except Sundays and holidays. U.S. subscripace rates \$365.00 per annum. Second Class postage peid at New York, N.Y., and at additional mailing

dential candidate.

Falkland Islands.

unionists and businessmen. Anti-U.S. figures have for

man, the U.S. ambassador.

tually prove to be a highly suit- ruled out any particular options. One can imagine that interim arrangements that put Argentina in a dominant position would be totally unacceptable. But I have kept our options

> Mr Pym later elaborated on some of these points in the full Commons debate last Thursday. On withdrawal, he said that when Argentina demonstrated "that readiness to withdraw is a reality, we shall feel able and willing to match this—in ways yet to be determined—by standing our own forces off from the area of conflict.

Earlier, on Thursday, during Prime Minister's questions, Mrs Thatcher appeared to be insisting on a firmer guarantee than "readiness to withdraw."

She said that "under the arrangements that have continually been discussed—the pro-posals changed a little — our task force would not be withdrawn until the Argentines had

On the interim arrangements, Mr Pym made it clear that Britain did not "debar involvement of third parties in these arrangements. It may or may not be the case that the UN will have a role to play. But we could not of course agree to a structure, however temporary,

tants of the islands.

Mr Francis Pym. Foreign Minister: desire to pursue talks. regarded the administrative experience of the British inhabi-He said the islanders must be fitted in to any interim arrange-

Eight big Argentine companies call

creditors' meeting

BY JIMMY BURNS IN BUENOS AIRES

ing Sr Hector Capozzolo's private holding company, one of the largest business empires in Argentina, have called a credi-tors' meeting as a first step towards a declaration of formal

A court has ordered a detailed analysis of the group's financial problems, but the Capozzolo empire was recently reported to have debts of about \$270m (£147m).

The group has had wide interests throughout industry, agri-business, real estate, and the financial sector, A few years ago it was reported to have made a joint bid for the

Acute sign

The threatened bankruptcy of the holding company is the most acute sign to date of Argentina's delicate et onumic situation, as the country struggles to convince the world that British and EEC sanctions will not bring it to the point of Further confirmation of the

reported yesterday that the Government was considering calling elections for 1984 extent of the Argentine recession came this weekend with the release of figures which which would be open to all except those connected with "subversion." show that nine important sectors of industry used only 54.1 per cent of installed capacity during the first quarter of 1982. ment figures were wanting

According to a study by the Argentine Business University, be made at once without waiting for the end of hos-tillies with Britain.

He added that the Peronists there was an 8 per cent drop in output by these sectors, comappeared to be veering towards this election option pared to the equivalent period last year. The most spectacular decrease in production was and statist programme," pre-registered by the automobile sumably as a result of the industry, which utilised only nationalist emotions being 26.2 per cent of its installed surred by the Falklands crisis. and away from their earlier plans for a political deal with the military that they had 26.2 per cent of its installed capacity, and registered a 9 per cent drop in output, com-Within the powerful middle-of-the-road Radical Party, the contest is continuing between whose who want former President Arturo Illia,

EIGHT BIG companies belong- crisis have stimulated intense debate in Buenos Aires economic circles. There are also renewed reports that Sr Roberto Alemann, the Economy Minister, is under great pressure from sectors of the military to modify his economic

> Ambito Financiero, the lead ing Argentine financial daily, published this weekend a highly critical memorandum alleged to have been presented to the military junta by leading economic officials other than Sr. Alemann. The document claimed that there were now "serious contradictions" between the political powers and some aspects of the economic programme, and emphasises the pressing need to reconcile the two. document points to the con-tinuing recession, the lack of investment provoked political uncertainties and continuing high interest rates.

Critical point

It claims that the Argentine economy is approaching a critical point. "If things go on the way they are, the financial system will inexorably go bank-rupt. . . The deepening reces-sion . . will mean increased unemployment and a further decline in real wages in a context of hyper-inflation.

The document contains a strong defence of the liberal economic philosophy advocated till now by Sr Alemann, but warns that there may be pressure to implement a "populist

capacity, and registered a 9 per cent drop in output, compared to the first quarter of 1981.

The deepening recession here and the growing financial problems provoked by the Falklands stirred by the Falklands of the public Information Service, the propaganda arm of the military junta, announced last week that the government's programme of denationalisation had been postponed until further notice.

Mrs Thatcher thanks France for support

BY MARK MEREDITH IN EDINBURGH

ing of the Franco-British Council in Edinburgh, following talks with M. Pierre Mauroy, the French Prime Minister. The French Prime Minister. The council was set up 10 years ago to give a fresh impetus to bilateral relations between the two countries.

Mrs Thatcher, who is due to meet President Francois Mitterrand of France in London today, said that the day efter the invasion, he telephoned her to express his support for the British position. "I shall never forget that quick and timely gesture." The President of France understand to the content of the France understood at once the principles which were at stake: that, if an aggressor succeeded in this case, no small country or territory anywhere would be safe; that if freedom and inter-national law were flouted, unchallenged in a distant part of the world, they would be

elsewhere too." -France understood those store by a negotiated soulement

MRS MARGARET THATCHER, principles because it has a the Prime Minister, yesterday special commitment to liberty thanked France for the support and responsibility for small it had given Britain over the territories far from its shores, invasion of the Falklands, and stressed that the two countries had very similar attitudes to violations of international law.

She was speaking at a meeting of the France-British Countries of the France-British Countries of the france-British Countries of the france-British Countries over the territories far from its shores, she added. "I believe that the present governments of France and Britain, and the people of the dangers, economic and political. and a similar resolve to face them."

The Prime Minister added: There is no surer basis for friendship than that. Anglo-French co-operation is not only a dream, not only an ideal, it is а десеssity."

M Mauroy, in his address to the council, said the common approach of the two countries had found expression in relation to events in the South Atlantic

"Today, as yesterday, when peril threatens. France 2nd Great Britain are determined 10 defend, the values on which their societies are based. France for her part, will always stand up against violations of international law, she will always advocate negotiation rather than the use of force. The French Prime Minister added that France set great the property of th

66The chairs Hat urtainade of "Another big yawn from Qantas". "Oh cunning, Qantas! "You tempt First Class travellers to Australia with sweet promises of 5-star fare. "The finest champagne. Vintage wines. All the etceteras. "Then, you lure them into those outrageously comfortable Sleeper Chairs.

"Knowing full well, they won't stay awake long enough to take advantage of your pampering.
"Well, it's hardly surprising they drop off as soon as their heads touch the pillows. "What with fully adjustable padded "All of 4ft 6ins between "And enough legroom to accommodate even the most long-legged of loungers. "OK, Qantas! So all those wellrested passengers can now disturb my peace and quiet with even more vigour "But don't expect me to take it lying down!" OANTAS (9)
Daily to Australia Official International Carrier for the XII Commonwealth Games Brisbane 1982.

Singapore

slows down

SINGAPORE'S rate of growth

According to figures compiled

by the Ministry of Trade and

Industry, this represents Singapore's worst economic

performance for four years. The Ministry says that manu-

facturing output grew by 1.6

per cent in this period, the lowest since 1975.

The electrical and electronics

industry continued its decline,

as did the textiles, timber

and plastic industries. Both

trade and financial sectors

slowed in the first quarter of this year from 10 per cent in 1981 to 7.3 per cent in the first quarter of 1982.

rate of

growth

Haig denies any Greece-U.S. Nato summit

BY VICTOR WALKER IN ATHENS

MR ALEXANDER HAIG, the U.S. Secretary of State, in a surprise remark in Athens yesterday, said that no meeting between President Ronald Reagan and Dr Andreas Papandreou, the Greek Prime Minister, had been planned for the Nato summit in Bonn next month.

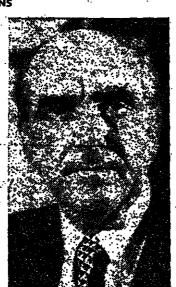
" Reagan - Papandreou summit" has been presented here as potentially vital for the future of Greek-U.S. and Greek-Nato relations.

Mr Haig's dampener followed more than six hours of talks between Mr Haig and Dr Papandreon, which left clear gaps between the positions of their respective governments on questions of Nato. U.S. military bases in Greece, Cyprus. and on guarantee sought ce against pos aggression in the Turkish

Mr Haig said the only bilateral discussion so far scheduled for Bonn by Mr Reagan was that with Herr Helmut Schmidt, the West German Chancellor, as the head of the host government, though this does not preclude whatever discussions will occur in the margins, at opportunities provided by breaks and social

Mr Haig, the first senior U.S. official to visit Greece since the socialist victory in general elec-tions last October, had two sessions of talks with Dr Papandreou on Saturday, at the standing questions among the Prime Minister's bome and during a dinner given by the U.S. ambassador. He also spent

He said yesterday that his since the elections. "while not focused on making specific decisions, on Turkish dispute over Nato particular questions, did estab- command responsibilities in the



Dr. Papandreou: Gaps after

bilateral relationships, including the defence sector." There had been no decisions on U.S. bases, he said, but " a consensus of view on now to deal with the issue, primarily as regards timing and venue."

In reply to a question on the guarantee of its borders, sought by Greece as a condition for its continued membership of Nato, Mr Haig said: "The fundamental character" of this question was "best assured by the full participation" by Nato member states in the alliance, and by "the resolution of long member states on a bilateral basis."

This was seen as a suggestion an hour with President Con-stantin Karamanlis. of new Greek-Turkish negoti-stantin Karamanlis.

He insisted that the Greek lish a very positive framework Aegean should be settled for the improvement of our through the Nato framework.

Polish price rises cause sharp fall in real incomes

BY CHRISTOPHER BOBINSKI IN WARSAW

REAL INCOME levels in consumer goods on to the Poland have fallen at a record markets has dropped this year rate as a result of steep price by some 20 per cent compared according to figures published. But the figures show that unby the Government Central employment has not taken a Statistical Office.

income for state employees, the have produced bulk of the workforce, fell by 23 per cent in the first quarter compared to the same period

The slump in income is due to continue into this month as the effects of the February price rises are felt once domestic budget and one-off bonus payments, paid out in February and March to cushion the impact of the rises, are

In March the gap between industry stood at 232,000. incomes and actual spending. The value of industrial which grew throughout last duction over the first year, frustrating the efforts of planners to balance supply and demand, actually began to narrow for the first time.

vengeance in April.

February, to last year. hold in the economy,

widespread anxiety among workers and industrial managers admit that

this has led to an improvement in discipline. However, employment in state-run industry was 268,000 or 5.7 per cent down on the numbers employed in April last year. The fall is explained by people taking advantage of early

retirement schemes and women taking longer leaves. In April the number of vacancies in The value of industrial production over the first four months of the year has fallen by 10.2 per cent compared to the same period last year. Out-

The price rises, however, are industry is crippled by accompanied by no improve shortages of raw materials, com-ment in actual supply level. It ponents and spare parts from is estimated that the flow of the West.

Rise in French jobless

BY TERRY DODSWORTH IN PARIS

pass through the 2m mark this month's fall, which carried the month unless there is a signifi-rate below 2m for the first time cant change in the current since last October, upward trend.

Another positive feature in

total of 1,988,300, the Labour ment-down to 17.1 per cent

cent this month would push the

rate over 2m.

FRANCE'S seasonally adjusted month. The 1.8 per cent drop unemployment rate is likely to to 1,928,200 consolidates last

Releasing the figures for the present trends is the slight April, which showed a 20,800 slow down in the annualised increase in unemployment to a rate of increase in unemploy-Ministry said that the rise had last month against April 1981, been roughly constant since last summer.

Included the control of the figure below 20 per cent for only the second ast summer.

per cent for only the second

a similar rate of about 1 per time during the last year.

The overall statistics indicate. however, that the Government's The seasonally adjusted battle against unemployment, figures contrast with the uncorrected statistics which show a longer holidays and the 39-further sharp fall in unemployment hour working week, is not yet ment for the second successive paying big dividends.

Fears grow of Israeli invasion in Lebanon

By David Lennon in Tel Aviv
THE ISRAELI Cabinet
yesterday issued the latest in
a series of warlike threats
against the Palestinian guerrilla forces in Lebanon,
warning that "under no
condition" will Israel permit
the Palestinians to the Palestinians to continue directly threaten the lives of Israeli citizens."

Fears of an imminent Israeli invasion of Lebanon have been heightened by the weekend statements by General Rafael Eitan, the Chief of Staff, confirming that Israel has concentrated troops along the northern border and has put the regular army on the

Yesterday, for the second time in 10 days, Mr Menahem Begin, the Prime Minister, held discussions on the Lebanese situation with the leaders of the opposition Labour Party. Following the earlier meeting the Labour politicians spoke about the need for restraint. This time they refused to comment.

Last Sunday Israel and the Palestinians exchanged air raids and rocket attacks across the northern border. This was the most serious violation to date of the U.S.-mediated ceasefire that went into effect last July after a 12-day crossborder duel which caused serious damage to Israeli property and morale in the north.

A senior Israeli official said after the Cabinet meeting that Israel was not looking for an excuse to go to war, but was determined to end the situation where Israel's northern settlements were within range of Palestinian artillery and rockets.

The terrorists are holding the residents of the north hostage, and this situation can not go on for long," he said. AP reports from Beirut: Rival left-wing Moslem militias battled with mortars. rocket-propelled grenades and machine guns in the streets of Lebanon's port of Sidon yesterday. Three people were killed and several buildings

Debt hurdle for plan to buy El Al

By Our Tel Aviv Correspondent A GROUP of Israeli businessmen yesterday presented the Government with a proposal national airline El Al and turn it into a private com-pany. No financial details of the offer were made public. Sale of El Al would avoid implementation of a ban on its flights on the Sabbath, which is due to come into effect

within three months. The ban arises from an agreement made by Mr Menahem Begin, the Prime Minister, with a small religious party whose support he needed to form a coalition after the General Election last June.

The potential buyers are headed by Mr Haim Shiff, owner of the largest hotel chain in Israel. He said that the group includes some of the country's leading travel

agents and is backed by a major Israeli bank. However, Mr Nahman Perel, chairman of the El Al hoard, said yesterday that he knew of no serious plan to sell the national carrier Another senior El Al official said that, regarding the con-dition of the airline's finances, nobody would be willing to

buy it. El Al has suffered severe losses in recent years and the accumulated deficit is estimated at about \$500m. Despite a reduction of the annual loss from \$100m in 1979 to \$30m this year, there is no imme-diate prospect of further reduction. The ban would lose the airline about \$14m a

year.
The decision to prevent flights on the Sabbath has caused a big row in Israel and some liberal members of the coalition have threatened not to support the measure when it comes before the Parlia-mentary Finance Committee.

Brazil drops Iraq in favour of Iran

BY ANDREW WHITLEY, RECENTLY IN BRASILIA

from its long-standing economic alliance with Iraq in favour of Iran. The decision is based on Brasilia's belief that Iran is likely to win the 20-month-long Gulf War soon.

A top-level Iranian delegation last week offered Brazil "an important role" in a major econstruction programme to be launched in Iran in the aftermath of the war. This is apart from the immediate prospect of exports worth \$500m (£272m) a

Senior Government officials say the decision is likely to have been taken personally by President Joso Figueiredo shortly before his departure last week on a state visit to the United States. But the full extent of the shift will only become apparent later,

Iraq has for years been either

BY JAMES DORSEY IN KUWAIT

FOREIGN MINISTERS of the

six-nation Gulf Co-operation

Council (GCC) broke off an

emergency meeting in Kuwait

on Saturday in an effort to

allow more time to achieve a

unanimous Arab stand on the

20-month-old Gulf war between

The ministers of Saudi

Bahrain,

Arabia, Kuwait, the United

Qatar and Oman will resume

their talks on May 30 in the

Gulf diplomats say that Syria constitutes the main

obstacle to the formulation of

a unified Arab stand on the Gulf

war in favour of Iraq. Syria

supports Iran and closed its

borders with Iraq last month, forcing the regime in Baghdad

to cut its oil exports by half.

Emirates,

Saudi capital Riyadh.

Iran and Iraq.

Arab

BRAZIL has taken a critical, for the booming Brazilian arms that the Brazilian Ambassador of supply will at the least, have exports industry; and has awarded contracts worth awarded hundreds of milions of dollars to Brazilian companies.

evidently come to the conclusion that Iraq badly needs what Brazil has to offer and will not therefore damage the essentials of the relationship in a fit of pique against Brazil's rapprochment with Iran, its long-standing enemy.

Brazil accepts that without a political switch now it could find itself on the losing side in the Gulf War, frozen out of a market in Iran which offers Immense possibilities for Brazilian contractors and exporters: of foodstuffs, industrial raw materials and manufactured

As one senior official said: "Iran has 40 million people, it has oil and it is going to win At risk for Brazil is its most the war." In addition private important economic relationship discontent with Iraq is begin-

weekend announcement

that Zaire is to restore its diplomatic links with Israel

drew heavy criticism from

Arab countries yesterday,

writes our foreign staff. Saudi

newspapers condemned the

move by President Mobutu

Sese Seko and Kuwaiti radio

interpretation of Islam on its

counteract Iranian military suc-

cesses the Gulf states hope that

Ministers' conference declaring

Limited in their options to

proposed Arab Foreign

ning to grow in Brasilia. Moves towards rapprochement

to Baghdad is a retired army general close to President the Iran decision. Figueiredo, while the Embassy Petrobras, the a in Tehran is manned only at the Charge d'Affaire level. For Iran, Brazil, an important trading partner under the Shah,

is exactly the sort of ally the Islamic Republic of Aystollah Khomeini would like to have, in preference to its old ties with the West. Brazil has a wide range of raw materials, a sophisticated manufacturing industry, and good Third World credentials.

But Iran's offer to Brazil of

a special place in its national reconstruction campaign is con-

ditional on Brazil resuming purchases of significant quantities of Iranian oil. Formerly running at volumes of up to 100,000 barrels a day.

oil imports from Iran dried up totally last year. The Brazilian Government's

called for a political and

economic boycott of the Afri-

President Kenneth Kaunda

of Zambia, currently holding

talks in Kuwait, reportedly to dissuade other African states from following Zaire's

Gulf diplomats add that Syria

may be induced to soften its

can state.

example.

The oil rich Gulf states fear its full support for Iraq will

that the apparently imminent give President Saddam Hussein

Iranian victory on the battle-field will lead to instability in the region and Iranian attempts to impose its revolutionary and moral boost to bring the Iranian offensive to a half.

Petrobras, the state oil company, has already decided in principle to resume purchases of Iranian oil.

Volumes and price are still to be settled, but Brazilian officials are confident that an attractive price below the going Opec rate can be agreed on.

The Iranian delegation, headed by Mozafar Jahrani, the Deputy Commerce Minister, visited Petrobras on Wednesday after talks in Brasilia. It also submitted to the foreign trade department of the Bauco do Brasil a list of other products. ranging from carpets and electric samovars to biscuits and shampoo, which Iran wants to

Brazilian exports to Iran in 1981, made up largely of animal feed and foodstuffs, were worth \$194.5m. But a member of the delegation said Iran wants to twin objectives of reducing the buy \$400m worth of goods, country's dependence on im- including trucks, tractors, steel its leading or second place oil would have taken place earlier ported oil and diversifying and paper, over the next nine supplier; is the major customer if it had not been for the fact away from Middle East sources months.

reported yesterday that Libyan leader Muammer Gadaffi and

visiting Syrian President Hafez

al Assad have warned the Gulf

states of falling into a trap laid by the U.S. and Israel.

The two leaders were quoted

as saving that the U.S. and

Israel were exploiting the Gulf war to divert attention from the

Reuter adds: Iran said yester-

day its forces had killed or

wounded more than 50 Iraqis in

fighting in the Abadan and

Ayatollah Ruhullah Khomeini's

Arab-Israeli conflict.

Khorramshahr front.

support for Iran and loosen the Government warned Arab screws on Baghdad in return nations in the Gulf on Saturday

recorded lower rates of growth. announcement of such relatively gloomy figures at this time is likely to preclude much lower wage settlements this year. The National Wages Council (NWC) which Gulf Ministers break off emergency talks recommends the annual level of salary rises each year is due to make its recommenda-

tions next month. While the figures are less good than last year's overall rate of growth, it seems more likely that the Government wishes to forewarn workers that their wages will increase much more slowly than in previous years, rather than signalling any real difficulties with the Singapore economy as a whole..

Woman Premier

The Yugoslav Parliament yesterday voted Mrs Milka Planine the country's first woman Prime Minister to succeed Mr Veselin Djuranovic, Reuter reports from Belgrade.

It also elected her 28-member for a delay in moves to bring that they would "undoubtedly Egypt back into the Arab fold.

The Libyan news agency Jana Iraq's rescue.

Cabinet in a scheduled Government reshuffle following general elections in March and April.

ALFA ROMEO PRODUCE MOTOR CARS, ZANUSSI PRODUCE REFRIGERATORS.

ZANUSSI PRODUCE WASHING MACHINES.

RELLI PRODUCE TYRES. ZANUSSI PRODUCE OVENS & HOBS.

RIVA PRODUCE YACHTS, ZANUSSI PRODUĆE DISHWASHERS.

GUCCI PRODUCE FASHION. CATERING EQUIPMENT AND PRE-FABRICATED HOUSING AND MORE, AND MORE.

W. German unions seek support

BY STEWART FLEMING IN BERLIN

DELEGATES OF the 8m memunion movement are meeting cellor Helmut Schmidt, here this week to elect a new Thirteen years ago, here this week to elect a new head of the unions' umbrella organisation, the German Trade West German trade unions Union Federation (DGB), to succeed Herr Heinz Oskar Vetter, who has held the job for the past 13 years.

Union officials are hoping that the meeting, the 12th bi-annual congress of the DGB, will provide an opportunity to rally support for the leaders' policies. Rising unemployment and recent financial scandals in the union-owned Neue Heimat building concern have, it is acknowledged, weakened grassroots support for the powerful union bureaucracies.

The week-long meeting, which will deal with more than 300 resolutions, will be addressed by the heads of the recent financial scandidate.

However, Herr Ernst Breit, and insurance union, which calls for a wide-ranging discussion of the philosophy and supervision of the unions' vast business empire, which encompasses firms with assets of about DM100bn (£23bn).

Unemployment his a record for the federal republic of almost 2m at the beginning of the year and is expected to reach new peaks next winter. Workers' real wages are declinated with unions fought is threatened with cuts and the surious political influence has first official candidate.

stood at the start of a period of considerable expansion of their influence in the economy, on the factory floor and in Bonn.

DELEGATES OF the 8m mem-bers of the West German trade West Germany, and by Chan-union movement are meeting cellor Helmut Schmidt. waned as the power of its tradi-tional political partner, the Social Democratic Party, within

when the ruling coalition declined.
office, The DGB congress is also taking place in the shadow of the Neue Heimat scandals. Among the 385 resolutions which the delegates will debate n the factory floor and in Bonn. is one from the trade banking However, Herr Ernst Breit, and insurance union, which calls



nist

Only a few governments have

The only major manufacturer

managers to implement the

code misinterpret the code's

provisions.
At a Press conference in

Geneva last week Mr Edmund Muskie, the former U.S. senator

and State Secretary, introduced

a Nestle-financed commission made up of church leaders, doc-

tors and nutritionists who will

advise Nestle in applying the code. No Nestle employees are

Rejecting claims that the panel cannot be impartial because of its link with the

company, the senator said "I have spent 35 years establishing

my credibility and I'm not ready to throw it away."

The former senator said he saw his chairmanship of the

commission as an interesting challenge and an opportunity

to help reduce infant mainu-

trition in developing countries.
If Nestle disagrees with the commission's findings, the com-

mission would make them

public, forcing the company to

choose between mending its

By Brii Khindaria in Geneva

BOTH WESTERN and Third industry and ben publicity as World governments have agreed well as the giving of gifts and to speed implementation of an free samples to mothers. international code banning all promotion by industry in the so far introduced measures \$4 bn world market for mother modelled on the code. milk substitutes.

In a new resolution, the to support the code so far is World Health Organisation's Nestle, the Swiss-based food (Who) 155-nation annual assembly instructed its secretariate to "design and co-ordinate a comprehensive claim that its instructions to co-ordinate a comprehensive programme of action" to encourage governments to fully apply and monitor the code approved last year.

In a significant turn-round the U.S., which was alone in voting against the code in 1981, joined the consensus supporting Friday's resolution.

The code's wider application is likely to reduce competition especially in developing countries which absorb about \$2bn worth of infant formula products. It will also place heavier financial and administrative burdens on governments which usually cannot afford to provide even minimal health services to their people.

In an attempt to prevent individual manufacturers or governments from interpreting the code in different ways, the resolution also asks the Who secretarize to ensure con-sistency with the code's "letter

to take over distribution of ways or letting his reputation breast milk substitutes from be tarnished.

Sharp rise for UK investment overseas

By Paul Cheeseright

THE UK's overseas direct net investment rose sharply to a total of £5bn last year, according to provisional estimates by the Department of Trade. This is a rise of £1.5bn on the total at the end of 1980.

The figures, published in British Business, emphasise a trend which has emerged markedly since 1978. UK company investment overseas, excluding oil companies, has risen fivefold in value over a decade, although this partly reflects inflation.

The pace of investment overseas last year was quicker than that for inward investment, reversing the tendency seen in 1980. Last year inward investment appears to have fallen to £1bn, as UK affiliates repaid or made loans to their overseas investors.

In 1980, however, inward investment had risen by up to a third over 1979, again excluding oil companies, to a total over £2.6hn, while the underlying increase of outward investment rose by just over a sixth.

The main market for outward investment in recent years has continued to be the U.S., and three-quarters of the UK's net purchases of share and loan capital during 1980 were in the U.S. The proportions were roughly the same for 1978 and 1979.

The increased amount of investment has brought with it a higher level of overseas earnings.

Paul Cheeseright reports on Davy McKee's failure to win an Indian steel contract

Overseas projects policy suffers severe blow

Ministers were involved in discussions to safeguard Davy McKee's position as the lead contractor for a £1.56n steelworks in India. The refusal of the Indian Government to translate a Letter of Intent into a firm contract is a severe blow. Much political prestige had been staked on winning that contract. Mrs Thatcher, the Prime Minister, has intervened.

A visit to India by Prince Charles was not wholly un-related to the chances of winning it. As Trade Secretary, Mr John Biffen had talks about it. In the last stages, Mr Peter Rees, the Minister for Trade, was involved.

This high level of political involvement was not surprising. The UK Government has laid reat stress on building up the British presence in the inter-national project contract field and to this end established, within the Department of Trade, a Projects and Export Policy Division.

This seeks to bring together the different elements of official support for British bidders co-ordinating the activities of the Export Credits Guarantee Department with political support and the private sector companies involved.

The Division remains the visible manifestation of "UK Inc." And the greater flow of business over the last two years in the international projects field testifies to its success. Government ministers have

been fond of saying that in the 18 months to last February, £5bn of contracts worth over £10m each have been won. The value of buyer credits, the main financing vehicle for project

Within 24 hours of Davy McKee failing to gain the steel contract, another British consortium, led by Northern Engineering Industries, was signing a contract for a turn-key project to build a £231.5m thermal power plant at Rihand, in Uttar Pradesh, writes K. K. Sharma from New Delhi.

Other members of the con-sortium are GEC Turbine Generators and Babcock and Moxey, part of Babcock Inter-national. NEI has the responsibility for the supply and commissioning of all the

equipment at the 1,000 MW

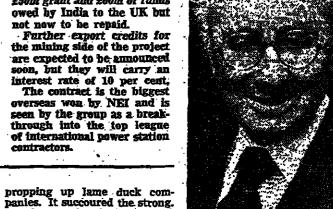
A further and related contract, for the development of the Amroli block of coal mines at Singranii, is under negotiation, but has not run into any difficulty. NEI is a coal mining equipment sup-plier as well as a power plant

The Indian Government has accepted UK Government offers to finance both the power station and the coal mine development to fuel it. So far there is an expert credit, carrying an interest rate of 7.75 per cent, for £231.5m and UK ald commitments of £110m.

The aid is made up of a £50m grant and £60m of funds owed by India to the UK but not now to be repaid. Further export credits for the mining side of the project are expected to be announced soon, but they will carry an interest rate of 10 per cent, The contract is the biggest overseas won by NEI and is

This sort of attitude suggests

that the final framing of a



Mr Peter Rees, Minister for Trade: involved in the attempt to safeguard Davy McKee's Indian steel plant plans,

steelworks would not have been a major constraint had Davy and the Indian Government been able to agree on an equitworld remain depressed. Further, as the National Economic Development Council able price for a revised plant financial agreements carrying from the industrialisation of an export credits interest rate the developing countries offer the minimum internationally the 1980s. Major projects help to establish a strong national presence on these countries, agreed rate for credits on which before last November.

bave found a way round the The UK Government has been trying to help unlock the door to Indian opportunities, but Davy's setback emphasises that in the last resort there is only a limited amount official inter-

employment opportunities in the UK is uncertain, but bad business, at £3.6bn, granted be-tween April and November last year was higher than for the whole of the 1980-81 financial

But the jewels in the policy were a £2bn power station con-tract won by GEC in Hong Kong and the apparent success of Davy McKee, part of the Davy Corporation, in winning acceptance as leader of an Anglo-French consortium for the Indian steelworks in Orissa.

The change in the Indian position and the relegation of Davy McKee to that of a potential equipment supplier is therefore a blow both to the Government and the policy it has adopted. But the loss becomes more

serious seen against the background of the restrictions placed by the Nigerian Government on hence on the level of imports

on industry as a whole that has been one of the reasons under-pinning the Government's policy of winning a greater degree of collaboration with the private last day for the signing of sector to who major project

present Government, the policy

was less marked. In fact, Mr

Davy's original plans in India

gone through, it is calculated that the sub-contracts would

have provided 50,000 man-years

Indeed, it is the spin-off effect

Cecil Parkinson, when Minister for Trade, warned against the use of facty financial packages' use of tagey financial packages' But few in industry doubt further opportunities for a wide to win contracts for companies that the Government would range of industries." Such inhibitions seem to have ground of the restrictions placed disappeared. When he was rules if necessary. by the Nigerian Government on Trade Secretary, Mr John The reason for such aggresits economic expansion and Biffen argued that the use of sion is clear. Project business official finance to back project is still available in industrialis-

it is prepared to accept.

bids was a more effective ing countries at a time when a limited amount of the effect of such losses on means of public spending than UK markets in the developed vention can achieve.

But few in industry doubt

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World Economic Indicators

	TRA	DE STATIS	TICS	i	
: •		Mar. '82	Feb. '82	lan. '82	Mar. '81
U.S. \$bn	Exports	18.602	18.704	18.737	21,278
	Imports	20.349	19,090	22.829	21,029
	Balance	1,747	-0.387	-4.092	-0.249
W. Germany DMbn	Exports	41.77	34.5	31.4	.33.8
,	Imports	35.36	30.8	30,3	33.9
-	Balance	+6.41	+3.7	+1.1	-0.7
Italy Lirebn	Exports	8,932	7.585	7,761	5.250
	imports	70,040	10,516	9,270	7,114
	Balance	-1,108	-2,931	-1,509	-1,864
France FFron	Exports	50,73	51.55	51.54	45.21
•	Imports	55.18	56.83	58.59	48.81
	Balance	-4.45	5.28	-7.05	-3.61
Japan Son	Exports	12.140	10.246	14.242	13.727
•	imports	12.130	11.045	12.020	11.616
•	Baiance	+0.010	-0.799	+2.222	+2111
· ·•		Feb. '82	Jan. '82	Dec. '81	Feb. '82
UK £hn	Exports	4.453	4.278	4.661	3.807
	Imports	4.279	4.410	4.326	3.473
.4.	Balance	+0.174	-0.132	+0.335	+0.334
	_	fan. '82	Dec. '81	Nov. 281	ian. '81
Belgium BFrbn	Exports	153.981	392,410	179.376	142,580
	Imports	184.769 ·	194.249	195.823	174,177
	Balance	—30.788	. ~- I <i>.</i> 239	-16.447°	-37.597
		Dec. '81	Nov. '81	Oct. '81	Dec. '80
Netherlands Fibn	Exports	14.904	15.948	15.687	12.931
	Imports	74.435	14:237	74.7 8 7	74.708
	Balance	+0.469	+1.777	- 1 0.900	-1.177
		•			

SHIPPING REPORT

Chinese look abroad BY ANDREW FISHER

WHILE WORLD shipping and discussing with the corporation

In line with China's gradual ation plans to deliver eight ships totalling 160,000 tons to owners around the world this year.

The official Xinhua news

It will also build oil rigs and

shipbuilding markets remain the possible building of pleasure stuck in the doldrums, the boats from glass fibre reinforced Chinese are eagerly building up plastics with their contacts with foreign ship waterials, and equipment. Chinese shipbuilding companies, which have been prepar-

emergence as a minor force on ing for a greater impact on the shipbuilding scene, the world markets, have been suc-Shanghai Shipbuilding Corpor cessful in winning orders from cessful in winning orders from such foreign owners as Wheelock Marden in Hong Kong. British Shipbuilders is The official Xinhua news also keen on building up an agency said these eight ships association with Chinese yards would be among 67 to be delivered by the company in 1982.

For both the tanker and dry cargo markets, last week was Shipbuilding has signed deals Coates said there was little with 19 companies in the U.S., reason for optimism in dry France, Singapore and Hong cargoes, though Russian harvest Kong to export \$2.8m of ship 14.108 equipment. of substantial Soviet grain -1.177 Four U.S. companies are also imports in 1982-83.

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stopped at the village since

The reopening of the rebuilt little brick station in the heart

of the placid Hertfordshire

countryside marks the cul-mination of a determined cam-

paign by many of the 2,000

vilagers who managed to con-vince Herifordshire County Council, the local district council and British Rail that

they needed a station of their

Watton-at-Stone, midway between Stevenage and Hert-

ford, is tiny compared with

Milion Reynes, the new town

in Buckinghamshire whose

£16m marble and plate-glass railway station was opened by the Prince of Wales last

Mr Rowland Harman, divi-

sional passenger manager of BR at Kings Cross, puts the

final cost of Watton-at-Stone's

new station at just £150,000.

But for BR as well as the

villagers the opening of any new station is good news, and

it will be fielding Sir Peter

Parker, BR chairman, at the

However hard BR's adver-

tising tries to convince the public that this is the age of

the train, the fact is that

station closures in the past

20 years have been far more

numerous than the opening of

new stations or the reopening

BR and the county council

official opening next month.

September 1939.

Ministers ready to counter oil depletion calls

BY RAY DAFTER, ENERGY EDITOR

members will say lack of measures stems from Treasury

interest in raising oil revenue.

In the hearings members pressed those testifying to com-

having last year reached self-

sufficiency the production rate

has risen to almost 1.9m barrels

a day, 19 per cent more than

Although the industry expects

ENERGY MINISTERS are prethe British National Oil Corparing to rebut any calls for North Sea cul-depletion meaporation, opted to lower prices to maintain demand for crude. The Government has said sures which may come tomorrow from members of a Commons select committee.

Mr Nigel Lawson, Energy Secretary, and his ministerial team have no immediate plans to curb North Sea production though they have a production. only that it will operate a flexible depletion policy. There was a ministerial suggestion that two field-development projects be delayed to slow down future

though they have reviewed BNOC's Clyde Field was options for months.

Tomorrow the energy select delayed by the Government for two years, more in Public committee is expected to pub-lish a report on depletion policy. Almost certainly some Sector Borrowing Requirement interests than for depletion has vested certain executive reasons.

The other, Phillips Petroleum's T Block complex, was shelved by the companies because of tax uncertainties, oil prices and production tech-

ment on whether depletion nology, policies were led by the Energy Oil industry executives say delay of the T Block and other The debate is intensifying fields, like Shell-Esso's Tern because the UK is producing prospect and British Petroleum's more oil than it uses. Britain Andrew find, is a reason not to impose controls.

They say that development delays and production problems are combining to form their own controls. For instance, Texaco hoped that by the end little demand growth in the of this year its Tartan Field next few years, North Sea out- could have been yielding almost put is likely to grow. Energy 90,000 b/d but because of reser-Department forecasts say pro- voir problems average output voir problems average output will be 15,000 to 20,000 b/d only.

duction next year could be between 1.8m b/d and 2.3m b/d, Latest industry estimates sugand by 1985 1.9m b/d to 2.6m gest that Britain's self-suffici-/d.
ency period could be shortThe UK is one of few oil- lived, anyway. Output from 26 producers continuing to pump fields in production or under at maximum in face of surfeit. development is expected to fall Unlike members of the Organistion of Petroleum Exporting 1.8m to 2m b/d by 1990 and Countries, however, the UK, and about 1.5m b/d by 1995.

Accountants challenge institute's structure

By John Moore, City

A ROW is brewing among members of the Institute of Chartered Accountants over the institute's management and structure of government.

A group of members led by manager of Thornton Baker, a leading accountancy firm, is planning to register its dissatis-faction at the annual meeting of the institute on June 8. Ms Stella Fearnley, a manager with Thornton Baker, who is acting independently of her

firm, says the institute's council

control of resources in its gen-

eral purposes and finance committee. But, she points out, the members and chanrman of this executive body are not elected by the council, representing the

The president's advisory committee consists of the president and all past presidents currently

sitting on the council.

Ms Fearnley says: "The council members we elect have no effective control over the membership of their policymaking committee and the choice of president. It is worth noting that, over the past 16 years, eight presidents have come from four large firms, and only two from industry."

THE 6.23 from Watton at- Hazel Duffy looks at the reopening of Stone to Moorgate this morning is the first train to have Watton-at-Stone Station—after 43 years

BR comes to those who wait . . . and wait

had already had discussions about reopening Watton-at-Stone, which is on a loop off the main efectrified line between Leichworth Garden City and London, when, three years ago, the village's parish council decided to take the matter up for itself. A parish council survey passed to BR indicated that the village, with nearly three times the 700 inhabitants it had when the station was closed, could justify having trains stop there.

Mr John Green, a parish councillor, says BR was keen to go ahead. But it could not afford the rebuilding costs, although it agreed to staff the station. Undaunted, the parish council approached the County Council to suggest that it include the project in its Transport Policies and Pro-grammes submission to the Government for grant for 1981-1982. At the same time the parish council agreed to levy a 1p rate, raising approximately £2,000 towards the

After much lobbying and another survey commissioned by the county council, BR was asked to raise its contribution to the project from its original offer of £10,000. In the event. the county, district and parish councils in the surrounding areas have come up with just over half the total £150,000 eost, including £3,000 in vol-untary contributions.

The importance of access to a fast rail link for the villagers is easy to appreciate. Watton-at-Stone, dissected by the A602 (it is still hoping for its by-pass), has grown into a modest community where commuting to London, 20 miles away, is

Most commuters are now expected to use their own station instead of driving to Hertford North as they have been doing. Many families say they plan to sell their second cars, and for the less prosperous the comfort of a regular train service into Stevenage, the nearest big town, will far outweigh the present poor bus service. One mother with two young children explained that it has been taking her a whole morning to go to the dentist in Stevenage. It will now take only a couple of hours.

Some of the villagers are also canny enough to realise that a direct rail link to London can only add to property values.

The strongest imprecsion gained in the village is a sense of pride. The station, built by a local contractor. is traditional in style. It can be operated by just one man.

HERTFORDSHIRE STEVENAGE

Everybody has been working round the clock to compete building operation. which includes reinstating a bridge, and building new platforms and overhead track

To Kings Crossi

œ

Everything should be spick and span for the official opening, although the problem of where to site the car park remains unsolved. At the moment there is a flourishing allotment just behind the station, which would be the ideal place for a car park, but development has yet to be agreed.

Watton-at-Stone merits one train an hour through the day, more frequently during rush hour. BR has agreed to consider stopping more trains if demand justifies it. In one little bit of Britain at least, 1982 will prove to be the age of the train.

Continental to expand Liverpool soya plant

By Lynten McLain

CONTINENTAL LONDON, part of Continental Grain, of New York, is to expand capacity at its soyabean plant on Mersey-side by 50 per cent.

The first phase of the project is to increase capacity at the processing plant from the pre-sent 2,000 tonnes to 2,400 tonnes a day. Extra equipment is to a day.

A day in the control of the

·The second phase involves boosting capacity to 3,000 tonnes a day. Engineering plans for this phase are nearly complete and the extra capacity is expected to be in use next year. The plant is situated near the Royal Seaforth Docks grain

Expansion of the company's processing in Liverpool will entail importing 900,000 tonnes of beans yearly compared with 500,000 tonnes at present used.

Soyabeans come mainly from soyaneans come mainly from the U.S. and Mr Ronald Anderson, senior vice-president and general manager of the world processing division of Continental Grain, said yesterday that the port of Liverpool had proved to be the ideal location.

Ministers to decide on local authority penalties

BY ROBIN PAULEY

MINISTERS meet today to grant settlement was made last decide what action to take against English local authorities which have budgeted to overshoot Government spending targets for 1982-83. Between the overshoot grant settlement was made last year.

English councils already stand to lose about £300m through existing grant reductions applied differentially because of gets for 1982-83. Between them, the overspending councils are set to exceed the targets by

The Treasury is pushing for new penalties of £500m to be imposed by the withholding of ments which make it impossible grant. This would result in a to apply differential penalties direct cut in spending because, after the start of the financial once the Local Government
Finance (No 2) Bill is on the
statute book, local councils will
no longer have the right to reis arguing that this would cause plementary rate.

But a growing number of ministers is, apparently, lean-ing towards the view of Mr Michael Heseltine, Environment Secretary, who feels that no penalties should be imposed. This is because any grant reductions would hit all councils equally, not just the overspenders.

Local authority representatives will learn the outcome on Wednesday when they meet

The £1.4bn is 7.7 per cent over when the annual rate support Labour controlled.

the way they have missed their individual targets. But, to get the Local Government Bill through Parliament, Mr Hesel-tine had to agree to amend-

coup the loss by levying a sup- far more trouble than it is worth among thrifty Conserva tive councils, which would also be severely penalised while some overspenders would escape because they receive no grant The Greater London Council Inner London Education Authority and the metropolitan counties, all Labour controlled and all Government targets for abolition, account for a third of the overshoot.

The extent to which Conserva tive councils have helped push the overspend to such a high ment Finance Consultative level is also an embarrassment Council. lished official figures show that Government targets and would 273 of England's 411 councils have been £2.4bn or 13.2 per are planning to overspend. Of cent if the Government had not these 152 or 57 per cent are raised the target figure by £1bn Tory-controlled and only 97 are

"The company has business travel."

"The company has decided to use cars for decided to use cars for business travel."

The company has decided to use cars for business travel."



Dockland report optimistic

life into London's decaying investment areas in the 1980s docklands is taken a stage further by a report published

eight miles between Tower specticism investors may have had in the past, investment in

THE FIGHT to breathe new represents one of the prime and cannot be ignored.

The report's The report, prepared by two development consultants Nigel of the firms involved in the Moor and Associates, development consultants, and the Bridge and Beckton and Royal Wigley Fox Partnership, archi-Docks, says: "Whatever tects, discuss the work of the London Docks Development had in the past, investment in Corporation, headed by Mr Nigel the docklands by the Govern-Broackes, chairmen of Trafalment is a fact. The area gar House Investments.

Black economy 'declining'

according to the latest edition become more selective about of Business Forecast, published quarterly by the Charterhouse

The main reason the black economy is declining, says the report, is because the fall in there was evidence that it was consumer spending power has now suffering as well. Mr reduced the amount of money available for home improved demand for bank notes, an ments, a key source of demand.

THE "black economy" is in a that as British consumers have cyclical decline, less disposable income they spending it.

The black economy had as. powerful a business cycle as the official economy, he added, and essential ingredient in Mr James Morrel, who pre- black economy, was a further

PSBR undershoot likely

borrowing requirement (PSBR) may undershoot Government estimates by around £1.5bn, producing a level of £8bn, even after allowing for a substantial increase in defence expenditure and higher spending as a result

of the Falklands crisis. The May issue of James Capel's UK Economic Assessment says the main reasons for the undershoot will be a follow-through of about £2bn from 1981/82, about £500m of delayed taxes still to come UK Economic Assessment, through from last year's civil May, 1982, James Capel & Co.

THE 1982/83 public sector servant strike and an extra £1bn in income tax revenues.

Capel says the Chancellor should have about £1.5bn to give away" in the current financial year if he wishes to stimulate the economy in the autumn and still stay within his £9.5bn 1982-83 PSBR target.

The report says destocking was still occurring in the first quarter and only very modest restocking can be expected in the second half of this year. UK Economic Assessment

Many companies hear no evil, see no evil and will speak no evil of the company car.

In fact the company car is so much taken for granted you may have long since ceased to evaluate its real effectiveness.

The company car no doubt has some advantages. But for longer trips it can be one of the slowest ways of getting from A to B.

And what exactly are your executives doing all the time they're in the car?

They can't prepare for business meetings, they can't relax, they can't even think. And yet you pay them every moment

they're in the car.

Pay them in effect for doing nothing. Now, suppose they leave the car behind and take the train. They will be safer.

They will almost certainly arrive quicker. They can relax in air-conditioned comfort on many trains, sit back in ergonomically designed seats, and give their full attention to any business problem that needs solving.

On Inter-City trains there is ample desk space and a virtual guarantee of freedom from interruptions. Which means an exceptionally high level of productivity. Perhaps even higher than that achieved in the office.

Which makes the true cost of train travel very low indeed.

Undeniably, the car has its place. But for longer trips, especially, there's a lot of wisdom in opting for the train.

This is the age of the train =

bookings

BRITAIN'S tour operators and travel agents are bracing themcount marketing and late booking as the peak summer holidays season arrives and many companies find themselves

with unsold capacity.
The Falklands crisis may have contributed towards the present "flat" booking pattern. Anglo-Spanish relationships over the Falklands and UK participation in the World Cup soccer tourna-ment in Spain are thought by some to be adding to the nervousness of the market. In spite of substantial in-

reases in capacity by some major operators, the overall package-tour market is at best stagnant and, some suggest, considerably diminished. Britain's biggest retail travel chain, Pickfords, recently suggested that summer market sales were down by 10 per cent.

Another worrying aspect for many is that customers are moving down market. " Changes in hoth the numbers of sales made and the unit costs are almost identical." says Mr Ron Plant, owner of the major London suburban chain, Plantravel. Allowing for inflation. this means a substantial reduction in real

"People are buying fewer American holidays, for example, and there are more sales of tickets-only tours. This is very wortying for retailers who have seen their own costs rise."

The switch to late bookings by customers creates other prob-lems for tour operators. "People who book at the last minute have far more complaints than those who book carly," says Mr David Heard, chairman of tour operator Buddies.

Late bookers choose for price rather than product. They are often on holidays which are unsuitable and, as a result, com-

 The Sheraton Skyline at London's Heathrow Airport has heen named as the hest airport hotel in the world by Fielding's Favorites, a U.S. counterpart of Michelin or Egon Ronay.

Fielding says: "This house is for the opulent traveller only. Here is the finest airport hotel

Good response to engineering grant scheme

ted enthusiasm to a new £20m served basis. Government grant scheme.

applications following the officially is due to run until ing lasers or plasma; and launch last month of the Small March 31 next year. An metrology equipment. selves for another spate of dis | Engineering Firms Investment announcement is expected in scheme, an initiative announced the next few weeks. in the Budget, aimed at encouraging the machine tool industry

in the past.

have applied and it is under-

companies be exhausted. The grants are machine tools, either sequence- and the South East, and on clear, however, that those "who have responded with unexpec- awarded on a first-come-first- controlled or computer numeric- the basis of an early sample place orders in anticipation of

which were made available for minimum cost of £15,000 each. to invest in up-to-date equip-ment. the first time last month— A project costing more than engineering companies with £200.000 is not eligible. The response so far is fewer than 200 employees can Department of Industry thought to have been greater apply for a capital grant of one- officials are still analysing the than to any similar assistance third of the costs of invest- response in detail but it would

Ministers are to decide welding machinery; physico-Department of Industry whether more money can be chemical machine tools; metalofficials have been flooded with allocated to the scheme, which working machinery incorporat-

> Assistance is available on the purchase or lease of one Under the scheme-details of or two machines, but with a

ment in certain types of appear at this stage that a wide More than 700 companies advanced capital equipment. range of companies is have applied and it is under- Qualifying projects include interested. Many seem to be stood that the £20m will soon stationary metal working located in the West Midlands

ally controlled; non-robotic the average project for which help was sought was £50,000.

Letters of intent have already been sent by the department to some applicants staff constraints, there may be "some delays" in processing

Grants are payable when the department receives a statement of expenditure by the company, corroboration from an independent accountant and a declaration by the applicant that the equipment has been delivered no later than March The application form makes

assistance do so at their own

The response to the scheme will be welcomed by Mr John MacGregor, the Industry Department Minister with special responsibility for small firms, and the Engineering Industries Association, which lobbled the Government before the Budget.

levels of investment by small engineering firms in advanced encouraging and suggests that

nearly a third in Britain, but they are the only ones for which the market is growing

The studies predict that the value of all machine tool

sales in the UK will fall by

7 per cent between 1980 and 1985, although NC tool sales

will rise by a third, Over the same period, the overall West

German market is expected to grow by 11 per cent and NC tool sales by nearly 50

nearly £10m in Chicago, how-

High risk can bring high

and Gil! & Duffus.

shareholders.

Date

significantly.

"In view of the sluggish capital equipment in recent years, the swift take up is most it has been well targeted," Mr

Insurance groups count cost of winter

£11:1m

Industrial companies may experience pre-tax losses during recession, but it is unusual for an established insurance company to do so, even during econ-omic depression. The investment income earned on the cash flow and reserve — and a high proportion of the Income comes from bond holdings - is usually more than enough to cover underwriting losses, the gap between premiums received and claims paid out.

These companies' undervriting losses have soraed in the quarter. CU's were up from £25m to £64m, GA's from £16m to £54m, and Royal's from £18m to £64m. Each company recorded substantial rise in investment a substantial rise in investment income: CU's rose 40 per cent to £54m, GA's by 21 per cent to £42m, and Royal's by 35 per cent to £55m. But this was not enough to cover the higher underwriting losses.

The market was expecting poor results for a variety of reasons but was taken by surprise at so dramatic a deterioration. The results from these companies have thrown into stark relief the problems currently facing UK insurance companies.
All three blamed their poor

results almost entirely on the blizzards, floods and storms in Britain in December and January. They cost the CU and ever, made the experience un-GA about £26m each, and the happy. In international terms Guin-Royal £40m, in burst pipes, flooded houses and collapsing ness Peat faced direct competiroots.

tion across the board from groups such as Phillip Bros. This was far higher than indicated earlier this year when Cargill, Mitsui and Mitsubishi, the companies reported their as well as the London-quoted 1981 results. The overall costs companies S. & W. Berisford of the bad weather to the UK insurance industry could be Present depressed conditions make it difficult if not impos-£300m. The British Insurance Association could have a final figure by the end of next sible for any commodity trader to operate profitably or achieve mouth. a good enough return to satisfy

providing insurance against bad weather is one of the reasons for insurance comrewards in good times. It tends to be disliked by shareholders panies. They have however. been competing keenly and have unless higher and higher profits had to maintain or cut premium rates. Rates in commercial business have been reduced by big resources or privately-owned 40 per cent or more. partnerships not responsible to This competition has been par-

THREE OF the biggest UK when two successive mild insurance groups have reported winters, in 1979-1980 and 1980pre-tax losses on their world- 1981, enabled insurance comwide business for the first panies to get by with rates quarter of 1982 — Commercial which were totally inadequate. which were totally inadequate. Union £1.7m, Royal Insurance The consequences are now evi-£3.5m and General Accident dent following last winter's storms.

> But none of the three com-panies has any intention as yet of increasing its rates certainly not premium rates for domestic household business All were non-commital on local

> Although the UK accounts of these companies should return to pre-tax profit over the next six months, the trade outlook for UK business remains poor because of the keen competi-tion. There will be a clearer picture later in the year when all insurance companies report their half-yearly results. Many companies do not report at the quarterly stage.

> There is little doubt that insurance companies are gambling on mild weather next winter. A repeat of last winter's conditions could be disastrous for some of them. U.S. business

> affected by the weather. Freak snowstorms hit the southern "sunshine" states where these three companies have been expanding recently.

The weather made the poor trading conditions of the U.S. worse and only partly accounted for the underwriting losses of the three companies. They doubled for CU and GA and tripled for Royal. U.S. business has been depressed for some years, with no signs of a

recovery.

The one bright spot in the results was that underwriting lesses in Canada and Australia seemed to have stopped rising. The Canadian account does not seem to suffer unduly from had weather since snow and frost is the norm for winters there. The underwriting losses in both countries, remain high and the three are now taking steps to cut out: unprofitable business.

The problem facing insurance companies in times of severe 'U.L. competition and inadequate rates is that if they do nothing claim costs and underwriting corrective action they lose business which results in higher expenses and a cut in investticularly intense since 1979 ment income growth.

Increase in imports of numerically controlled machines forecast

WEST GERMAN machine-tool makers are competing better than their British counteragainst imports of numerically controlled NC

markets by Planning Research and Systems, a London consulting group, suggests that imports of NC machines into West Germany will decline slightly from 37 per cent of total sales in 1980 to 35 per

THE DISCUSSION of plans to

hive off Guinness Peat group's

ness Mahon and Lewis & Peat

in 1973 was public recognition

that commodity-trading in-

creasingly has become a money

game, in which changes in.

currencies' values and money

itself are equally, sometimes

more, important than fluctua-

in prices and raw-

futures market (Liffe).

material supplies.

dney with its distinctive Harbour Bridge

its world-famous Opera House is a masterpiece of modern architecture—and Swiss engineering.

sthe business centre of Australia.

The forecast for Britain. however, is that importers of NC machines, mainly Japanese, will increase their share of sales from 66 per cent to 76 per cent.

This trend is even more pronounced in the categories of NC lathes and machining centres, in which Japanese producers have specialised so successfully in recent years. Imports to the UK accounted for 69 per cent of the £55m sales of NC lathes in

1980, but are estimated to rise to 74 per cent of £58m in sales in 1985. The demand for machining centres in the UK is forecast to rise from £33.4m in 1980 to £67.2m in 1985, and the share of imports to grow from 61 per cent to

74 per cent. In West Germany, however, where machine-tool makers have been adapting their products to meet the Japanese challenge, it is forecast that the importers' share of the

almost saturated market for NC lathes will drop from 30 per cent in 1980 to 25 per cent in 1985. The West German machine

ing centre market is expected to grow from £75m in 1980 to £120m in 1985, and the import share to rise from 31 per cent to 37 per cent. NC tools still constitute a

relatively small portion of total machine tool sales, accounting for just over a quarter in Germany and

Guinness Peat plans an unusual move in raw times

John Edwards on the changing commodity-trading scene

commodity-trading interests. announced last week, is ironic. It comes when City financial institutions are taking more interest in commodity brokers on the eve of September's launch of the London financial The merger between Guin-

The merger with Guinness Mahon, merchant bank, initially was highly successful in expanding the whole group's activities and in providing financial aid

by the banking side the comdivision flourished. modity taking advantage of its greater financial resources and the Lewis & Peat is an old- entrepreneurial drive of Lord overseas dealing in many com- national companies. The loss of

Somewhere around the

world a branch

of the key Swiss bank

is always open for

business.

1775. It was incorporated as a expressed interest in forming public company in 1919 and is one of the few quoted commodity interests. He made ity groups on the London Stock the commodity markets in the

The group became one of Europe's biggest commoditytraders, with a wide spread of nd in providing financial aid interests. Lewis & find rubber ing in trade clients, was coninstead of being dominated market lead role but it has fined mainly to Europe until the diversified to many other raw end of the 1970s, Expansion to

subsidiaries in London and national competition from multi-

established City commodity Kissin, the then chairman, who modities. These include grains, name. It traces its origins to is one of those who have animal feeds, vegetable oils, sugar, coffee, cocoa, metals and

> The group has seats on virtually all London commodity futures markets, usually under the Wilson, Smithett & Cope name, and is one of 29 ringdealing London Metal Exchange members.

across the Atlantic was inevit-The commodities division has able, in view of growing intercontinue. The best survivors today are multinationals with

Business

And it's al-

never sleeps. Whether in

Sydney, Zurich, London

or Tokyo, there's a stock

exchange open and the

indexes, and market ups

cabled round the world.

ways sunrise somewhere

and some of our 14 500 employees start work in

Los Angeles, Bahrain,

and downs are being

latest gold fixings,

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

PAIC	1100	v enue
Current		NEC, Bi
Current	London Furniture Show (01-385 1200) (until May 19)	Earls Co
Current	International Contract Furnishing and Interior	
	Design Exhibition—INTERIOR DESIGN INT	
	(01-540 1101) (until May 20)	Olympia
May 18-21	International Exhibition and Conference for the	Cijinpin
	Pharmaceutical, Cosmetics, Toiletry and Allied	•
	Industries-INTERPHEX (01-747 3131)	Met. Exb
May 19-20	Direct Marketing Fair (01-251 3546)	
May 19-21		Kensingt
		Royal Ho
may 2420	International Heating, Ventilating and Air Con-	
	ditioning Exhibition EXPOCLIMA/HEVAC	
	(021-705 6707)	NEC, Bir
May 24-31	World Wine Fair and Festival (0272 213381)	Bristol E
May 25-28		
	Conference (01-405 6233)	Wembley
	Manchester Motor Show (0602 51202)	Belle Vue
May 30-June 2	Consumer Electronics Trade Exbn. (01-486 1951)	Earls Cou
Tune 1-4	International Wine and Spirit Trade Fair (021-705	
	6707)	Olymp
June 3-12	Fine Art and Antiques Fair (01-385 1200)	Olympia
	"Times" and "Sunday Times" Business to	
	Business Exhibition (01-729 0677)	Earls Cou
June 7-11	Tunnelling 82 International Exhibition and	
		Brigh(on
		Bullion

NEC, Birmingham

Olympia

Met. Exbn. Hall, Brighton Rensington Exhibition Contre Royal Hospital, Chelsea

NEC, Birmingham Wembley Conference Centre Belle Vue Earls Court

Olympia Olympia Earls Court

EXHIBITIONS

UVE	KSE	AS TRADE FAIRS AND
May 18-22 May 19-23		
May 25-27 May 25-29 May 30-Jun	*******	Europe Software Exhibition (01-486 1951)
June 3-10		486 8686)
June 4-5 June 6-9	·······.	World Property Exhibition (01-581 2131) International Electrical Exhibition and Congress— INTELECT (01-222 0466)
June 7-12		Posidonia International Shipping Exhibition (Athens 32.31.973)
June 10-15	2	International Agricultural Animal Husbandry and Horticultural Exhibition and Conference— ELMIAJANTREUK (0739 884887)
June 13-18		International Medical Laboratory Exhibition (01-486 8730)

Utrecht

Cairo

Sao Paulo

Piraeus Jonkoping

Amsterdam

Institute of Personnel Management Selecting the right candidate (01-946 9100)

The Filtration Society: Cost efficient filtration (01-686 6330) McGraw Hill Conference Group: The Platt's 1982 Petrochemical Conference (New York (212) 997 4931)
The Economist: Video Conference—Programming and Finance (01-670 5400) (part of Inter-national Video Week)

AMR International/Euromoney: Financial techniques (01-262 2732) CBI: Statutory sick pay and self certification (01-AMR/Euromoney: Euromarket Law-and Documentation (01-262 2732) IPS: Computers-introducing purchasing systems (0990 23711) ... DIBC (UK): International Bank Operations and Systems—issues for the future (01-788 5126) Oyez/IBC: The Petroleum Futures Market . . one year on (01-242 2481) FT Conference: World Electronics—The U.S., Japan and Europe: Competition or Collaboration?
(01-821 1355)

Energy Business Centre: Offshore Projects—
Norway (01-438 9021)

Weisweiter Address 1 (5) Weisweiller Adfos: Liffe begins in September (01-229 \$244) FT Conference: World Electronics—the U.S.,
Japan an dEurope: Competition or Collaboration? (01-821 1355)
ESOMAR: Classifying consumers—a peed to-

rethink (Amsterdam 020 44.49.95) ...

8457)

ESC: The Stock Exchange Listing Requirements— the Yellow Book (057282 2711)

Whites Hotel, W2 Cora Hotel, WC1

Amsterdam

National Film Theatre Loadon Press Centre

Centre Point, WC1 London Press Centre

Selfridge Hotel, W1 City Conf. Centre, London Royal Garden Hotel, W8

Inter. Continental Hotel, W. Cafe Royal, WI

Inter. Continental Hotel, Wi

Bowater Conf. Centre, SW1 The Textile Institute: Narrow Pabrics (061-834

Anyone wishing to attend any of the above events is advised to telephone the organisers ensure that there has been no change in the details published.

Singapore, Atlanta and elsewhere. The phones start ringing and another day begins-with trade financing, foreign exchange, underwriting, investment management, etc. etc. etc. With branches and representatives on all five continents, Swiss Bank Corporation can mobilize resources fast to help its clients capitalize on opportunities when and where they arise.



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Swiss Bank Corporation Schweizerischer Bankverein Société de Banque Suisse

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Union dues 'not high in real terms'

THE TUC, which is worried by the prospect of falling income, has produced figures showing that trade unionists have paid the same in real terms for union services in the past 10 years and much less than they paid in the 1930s.

Over the period 1970-80, unionists paid 0.3 per cent of their income on average in dues, compared with 1.5 per cent in the 1930s. The average con-tribution in 1980 was 33p a week or £17.16 a year.

The figures are based on returns from 87 unions affiliated to the TUC, accounting for 98 per cent of membership, on December 31, 1980. They show total income in that year standing at £221,401,771 compared with £192,609,077 in the previous year.

However, since 1980 most unions have been severely hit by the recession, losing up to 25 per cent of their member-ship. Union dues are rising sharply to compensate for the

The TUC has published a pack of materials for union activists in pursuit of the campaign against the Employment Bill. It concentrates on persuading employers not to use the legislation and on persuading employees not to co-operate

In particular, workers are told not to participate in ballots on the closed shop

18th May 1982, as follows:

all bearer shares.

COMPANY NOTICES

NESTLE S.A., CHAM AND

VEVEY, SWITZERLAND

PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that following a resolution

passed at the General Meeting of shareholders held on 13th May 1982, a dividend for the year 1981 will be paid to them as from

This dividend is payable against delivery of coupon No. 25 for

On the other hand, all dividends payable on new registered

share certificates without coupons will be paid by bank transfer

to the shareholder's account or by way of an assignment in

accordance with the instructions received from the shareholder.

The dividends are payable in Swiss Francs. Outside Switzerland

Paying Agents will pay against coupons and assignments in local currency at the rate of exchange prevailing on the day of

presentation: bank transfers will be effected value 18th May 1782

in local currency at the rate of exchange prevailing on that date.

Coupon No. 25 and assignment may be presented as from 18th

Swiss Bank Corporation, Basle, and its branch offices, Union Bank of Switzerland, Zurich, and its branch offices,

Banque Cantonale Vaudoise, Lausanne, and its branch offices

May 1982 to the following Paying Agents of the Company:

Zürcher Kantonalbank, Zurich, and its branch offices.

Banque de l'Ecat de Fribourg, Fribourg, and its agencies,

Morgan Guaranty Trust Company of New York, New York,

Berner Kantonalbank, Bern, and its branch offices, Zuger Kantonalbank, Zug, and its branch offices,

Pictet & Cie, Geneva. Handelsbank N.W., Zurich, and its branch office,

Bank Leu Ltd., Zurich, and its branch offices,

Credit Suisse. Zurich, and its branch offices,

Swiss Volksbank, Bern, and its branch offices.

Darier & Cie, Geneva. Lombard, Odier & Cie, Geneva.

Swiss Bank Corporation, London.

In the United States of America:

In France:

In Holland:

Vienna.

13th May 1982

Cham and Vevey

Credit Suisse, London, Union Bank of Switzerland, London

Credit Suisse, New York. Swiss Bank Corporation, New York.

Crédit Commercial de France, Paris.

Banque de Paris et des Pays-Bas, Paris,

Pierson, Heldring & Pierson, Amsterdam.

Dresdner Bank AG, Frankfurt/Main and Dusseldorf.

Girozentrale und Bank der österreichischen Sparkassen AG.

UNILAC, INC.

PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that following a resolution

a dividend for the year 1981 of USS8.-

per common share will be paid to them as from 18th May 1982. The payment of this dividend will be effected in the same way as for the Nestlé bearer or registered shares to which the Unitac shares are attached.

Unitac shares are attached. In conformity with the Company's Articles of Incorporation, coupon No. 25 and assignment should be presented for payment at the same time as Nastle S.A.'s dividend coupon No. 25, or

the assignment, as the case may be.
This dividend is payable in U.S. dollars. Outside the United

passed by the Board of Directors on 27th April 1982

The Board of Directors

less Swiss federal withholding tax of 35%

Esso contemplates payment revolution

Brian Groom looks at a radical plan to revise the tanker drivers' pay structure

ESSO'S three falled attempts to reach a productivity deal with tanker drivers and depot workers in the past two years has left it with archaic operatprice it felt it could afford.

Therefore, Esso has put forward an innovatory consultative package designed to alter payorate systems, radically, instantial systems, radically, instantial for the 950 drivers—which is still only an outsine—would reach to suarantee higher work ing standards. Some local agree-ments do not even recognise the existence of motorways and include vehicle running speeds of 24-28 miles per hour.

The probability of strike threats over wages in the autumn pay round has increased as Esso drivers have seen the earnings of other comparises drivers also as package designed to alter payments systems radically, increase earnings and cut working hours, and build new higher productivity standards into its structure — motorway running speeds for instance would be 40 mph. panies' drivers rise because of successful productivity deals.

Most British manual workers, This uncertainty puts off unless they are on piece-work are paid for their hours of attendance. Esso distribution customers in a market which relies on regular deliveries. Esso, like other companies, has lost money on refluing and marketing operations in recent workers are no exception. They are paid a guaranteed basic weekly rate for 40 hours, with months. It needs to come up overtime paid at premium with measures which will give it some commercial advantage

Esso felt that drivers' dependence on overtime to achieve high earnings encouraged inefficiency during normal hours. The previous conventional deals involved extra payments for achieving efficiency ductivity requirement.

seek to guarantee higher work standards by making them the basis for calculating basic pay. Drivers would be rewarded for work completed rather than for hours of attendance.

The working week would comprise four basic duty periods of eight to 11 hours, varying according to workloads. There would be a fifth voluntary duty period, but beyond that Esso would use contractors.

Drivers would schedules, and would be paid for "schedule hours" calculated by agreed standards. That schedule-hour rate could be about £4.20, compared with the current base rate of £2.84, reflecting the built-in higher pro-

mium payments, holiday bonuses and long-service awards would no longer be paid. Un-social hours payments would replace shift-pay

Arrangement for the . 750 plant operators and mechanics would be similar, but would retain a larger element of pay-ments for attendance. The deals would be reviewed annually.

Shop stewards are due to

meet the company, for further consultations on the plans, prob-ably at the end of May. If there basis for negotiations Esso will draw up a formal offer. One possible difficulty is that the Transport and General Workers' Union might have problems assessing the proposed new system because it is not easily comparable with the old

On present thinking, drivers might get another £30 a week on total average earnings of under £180. However, the union might not consider this high

Mr Roy Grantham, general secretary, said: "When the next Labour Government expands the economy and creates employment in this way it would be folly to ignore the financial pressures that it will generate The conference also agreed to

> Apex is in financial trouble after redundancies caused a devastating loss of membership Talks on a confederation are taking place with the General and Municipal Workers Union and the Electrical and Plumb

economic

By Our Labour Staff

ncomes.

tive bargaining.

assessment

conference in Blackpool threw

decision favouring free collec-

It backed the TUC Labour

unions and a future Labour government on allocating re-

Apex backs

Miller to become head of Engineering Council

Dr Kenneth Miller, managing director of APV Holdings, is to become the first director general of THE ENGINEERING COUNCIL and will take up the full-time appointment on July 1 1982. He was a member of the Committee for Industrial Technology from 1972 to 1976 and chairman of the Steering Committee for THE ASSOCIATION of Professional Executive, Clerical and of the Steering Committee for Manufacturing Advisory Service from 1977 until earlier this year. Computer staff yesterday be-came one of the first unions to back the idea of a national economic assessment covering

APPOINTMENTS

Mr Roger Blackman, managing director, Surgical Equipment Supplies, has been elected presi-dent of the ASSOCIATION OF BRITISH STERILIZER MANU-On NEC advice, its annual out a motion supporting the 1981 Trades Union Congress FACTURERS, Mr Keith Fazzani. marketing director, Astell Hear-son and Mr Stuart Maycock, sales manager, British Sterilizer Company have been elected vice-president and secretary of the Party liaison committee's call for an agreement between association.

THE ALLIED BREWERY
TRADERS ASSOCIATION has
appointed Mr Wifred John
Hipkins, executive chairman of
Reddish Chemical Company and
Reddish Detergents, its chairman
from June 1 Currently vicesources to public, spending, investment and private consumption, and on the distribution of national income among profits, earnings, rents and benefrom June 1. Currently vice-president of the Society of Dairy Technology, Mr Hipkins has served for many years on the regional committee of the CBI. Mr D. L. Murison, executive

chairman of the London board of the Bank of New South Wales. has been appointed chairman of the BRITISH OVERSEAS AND COMMONWEALTH BANKS' ASSOCIATION. The deputy press ahead with amalgamation talks. chairman is Mr Max Luthert, an executive director of Lloyds Bank International

TRUST. Sir John Pilcher has tion of employment and industry.

One of a series of interviews by

retired from the board.

Mr D, J. L. Fitzwijliams has resigned from the board of F. & C. MANAGEMENT, but remains a non-executive director of the The Foreign and Colonial Investment Trust, General Investment Trust, General Investors and Trustees and The Cardinal Investment Trust.

Mr Desmond J. Forshaw has been appointed treasurer of the ROYAL LIVER FRIENDLY SOCIETY. He succeeds Mr C. F. Johnston, who has retired.

Mr O. N. Dawson and Mr A. H. Baring, both of whom are executive directors of F. & C. Management, have been appointed to

Mr John Holland has been appointed managing director of THE SOUTHERN PUBLISHING COMPANY, publishers of the (Brighton) Evening Argus, Brighton & Hove Gazette, and the Leader. He succeeds the late Mr Frank Chadwick.

Mr Holland has been manager of The Southern Publishing Company a division of West-minster Press, since 1979.

Mr David Northway has been appointed chief executive of HARE INDUSTRIES, Birming ham. He was managing director of BSA Sintered Components.

Mr D. J. Horder has been appointed a director of HOWSON F. DEVITT & SONS, part of the Devitt Group.

Mr James O'Nelli (52) has been appointed to the newly-created post of marketing director with the CUMBERNAULD DEVELOP-MENT CORPORATION with a the board of THE FOREIGN MENT CORPORATION with a AND COLONIAL INVESTMENT wide-ranging remit for the attraction.

Government urges use of volunteers in health dispute

BY OUR LABOUR EDITOR

in a depressed market.

Workers have thrown out

productivity offers for various

reasons. Partly, the price was

too low. It was clear to manage-

ment that Esso was unlikely to

reach a conventional deal at a

GOVERNMENT circular on of volunteers in hospitals during industrial action may receive its first test

in the coming week. over the weekend that it would support health authorities which brought in volunteers to

SFr.85.--

SFr.29.75

SFr.55.25

cover the effects of the cam- the voluntary organisations,

per cent pay offer. between the health unions and

paign of disruption being which lays down that any other organised by health unions in protest against the Govern—such as patient counselling, ment's refusal to increase a 4 flower arranging and letter per cent pay offer. However, the use of volunteers as strikebreaking, and could would breach an agreement trigger an all-out strike.

Health Secretary, said at the weekend that he wanted to find a new permanent system for determining pay rises, something entirely new that will avoid these confrontations and crises". He repeated that there was no further money available to increase the offer this year.

INSIGHT INTO JAPANESE TECHNOLOGY

Mr. Dick Wilson and Dr. Yotaro Yanase Matsushita: Leads the way to a new audio-visual information society

Matsushita Electric is the largest manufacturer of consumer electric and electronic products in Japan. Under four brand names-National, Panasonic, Technics and Quasar-it produces a wide range of consumer and industrial electronic goods

The company was founded in 1918 by the legendary Konosuke Matsushita, who is still active.

In the latest financial year ended November 1981, Matsushita Electric reported record sales of \$16 billion, 18 percent up from the previous year on a consolidated basis. Net profits were up 26 per cent to \$709 million.

Matsushita's 23 research laboratories and the development departments of manufacturing divisions carry out a wide range of R & D activities. The company also holds a large number of patent rights totalling nearly 60,000.

sidiaries overseas. About 34,000 of Matsushita's 140,000 employees work outside Japan. In Britain, National Panasonic (UK) is responsible for the sales and distribution of Matsushita products, while Matsushita Electric (UK) is the manufacturing operation in Cardiff. The three companies including Panasonic Business Equipment (UK) employ over 800 people and this includes 480 located at the Cardiff plant which manufactures a wide range of colour television sets and some audio products both for the UK and export markets.

A conversation with Dr. Shunkichi Kisaka, Executive Vice-President of Matsushita Electric Industrial Co., Ltd., who has long led the company's research and development activities, is rather like a guided tour of science history, on which he has written a standard work.

Names like Karel Capek—who invented the word, 'robot'-Newton and Descartes appear in his exposition. What goes on in the 23 laboratories under him is seen very clearly as an integral part of Matsushita's deep commitment to the betterment of

"I don't really know exactly what they are all doing," he jokes about his 13,000 scientists and engineers. But he proceeds to give a masterly overview of the research and development efforts of one of the biggest world manufacturers of consumer electrical goods and elec-

The research laboratories back up Matsushita's production base starting at the most fundamental level of material development and embracing all aspects of the production process.

It is an elaborate structure of central and departmental research and development laboratories. Matsushita's TV department, for instance, has its own engineering centre with 600 researchers developing and designing new models roughly 2 or 3 years ahead. With the new flat screen TV and ultra-large screen TV, however, they collaborate with the appropriate central lab concerned with longer-range developments.

Matsushita devotes some \$580 million, or 3.7 percent of total sales to R & D and this will be raised to nearer 5 percent in a few years time. What is the main thrust of this enormous programme?

New Generation Consumer Electronics

Kisaka: We are placing most emphasis on developing products which are an extension of existing ones. We call them new generation consumer electronics. In the old days we were thinking of how many more inches we could add to the TV screen. Now we are talking about 3-dimensional TV or SHF satellite technology, or how to get a sharper, brighter picture. High definition TV has twice as many scanning lines as conventional NTSC systems and reproduces a clear, crisp, high resolution picture, which looks

just like a photogravure. PCM digital audio and video disc systems also fall into this category. We are also putting R & D efforts into four other categories: Office Automation. Home Automation, Mechatronics and Energy-related fields.

Yanase: Your VHS-type Video Tape Recorder has won two-thirds of the world market and you supply the products to European and U.S. manufacturers. What comes next in this field?

Kisaka: Miniaturization. We have brought the weight down from more than 22 lbs to only 9 lbs. Meanwhile recording time has been increased from 2 to 6 or 8 hours, and we are integrating the camera and VTR into one 41/2 lb unit. In the professional field, we have also developed a compact ENG (electronic news gathering) colour camera/VTR combination for broadcasting use, jointly with a leading U.S. electronics manufacturer.

<u>Wilson:</u> What about your completely new products or fields?

Kisaka: I suppose the audio-visual information society was delayed about ten years by the oil crisis and the world recession, but we are now on the point of attaining it, and this is our principal new arena. Each household or individual will get all the information needed, using sound and pictures and in hard copy as well. Keyboard and optical memory system will he used in combination. A single optical fibre can transmit information equivalent to more than 100,000 telephone lines. Matsushita has been working on optical communications for more than ten years, and our system is being used for 2-way broadcasting in the Higashi-Ikoma Community Antenna Television system in West Japan. We are working with govern-

ment bodies on this project, which is expected to be commercialised next year. Character multiplex broadcasting tests will begin soon, and telephone home facsimile will start in Japan in

Yanase: What will be your particular interest in these programmes?

Kisaka: We are concentrating our main research around the home terminal namely the cathode ray tube keyboard memory. Although we are more or less a consumer-oriented company, our subsidiary, Matsushita Communications Industrial Co., Ltd. in Yokohama is producing some specialized equipment for the project.

Wilson: What are the new products in the audio field?

Kisaka: Digital audio technology is one. It uses the PCM (pulse code modulation), which far exceeds conventional analogue technology and gives truly revolutionary sound reproduction. We have developed such systems for both tapes and discs.

Super Miniaturization

Wilson: Miniaturization will also be a feature of this audio technology development?

Kisaka: We prefer to call it 'superminiaturization'. But this is not limited to the audio field only. What today we put on the floor should be on tomorrow's desk. What is on the table now should be in your handbag then, and what you carry today in a bag should be in your pocket instead. This tendency will continue in parallel with the development of semiconductor technology, which has already reduced the size of chips by 10 fold in the past five years, while their functions are 10 time more.

According to Dr. Kisaka, what is indispensable for the development of such new areas of electronics is strength in some basic technologies. They include: semiconductors such as microprocessors and high density memories; computer application technology such as voice processing and pattern recognition; new components and materials such as amorphous and new electro-ceramics; and optical technology including optical

Yanasa: How advanced are you on voice synthesis and recognition de-

Kisaka: Voice synthesis is easier than recognition. We already have talking products, but it will be many years be-

Dr. Shunkichi Kisaka Executive Vice President fore voice recognition becomes practical

for general use, especially in small sized products. Matsushita participates in the national project for a fifth-generation or non-Von Neumann computer. This is a computer with sophisticated voice recognition ability which will render human language interpreters obsolete.

Robotics will be stressed in the future, and Dr. Kisaka predicts that in 20 or 30 years time, the function of semiconductors will come numerically closer to humans so that robots can be made to assume 'emotional' capacity.

After that it is perhaps a shock to come down to earth and ask Matsushita about their little-publicized role as an importer. Among the Japanese exporting manufacturers Matsushita is currently one of the biggest importers into Japan.

Matsushita imports from the United Kingdom increased eight fold in the past decade and these include such items as scotch whisky, welding materials, metals and large extraction fans supplied by Woods of Colchester. These fans are used for cleaning purposes on one of the mammoth Japanese tunnel projects and are being assembled by Matsushita under

As an example of Matsushita's technological cooperation in the UK it is now conducting, through its subsidiary Panasonic Business Equipment (UK), internal trials with the British Post Office with regard to possible future collaboration in the development of a mini fax system for post office use in INTEL post or TELE-MESSAGE type services.

With its Panasonic TV plant at Cardiff in South Wales, its imports of the UK goods and technological cooperation with the UK, Matsushita demonstrates a concern to be fair-minded in world trade.

But what makes its trade possible in the first place is the ferment of consumeroriented innovation and invention in Matsushita's 23 laboratories.

Matsushita Electric Panasonic National Technics

National Panasonic (U.K.) Ltd. 300/318 Bath Road, Slough, Berks SL1 6JB Tel: Slough 34522

Matsushita Electric (U.K.) Ltd. Wyncliffe Road, Pentwyn Industrial Estate, Cardiff CF2 7XB Tel: Cardiff 731761

Matsushita Electric Industrial Co., Ltd. 1006 Kadoma, Osaka 571, Japan Tel: (06) 908-1121 Telex: J63426

Panasonic Business Equipment (U.K.) Ltd. 107/109 Whitby Road, Slough Berks SL1 3DR Tel: Slough 75841

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The Board of Directors

BUILDING AND CIVIL ENGINEERING

Hong Kong railway work | Expanding business for Marples Ridgway

the Bath and Portland Group, ground level. has won a third contract for the Hong Kong mass transit rallawarded to Marples Ridgway to

the major excavation and Ridgway digs down to esta advanced site preparation for a the upper first floor level. new station at Causeway Bay East, which will form part of the "island line" section of the rapidly expanding mass transit

underground railway network. The island line will run for eight miles along the north shore of Hong Kong Island. The line is due to open in 1985-86 and expected to cost just under HK\$11bn (£1bn). Work has already started and contracts worth an estimated HK\$ 5bn have been awarded.

To assist with the funding of

such a large project the Mass Transit Railway Corporation, backed by the Hong Kong government, is offering joint ven-ture deals to local developers to provide new stations.

Under the terms of these deals, developers wil be permitted to erect major commercial property developemnts on ground above the new stations. In return they will provide the station; the railway corporation Hill. will also take a share of any A future development profits.

substantial commercial developments further complicates advance preparation and construction work in what are already electrical and signals work. difficult site conditions," says Mr Guy Cottam, technical services director at Marples Ridg-

Much of the island line passes Charing through reclaimed land and at station. Causeway Bay East the water

MARPLES RIDGWAY, part of lowest around 37 metres below

Excavation of the site and establishing seven floor levels way. The contract, worth will be complex. As a first step £13.7m, takes the total work a diaphragm wall will be sunk to a depth of around 20 metres. nore than £26m. This will keep the sides of the The latest contract involves hole apart while Marples and the major excavation and Ridgway digs down to establish

> This process of building from the top downwards will be repeated until firmer ground is reached at the fourth level. At this point the rest of the site excavated, leaving Marples Ridgway to establish year the remaining floor levels: this time building from the bottom

Foundation caissons and reinforced concrete columns will

ned to be sunk before excavation of the upper floors can commence. This is by far the most complex contract to be carried out by Marples Ridgway for the Mass Transit Corporation. The

work, which started last week, is expected to take 33 months. Previous contracts awarded to Marples Ridgeway involve the preparation of access tunnels for the construction of the island line. Work started last

ANDREW TAYLOR

Modernising Tube stations in London

awarded as part of London disruption to passengers. Transport's £60m programme to improve the appearance of the capital's underground railway stations has gone to Higgs and

A £5m management contract "The fact that station sites Hill Building, to modernise stations, including Holborn and will also be expected to bear station platforms at Oxford Circus. Bond Street and Tottenham Court Road. A further £1m is being spent separately on

> The latest contract follows an earlier award of £3m of work to Enfield-based McLaughlin and Harvey for improvements to Cross underground

Work on the Higgs and Hill table is only two metres below contract which started earlier the surface. The station is to this month is due to be com-be built on seven levels, the pleted by October. It will be

THE SECOND contract to be carried out at night to minimise

underground improvements expected to take around 10 years to complete. The first of contracts totalling around £38m involves modernisation and improvements to Kings Cross.

A further £15m is to be spent on improvements to 32 suburban stations presently regarded as being in a poor condition. Amounts spent on individual underground stations will range between £350,000 and £1m.

The remaining £7m is to be spent in amounts up to £250,000 on improvements to 92 stations. In total the scheme will involve improvements to 141 under ground stations.

of refurbishment

refurbishment and renovation side is "not ordinary," says Mr work in the property and con- Reading, talking about substantial contracts for the Property tracting fields, demonstrated over the last decade in other-Services Agency - including wise depressing statistics from telephone exchanges-and for the construction industry, was emphasised again last week by the Ministry of Defence. But on the commercial side. retailing work has not taken a the Miller Buckley Construction significant part. Benbow's client list includes banks, building societies, retail groups such as Boots, Chelsea Girl and Deben-hams, and embassies—most takeover of Benbow (Devon)

Holdings.

MBC is the main trading arm of the Miller Buckley Group which, formed in 1961, now reckons to be one of the largest privately-owned contracting and property groups in the UK with g 1981 turnover of £40m. It estimates that the commercial refurbishment market as a whole has doubled in the past

five years. Over the same period, Miller Buckley's involvement in refur-bishment has probably trebled, partly reflecting the 1970 acquisition of J. Parnell & Son, one of the great Victorian builders whose name is retained in Miller Buckley Parnell, the group's specialist refurbishment

company.

In recent years the group has felt that it was still missing a particular string to its bow in the refurbishment business. which is where Benbow comes

Benbow is not a big acquisition. Its 1981 turnover was some £3m, compared with £22m for MBC and around £30m for the construction activities of the Miller Buckley Group as a whole last year. But it does have strategic implications.

Mr Bernard Reading, MBC's managing director, places Benbow Shopfitting, Benbow's prin- in general and that Parnellcipal trading company, "among with a range of specialist craftsthe top companies in the first men in joinery, metalwork and division of the shopfitting

MBC's workload recently has share of the quality end of the tended to split 60 per cent in market. industrial, and 40 per cent in



A main stand - phase 1 of a £5m redevelopment programme for Manchester City Football Club -- is to be built by the porth west region of JOHN LAING CONSTRUCTION. Work

ped with 32 luxury VIP boxes, has just begun and will be finished by August ready for next year's league and cup campaigns. The contract at Main Road involves removing the existing stand and erecting a new on the film, 8,000 capacity, all-seat stand, which will be equip-grp roof units.

Biggest roof and wall job

Believed to be the most valuable roofing and cladding contract ever awarded in the Mr Reading also says that the property development scene in UK, worth well over £5m, an order has been placed with RUBEROID CONTRACTS for with greater emphasis on re-furbishment and renovation the South of Scotland Elecrather than rebuilding-a trend tricity Board's AGR nuclear power station at Torness, near Dunbar, Lothian. The work comprises the supply and fixing of metal decking, thermal insulaagents, he discerns the feeling that a diversified contractor will tion and high performance built-up roofing to the station's flat roofed buildings and the instalbe more interesting to those who place refurbishment work lation of side wall cladding of specially coloured profiled luminium sheeting. The buildings include the

main reactor building and turbine hall housing the station's two 660 Mw reactors, charge hall, fuel handling sections, etc. Roofing and cladding work is planned to commence on site in August of this year and will McAlpine and Sons.

WILLETT has been awarded a J. T. L. PARKINSON, Aberdeen, £3.7m contract by A. Peachey and Co., a wholly-owned subsidiary of Peachey Property Corporation, to build an office block in Mansell Street, in the City. The seven-storey office building will have a total area of about 40,000 sq ft and will include a ground floor showroom and three flats together with some on-site car parking. The air-conditioned building will be open plan to provide Aberdeen city centre by the maximum flexibility for prospec- Fred Olsen Group. Value of the

finishes will be used throughout including a polished granite exterior. Work has begun with completion due in the autumn of 1983. Willett is a member of the UK building division of the Trafalgar House Group.

J. JARVIS & SONS has won seven contracts totalling over £5.6m in the south and north of England. Largest are at Brixton Prison where major alterations and a new extension are being carried out for the Home Office at a cost of £1.3m and in Catford a £1.2m British Telecom telephone service centre under construction for the Property Services Agency.

FORD AND WESTON, Derby, has won a major housing contract, worth £3.7m, for earrying out the first phase of a municipal Nottingham. Over 200 dwellings are being provided for Notting-ham City Council on the 13.75 acre site, comprising three devecontinue for two to three years. lopment areas. Work, to start Main contractor is Sir Robert shortly, will take two years to complete.

have contracts valued at £3.75m. Major award is a £3m contract for the provision of heating, ventilation and air conditioning systems for the Phase V development of the Shell UK Exploration and Production headquarters at Altens, Aberdeen. Main contractor is Geo. Wimpey. Other contracts include mechanical services for a new office building heing developed in tive tenants. High quality contract, awarded by main con-

tractor Doric Construction, is £350,000. In the Inverness area, the company has won contracts with a combined value of £500,000 for mechanical services for a Clydesdale Bank northern headquarters office; a school at Fraserburgh; and housing at

construction

Tailored

for businesses

SOLIHULL READING

WIMPEY CONSTRUCTION UK has been awarded a £1.8m coutract by the London Borough of Tower Hamlets to build 31 brick dwelling on the Highway, E1. Work, which has just started, is expected to be completed in April 1983.

A third contract on the Swinbrook bousing estate North Kensington, has been awarded to JOHN MOWLEM AND CO. by the Royal Borough of Kensington and Chelsea. Worth invoives building two four-storey terraced blocks containing a mixed development of 42 homes on the seven-acre site north of Westway. Work has just started and completion is due early in

CONSTRUCTION has started on a development of 70 flats for elderly and disabled people near the Paris Street roundabout in Exeter. The £1.5m project, awarded to C. S. WILLIAMS (TAUNTON) and designed by the Exeter office of MWT Architects, is being undertaken on behalf of the Devon Community Housing Society, and is being funded by the Housing Corporation. All the one-bedroom flats will be linked by a heated corrider to various common rooms and the resident wardens' accommodation. An alarm system will also be available to the tenants so that help can be summoned.

WIMPEY'S Middlesbrough office has won three contracts with a in the north east of England. The company will build a £788,000 TA centre at Coulby Newham for the TA and VRA, which will have offices, messes, lecture rooms and a centrally situated drill hall.

Work for the Home Office is valued at £745,000, and comprises two house units at HM Borstal at Deerbolt, Barnard Castle.

The third job is for Langbaurgh Borough Council for 26 houses and hungalows at Lingdale with a value of £415,000.

Continental look underfoot

our roads, ports, industrial areas machinery in industrial situaand pedestrian shopping centres will have a Continental look in herringbone design, look attracthe next few years because the demand for Intersett concrete interest of planners and archi- road building materials, are block paving is becoming more popular in the UK.

An integral part of the urban

BBC 1

6.40-7.55 am Open University

(Ultra High Frequency only).

9.08-9.28 For Schools, Colleges,

10.00 You and Me. 10.15-12.05 pm

For Schools, Colleges. 12.30 News

After Noon. 1.00 Pebble Mill at

One. 1.45 Pigeon Street. 2.01-

2.40 For Schools, Colleges. 3.15

Songs of Praise from Furneux

Pelham. 3.53 Regional News

(except London). 3.55 Play

School, 4.20 Cheggers Plays Pop.

4.45 Jana of the Jungle. 5.05

John Craven's Newsround. 5.10

6.00 Regional News Magazines.

7.20 Bret Maverick, starring

9.25 The Monday Film: "Shadow Of Chikara."

and Sondra Locke.

11.30 The Computer Programme.

All IBA Regions as London

except at the following times:-

ANGLIA

1.20 pm Anglia News. 5.15 Diffrent Strokes. 6.00 About Anglia, 6.30 Benson. 12.40 am Signs of the Seven.

BORDER

1.20 pm Border News. 6.00 Look-eround Monday. 6.15 Fashion Today. 6.30 Look Who's Talking. 10.45 Thriller: "Dial A Deadly Number." 72.00 Border News Summary.

CENTRAL

1.20 pm Control News, 6.00 Central News, 9.00 Hell Street Bluss, 10.45 Left, Right and Centre, 11.25 Central News, 11.30 Sarney Miller, 12.00

11.00 The World of Golf.

11.28 News Headlines.

starring Joe Don Baker

James Garner.

Blue Peter.

5.40 News.

6.25 Nationwide.

6.55 Triangle.

9.00 News.

tions throughout Europe.
The blocks, usually in a

and other urban developments. landscape in Holland and Marley produces them in a to a surface of paving blocks Germany, this type of paving choice of two shapes, seven hear a change in tyre noise and withstands the rigours of different colours and two thick-

account of the birth of Solidarity.

6.40-7.55 am Open University.

5.10 pm Nene and the '80s.

5.40 Souvenirs of Sidmouth.

CHANNEL

1.20 pm Ghannel Lunchume News, Whet's On Where, and Weather. 5.15 Emmordale Farm. 6.00 Channel Raport. 6.30 The Two of Us. 10.43 Channel Late News. 12.40 am News and Weather

GRAMPIAN

9.25 am First Thing. 1.20 pm North News. 6.00 North Tonight, 6.35 Hands. 9.00 Hill Street Blues. 12.40 am North

GRANADA

1.20 pm Granada Reports 1.30 Survival 2.00 Movie Memories. 6.00 Private Benjamin. 6.30 Granade Reports.

1.20 pm HTV News. 6.00 HTV News. 9.00 Hill Street Blues. 10.43 HTV News. HTV Cymru/Wales—As HTV West except: 12.00-12.10 pm Decw Mem Yn

11.00-11.25 Play School.

6.00 Better Than New,

6.40 A Family Band.

7.10 News Summary.

6.25 A Moment to Talk.

TELEVISION

Chris Dunkley: Tonight's Choice

sizable proportion of programmes that are so good that they

demand repeating. And the more television channels we get, the

less likely you are to see a good programme first time round,

so the greater need for repeats. Tonight brings two that are fully

deserved: BBC 2 starts a re-run of The Hitchliker's Guide to the Galaxy and ITV gives a second screening to Strike, Granada's

some of us doubted its chances as a television adaptation. But

some of us were wrong. Though the small screen lacks that perfect fluidity in space and time, which radio provides for

science fiction, it does have countervailing advantages. Andrew

Howe-Davies rightly won an award for his design on the tele-

vision version, the graphics are not only unusual but very funny

For the repeat of Strike Leslie Woodhead, in my view the

and the sets, while not approaching the magnificence of those on,

best producer/director of drama documentary in Britain today

(which probably means in the world) has added a new top and

tail to take account of events in Poland since the first rushed

BBC 2

say. "Star Wars," are often fascinatingly inventive.

and therefore unpublicised screening last Christmas.

HHGG started life as an unusually original radio serial, and

Any television service worth its salt ought to produce a

ACCORDING TO Marley Paving trucks, cranes and other heavy nesses (80 mm and 60 mm) surtable either for industrial or domestic use.

Marley says that the blocks herringbone design, look attractive and have captured the blacktop and other types of tects for a variety of town centre easy to lay and contribute to road safety—motorists leaving They come in 100 mm x 200 mm, a fast main road and driving on

7.15 The Changing Face of

9.00 The Hitch-hiker's Guide to

8.00 The Mathis Magic.

10.25 Growing For Gold.

SCOTTISH

TSW

12.27 pm Gus Honeybun's Magic Birthdays. 1.20 TSV/ News Headlines. 5-15 Emmerdala Farm. 6.00 Today South-West. 6.30 The Two of Us. 10.47 TSV/ Late News. 12.45 am Post-50rpt. 12.50 South-West Weather.

1.20 pm TVS Nevrs. 5.15 Watch This Space . That Monday Evening Feeling. 5.30 Coast To Coast. 8.00 Coast To Coast (continued). 5.30 Emmerdale Farm. 10.45 Best Sellers: Mr Horn (pert 2). 12.30 am Company.

the Galaxy.

9.35 Human Brain.

10.55-11.45 Newsnight.

Parliamentary Democracy.

national group company, has tons of 0.6 in diameter Dyform

EXPORT CONTRACTS

moulding presses worth over £700,000 for delivery to the United Arab Emirates, Qatar and other Middle East countries. Six single-mould and three-mould presses have been ordered for making concrete kerbs and paving slabs using the Fielding wet

Dyform steel strand manufac-tured by BRIDON WIRE, Doncaster, will be used to support lowest to 55 ft.

LONDON

9.30 am Schools Programmes

12.00 Cockleshell Bay. 12.10 pm

Rainbow. 12.30 Super Savers.

1.00 News, plus FT Index. 1.20

Thames News with Jane Corbin.

1.30 Van Der Valk. 2.30 The

Chisholms, 4.15 Bugs Bunny, 4.20

The Sooty Show. 4.45 Smith and

Andrew Gardner

6.25 Help! with Viv Taylor

9.00 Minder, starring Dennis

12.49 am Close: Sit Up and

† Indicates programme in

black and white

TYNE TEES

9.20 am The Good Word. 9.25 North-East News. 1.20 pm North-East News. 5.15 The New Fred and Barney Show. 6.00 North-East News. 6.02 Gambit. 6.30 Northern Life. 8.00 Hill Street Blues. 10.45 North-East News 10.47 Brieting. 11.30 Lou Grant. 12.25 am

ULSTER

1.20 pm Lunchtime. 4.13 Ulster News. 5.15 That Monday Evening Feeling. 5.30 Good Evening Ulster. 6.00 Good Evening Ulster. 6.00 Squars One. 10.29 Ulster V/eether. 10.45 Church Roport. 11.15 A New Kind of Family. 11.45 News at Redtime.

YORKSHIRE

1.20 pm Calendar News. 6.00 Calendar (Emisy Moor and Belmont editions). 6.30 Calendar Countdown.

Listen with

Hordern.

Waterman and George

Tricia Ingrams.

News

Goody. 5.15 Gambit.

5.45 News.

6.00 Thames

Gee.

6.35 Crossroads.

7.00 Nature Watch.

8.00 Union Castle.

19.00 News.

10.45 Strike!

7.30 Coronation Street.

8.30 World in Action.

FIELDING & PLATT, Glouces- the longest cable-suspended roof ter, a Redman Heenan Inter- in the world. Altogether 144 obtained orders for concrete strand are being supplied to Genstar Structures to suspend the huge, saddle-shaped prestressed concrete roof of the Calgary Olympics Coliseum in Alberta, Canada. The building will house indoor events of the 1988 Winter Olympics. When the building is completed in December the roof, which is elliptical in planform, will be 441 ft long by 401 ft wide. its highest point it will be 121 ft above ground and dip at its

notably the American Embassy

Shopfitting, says Mr David

exercise; changing consumer

fashions require retailers to

present a new image to cus-

tomers more frequently."
Previously, says Mr Benbow,
investment in shopfitting had

been made with an intended life of 10 to 15 years. "The invest-ment now may be smaller in

real terms," he says, "but fre-quency is the name of the game." The life of a shopfitting

exercise, he estimates, is nov

down to five years "and a lot less in some cases."

Britain's cities has changed,

which he expects to continue.

property

Taking soundings among roperty professionals like

architects and major estate

electrical services — should enable MBC to get a bigger

WILLIAM COCHRANE

in London.

THE WEEK IN THE COURTS

Uncertainty over accused's assets

BY JUSTINIAN

DO THE COURTS have any power to seize a suspected criminal's property, or to order the freezing of his bank accounts, in anticipation that any or some of his assets may subsequently on conviction be the subject of compensation or forfeiture orders? This is a question of increasing interest to those who are keep to help ensure that the fruits of crime are not spirited away by criminals, but remain available

to compensate the victims of crime. Four years ago, the Court of Appeal gave a resoundingly negative answer to the proposition that there was any power to interfere with a person's property, even for a time, for the purpose of punishing him

in advance of his conviction by forfeiture or of compensating the victim of his wrongdoing. Lord Justice Stephenson in Malone v. Metropolitan Police Commissioner said the argument in favour of such a proposition had nothing to commend it but its audacity—not even counsel for the Commis-sioner "could make it viable." If such powers were required for the protection of the public against crime it was for Parliament, not the courts, to grant

them. It is probably only the renowned judicial audacity of Lord Denning, aided and abetted to a limited extent by Lord Justice Donaldson, that could pre-empt parliamentary action by providing the police with power to freeze the bank accounts of a person awaiting trial on charges of forgery and obtaining money by deception on forged instruments.

In Chief Constable of Kent v. v and anothert 10 days ago. the Malone decision appears either not to have been quoted or to have been ignored, although there was a wholly persuasive dissenting judgment

obviously a serious matter to prevent a person using his property before he has been convicted. In the last couple of years,

the civil courts have begun to develop the power to freeze the bank accounts of persons have wrongfully deprived others of their property. But unlike claimants seeking to recover their property, the police have no proprietary right to a suspected person's property. The police merely have a power to investigate crime, to detain any property they may have counsel for the chief constable given by the police to their seized for the purposes of and counsel for the Attorney investigation it was held by the adducing it in evidence at any trial, and to prosecute the offender in the criminal courts.

Whatever rights the victims of crime have must be exercised in the civil courts, or in the criminal courts after the offender's conviction.

The civil courts' powers are limited in other respects. They are available only where there is a fear that the defendant will move his assets out of the jurisdiction, an ability that has been greatly facilitated since the ending of exchange control in 1979. In October 1981, the accused

in the Chief Constable of Kent case was alleged to have got hold of two or three of a woman's cheque books, and to have drawn on her account every few days for £800 or £900 for three months. In all, he was alleged to have drawn cheques amounting to £16.001. These monies were paid, it was claimed, into the accused's account with the Bank of Credit and Commercial International, through different branches. He had also paid in other sums of money alleged to have been Roskill, a Law Lord) thought obtained from other persons,

and he had drawn upon the

accounts from time to time for

his own purposes. All the

was impossible to disentangle form, the creation of modern their sources.

ing that the accused might continue to draw on the accounts and that the moneys would be dissipated by the time the case came on for trial. issued a writ and applied to the court for an injunction action to restrain him from withdrawing any. further amounts,

The Court of Appeal heard and counsel for the Attorney-General as an amicus curine. The accused was not present before the court, and was not legally represented, as the accused in the Molone case had been.

Some judicial ingenuity was the long line of cases-even before the decision in Malone's that indicated that the courts had no power to restrain the disposal of a man's property at the instance of a prosecuting authority. Lord Denning pur-ported to find it in a section in the Supreme Court Act 1981; which came into force on January 1, 1982.

Section 37(1) provides that "the High Court may by order (whether interlocutory or final) grant an injunction in all cases in which it appears to the court to be just and convenient to do

It would be "a mockery of the law" if the fraudsman could always evade an order of compensation or restitution by disposing of goods or money pending his trial. In the Malone

tion orders and forfeiture from Lord Justice Slade. It is moneys were mixed so that it orders are, in their modern 1 [1981] A.C. 470.

statutes. Before those creations Early this year, the accused the common law could not and man was arrested. A few days did not justify the retention of later, the chief constable, think- such moneys for use for purposes which did not then exist. To extend the common law to justify what Parliament has not empowered is to write into the statutes that which has not been included in them.

The courts' powers to order pending the hearing of the forteiture generally are in any event extremely limited. 1980, in a case sometimes referred to us the "Operation Julic" case after the name House of Lords that there no power to deprive defendants on conviction of their profits from the illegal manufacture and sale of prohibited drugs. Such a power does, however, clearly required to circumvent or property obtained by deception, as in the Chief Constable of Kent case.

Following the substantial public dismay at the inability of the courts to strip criminals of ill-gotten gains, the Howard League for Penal Reform in June, 1980, set up a nighpowered committee, under the chairmanship of Mr Justice Hodgson, to consider the present law relating to the confiscation of the fruits of crime and to study ways in which the law can effectively lay its nands on the profits of crime before the offender is able to put them out of reach of the authorities. It will report next year.

Meanwhile, it would be better if the present powers of the courts were clarified. The recent departure from precedent by In the Malone case, Lord the Court of Appeal serves only Justice Roskill (now Lord to confuse rather than to advance the cause of offenderthe argument for extending the redress in the criminal law. court's powers was impossible: * [1980] Q.B. 49.
"Compensation orders, restituTimes Law Report, May 14,

(9) Stereophonic broadcast broadcast on VHF)

RADIO 1

5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dave Les Travis. 2.00 pm Steve Wright. 4.30 Peter Powell. 7.00 Stayin' Alive. 8.00 David Jonsen. 10.00-12.00 John Pael (S).

RADIO 2

5.00 am Ray Moore (5). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Gloria Hunniford (S). 2.00 pm Ed Stewart (S). 4.00 David Hamilton (S). 5.45 News: Sport. 6.00 John Dunn (S). 8.00 Folk on 2 (S). 9.00 Humphrey Lyrtleton with the Best of Jazz (S). 9.56 Sports Desk, 10.00 Monday Movie Quiz with Ray Moore. 10.30 Star Sound with Nick Jackson. 11.00 Brian Matthew with Round Mid-

RADIO

night ((S) from midnight). 1.00 sm Encore (S). 2.00-5.00 You and the Night and the Music (S).

RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S), 8.00 News. 8.05 Morning Concert (continued). 9.00 News. 9.05 This Week's Composer: News. 9.05 This Week's Composer: Schubert (5). 10.00 Kanneth Leighton (5). 10.40 Viola and Piano recital (5). 11.20 Bruckner: Symphony No. 7 (5). 12.30 pm Schumann piano recital (5). 1.00 News. 1.86 BBC Lunchtime Concert (5). 2.00 Matines Musicele (5). 3.00 New Records (5). 4.55 News. 5.90 Mainly For Pleasure (5). 7.00 Growded Hours. 7.40 BBC Northern Symphony Orchestra concert: part 1(5), 8.40 The

Country of the Pointed Firs. 9.00 BBC Northern Symphony Orchestre: part 2 Normann Symmery Orthostra; part 2 (S); 9.45 Brahms chamber music rectal (S) 10.25 The Honeywood File by H. B. Creweri dramatised in three perts. 10.30 Jezz in Britain, heaturing Talisker /S; 11.00 Nows. 17.05-11.16 A Lulleby By Syrd (S). RADIO 4

6.00 am News Brising 6 to Farming Wook. 6.25 Shaping Forecast. 6.30 Today. 8.35 The Week on 4. 8.42 Miles Kingston with recordings from the BBC Sound Archives. 8.57 Weether, travel. 9.00 News. 8.05 Start the Week With Richard Beker (S). 10.00 News. 10.02 Money Box. 10.30 Delty Service. 10.45 Morning Story. 11.00 News.

travel. 11.03 Down Your Way visits Besumans in the lale of Anglency. 11.48 Poetry Please. 12.09 News. 12.02 pm You and Yours. 12.27 It Makes Me Laugh with Les Dewrson. 12.55 Westher. travel. programme news. 1.06 The World at One. 1.60 The Archers. 1.55 Shipping Forezact. 2.00 News. 2.02 Woman's Hour. 3.00 News. 3.02 Woman's Hour. 3.00 News. 3.02 Attended Theory 1.00 News. 3.00 News. Laugh with Les Dawson, 12.55 We

RACING BY DOMINIC WIGAN

A GAP appeared in the nick of time for Persepolis and Lester Piggott towards the finish of the £45,000 Prix Lupin at Longchamp yesterday and the grey Kalamoun colt swept through to win for Stavros . There is no such thing as an Niarchos.

Persepolis is clearly a topclass colt and it is worth noting form), but one reference work

he remains one of 30 acceptors for the Derby at Epsom on

Second at Longchamp yesterday, two and a half lengths behind the winner was Alfred's Choice, another Group One triumph for Zino's handler, Maurice Zilber. Alfred's Cholce is a particularly handsome colt by So Blessed out of Scamperdale.

indispensable racing book (whatever the claims of Time-

which can claim to come closer details of the winners and run-

Trainers' Record. book has recently been pubcommentary based on efforts over the past 10 seasons, often gives the backer an entirely dif-

ferent and improved angle on betting than he might have had Trainers' Record contains the

than most to this description ners for every trainer at every for the serious backer is course in 1961 plus a table of the top 10 at every track based The tenth edition of this on five years' results. Here, for example, we find that Dick lished containing its usual Hern had seven winners from wealth of detail. A complete only 12 runners at Haydock last analysis of trainers' performances last year plus a direct Henry Cecil's runners at Wolverhampton in the 1977-31 period have won.

> WOLVERHAMPTO'S. 3.00-Morgan's Choice** PONTEFRACT 2.45—Student Venture***

g gilite 1830 a incommunity 3 th 10 10 president.

All posts and a second and a se Alexander Of عسد المركزية ال

for the contract of the contra ^վոր Հում <u>(</u>) ... hill web to to 'i Male. Apsi mathé aire d

MAL FLOSOTS التناع الهوافي A, lechical and GRANGE . ACHOM TO FIC

A STREET BEAUTY A STATE OF THE STA ADUSTRIAL PF

S IS SERIES

AL STREET, ON THE PARTY OF THE Milesion, ple Mi

BY MARK NEWHAM in Italy

European manufacturers of solar photovoltaic cells will be making enough cells each year to generate 1,000 megawatts of electricity a year according to a solar eelctricity study* soon to be published by the EEC comnuclear power station.

The results of the study were announced at the EEC's photo-voltaics conference held last week in Stresa, Italy, by Mike Starr of British engineering consultants, Sir William Halcrow, which pieced together the study for the commission. He Europe would have 200,000 megawatts of photovoltaic power plant installed generat-ing 10 per cent of Europe's electricity.

But the 600 delegates from 30 countries were warned by Mr Siarr that the EEC's projections tors, costs up to 50 cents a would be achieved only as long kilowatt hour—more than the as the photovoltaics industry continued to receive substantial support from governments and other public agencies such as support from governments and other public agencies such as the Commission. Without this support, he said, photovoltaic cell and module production will fall well below the levels published in the study.

So far, governments, public agencies and private companies world-wide have spent about \$1bn on photovoltaic research, development and demonstration, Mr Starr calculates. This level of investment, he said, must be continued and, if possible, increased substantially to allow researchers, manufacturers and companies to imporve the technologies involed, reduce costs and find markets for their

Some public bodies have already allocated large amounts of money to the sector. The

voltaics and is considering a a year by 1995. major increase in its next three- In the large year budget.

Italy has also recognised the immense potential of renewable energies in general and photovoltaics in particular. It has granted its newly-created alterning to 8,000 by 1995. The 1995 mission. This is equivalent to ative energy agency, Ente the output of an average-sized Nazionale Energie Alternative (Enealin) a budget of L3bn for renewable energy in the 1982 to 1984 period, 20 per cent of which will fund photovoltales

> Italy said Mr Starr was a prime candidate for a thriving photovoltaics industry, Not only did it have public bodies wil-ling to sink large amounts of capital into photovoltaics, but it also had a sunny climate and about 70,000 houses in remote areas not connected to electricity grids. Electricity, presently supplied in these areas by small diesel genera-tors, costs up to 50 cents a cost of electricity from some present-day photovoltaic

Multi-facet

Photovoltaic system costs are gradually declining and as long as financial support levels are maintained, Mr Starr saw no reason why costs could not be reduced to about \$5 per peak Watt by 1990 and further to between \$1.6 and \$3.5 per peak Watt by the end of the century.

At these system prices, the study arrives at the conclusion that by 1995 about 100,000 photovoltaic units in the 50 Watt capacity range for small scale consumer uses will be installed annually through Europe. Similar-sized systems for navigational aids, telecommunications and cathodic protection will reach an annual installation rate of 50,000 units. Installations in this small-scale, Commission, for example, has stand-alone system sector will

BY THE END of the century allocated about \$30m on photo: be in the order of 12 megawatts

In the larger stand-alone system sector, with systems averaging about 5 kilowatts substituting for small diesel annual installation rate, there-fore, will be in the order of 40 megawatts.

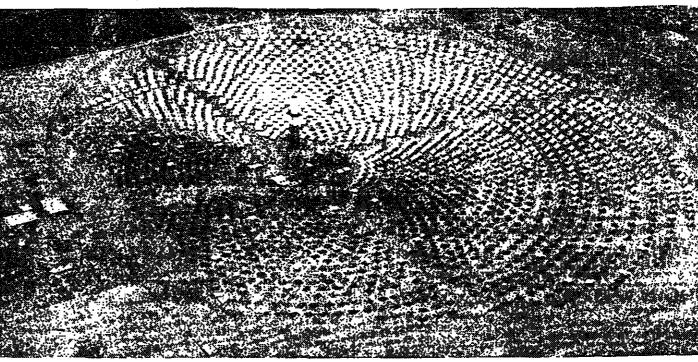
In both these sectors, how-ever, market penetration will peak at these levels and annual installation rates will level off, Mr Starr believes.

This will not be the case with large-scale grid-connected and industrial and central power station photovoltaic systems. Mr Starr thinks that only from 1995 onwards will photovoltaics begin to penetrate these sectors and that by the year 2000 grid-connected residential systems up to 25 kilowatts output will be being installed at the rate of 800 megawatts a year. This will rise to 2,000 megawatts a year by 2025.

In the industrial sector where systems averaging 100 kilowatts each will be installed, Mr Starr calculates that 1,000 Mw of photovoltaics will have been installed by the turn of the cen-

Central power stations will need substantially larger photovoltaic capacities in the 200 Mw range and calculations show that by 2025 about 50,000 Mw of photovoltaics will have been installed for central power gene-ration. The bulk of this installation will take place from 2000 onwards.

Taking a base installation rate of one megawatt expected next year, these levels of installation represent an annual growth rate of about 50 per cent resulting in a 1,000 megawatt a year intallation rate by the end of the century. If the rate continues unchecked into the first quarter of the 21st centry Europe will have about 200,000



This is Solar One the McDonnell Douglas station in the Mojave desert. More than 1800 heliostats reflect the sun's rays to the central receiver. The heat converts water to superheated steam which drives a turbogenerator able to generate up to 10 megawatts of electricity. The company believes that experience gained with this plant may lead to a wide variety of solar plants in

megawatts of photovoltaics European photovoltaics industry cial problems have forced the the Commission is confident installed by the year 2025 is ready to cope with this ex- Commission to cut back on the that the generators will be fore-

هكذا مذلام

to \$10bn by the year 2000. In an effort to ensure that the

In a world context, since the large-scale use of photomarket for photovoltaics voltaic systems. Originally, it throughout the rest of the world is several times larger than the struction of 19 photovoltaic programme. First of the 17 is generators with a total capacity study predicts annual world. study predicts annual world of 1.3 Mw with at least one sales of photovoltaics at \$5bn generator in each of the 10

Political, technical and finan-

month and the remaining pro-

jects will be completed by June next year.

generating 10 per cent of the European community's electricity.

generating 10 per cent of the pected surge in demand, the programme and the latest runners of hundreds of 100 kw-electricity.

generating 10 per cent of the pected surge in demand, the programme and the latest runners of hundreds of 100 kw-electricity.

EEC Commission started a pro-alterations to the programme plus sized generators likely to gramme last year to demonstrate mean that now 17 generators spring up all over Europe once the early models have proved themselves.

Photovoltaic Power next year. lands, and 190, Old Derby ln spite of early difficulties. Street, Hinghan, MA 02043, U.S.

Europe-will be published for the Commission later this year D. Reidel Publishing, PO Box 3300 AA Dordrecht, Nether-

Consumer use

Ford's

integrated

AN INTEGRATED solar energy

package suitable for small communities but which can be

connected to the electrical grid

has been developed by Ford Aerospace and Communi-cations, under contract to NASA/JPL

Based upon a 36 ft diameter

parabolic dish reflector with a heat-to-electrical energy

converter mounted at the focus,

the unit has been successfully tested at up to 20 kW output.

The tests, carried out at

Edwards Airforce Base in the

Mojave Desert, incorporated an automati: computer-based

plant control system and

associated power conditioning

equipment to permit operation on an electric utility grid.

package

The concentrated heat at the focus of the dish drives a Rankine cycle engine-generator the output of which is then converted into normal "mains" voltage and current. present mirror is multi-faceted but future testing will employ a more cost-effective massproducible concentrator.

UPS or downs

A small community might use a number of the modules, electrically connected to produce virtually any desired power level.

According to Ford, the mass produce plant "can provide electricity at lower cost than new fossil-fuelled plants over GEOFFREY CHARLISH | the next 10 years and beyond."

Nixdorf goes for UK technology

BY ALAN CANE

NLXDORF, viewed by many as

Technology's Information Management Processor.

Office Technology (OTL) is part of the Information Technology (ITL) group which includes Computer Technology and Networking Technology.

OTL has concluded a formal agreement with Nixdorf which gives the West German company access to OTC's technology. Under the agreement, Nixdorf will take delivery of IMP systems from OTL and will be

based on the IMP concept.

IMAGINE there was a black

box in your car which could

tell you the way to your

destination regardless of the

Such a system does exist but is used by fighter pilots and its design won the Scottish

group of Ferranti its Queen's

The system is called Comad which stands for Combined Electronic Map and Display.

On a tiny four luch television

screen on in the pilot's

cockpit, is presented a map of

Individual maps are stored

the aircraft's route.

manufacturing industries.

. artarle 14 ---

weather conditions.

the most successful indigenous worldwide sales by Nixdorf of computer manufacturer in Wes- IMP based products—it will tern Europe is to base its office also have some access to Nix-automation strategy on UK tech-dorf technology.

policy of attacking specific market sectors.

Mr R. J. "Spud" Taylor, OTL managing director, said this week that Nixdorf was without doubt the best high technology partner he could have hoped for. "When we set up OTL I shortlisted three companies I would have liked for a partner. Nixdorf was top of that list."

The OTL system is advanced in two ways. It integrates voice developing its own products in a novel manner executives can annotate documents with

on 35mm film strips which

can either give general or very

The clever part of the

system is that it is linked

into the navigational system

so that the pilot can see his position exactly on the screen

and how it deviates from his

It can also be connected to

other sensors such as the radar system which is part of

the weapon aiming system.

The pilot can also put information into the computer

Seminars and courses

for all levels of management —

Comad aid for fighter pilots

close details.

charted course.

Emergencies

OTL will get royalties on the spoken comments-and a great the ergonomics of the machine. Mr Bob Remington, the only American member of the OTL

According to the consultancy team was an industrial psycholo-It is believed to have can- IDC Europa, Nixdorf is the third gist with IBM at Hursley Park. tronic office developments in ness systems in Western Europe ing increasingly competitive favour of systems built on Office behind IBM and Olivetti; IDC and where technology counts believes its success is due to its less than marketing, the OTL system has won general acclaim. Some 20 systems have already been shipped to customers such as British Rail and BL

The company is just beginning to make use of the UK software industry to write the programs which will be needed to support the system as it expands.

A tender for a document handling package. O'TL's first outside software contract will be awarded this week. OTL is on 0962 65353.

system such as the location of

In emergencies, such as a

fire, the pilot can press a button and the drill procedure

replaces the map on the

screen. It can even provide details of aircraft landing

strips to help the pilot cope

Comad is already used in the U.S. Airforce's F18

fighters which amounts to

several hundred systems and

was recently selected for the

Indian Airforces' Jaguars. At

the moment Britain's Jaguars

ELAINE WILLIAMS

do not use the system.

with unfamiliar airports.

enemy aircraft.

New piston can reduce friction losses by up to 14% AE GROUP of Rugby has in- in a petrol or diesel engine. on equipment designed and de- tures. The pads have shallow

is claimed, reduces piston/

The development is important because the piston assembly accounts for about 30 per cent of all the frictional losses

troduced the AEconoguide In the new design the normal veloced by A piston, a new design which, it full contact area of the skirt the company. profile on the thrust and noncylinder friction by up to 14 thrust faces is replaced with small individual contact areas

veloped by AE and unique to angle ramps round them which the company. The effect of the pads is to any tendency to scuff.

reduce the total contact area of the piston skirt by a least 75 per cent while ensuring that These pads, which are 0.025 both contact area and stiffness mm proud of the skirt, are pro- remain constant over a wide duced by machining the piston range of loads and tempera-

Reduction of friction by 14

per cent has resulted in a drop in fuel consumption of four per cent and an increase in power output by five per cent.

If you're looking for new areas of expansion, it's well worth considering the Middle East.

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Riverside Wharf, Prince of Wales Dock, Swansea, Wales SA1 8RL with some profit.

ears, industry and commerce in the string of urban communities which stretch in an

almost continuous are from

Port Talbot in the east to

Llanelli in the west, have been

Port Talbot steelworks has

shed more than 7,000 of its 12.000-plus workforce under

Raiser contract provides tangible evidence that the pain

and sacrifices which have been

called for over this period may

Talbot is now sufficiently tightly manned to take on

no aresulted lests eventual.

their Parific doorsten.

last he paying off. Port

Very shortly too. Port Talbot's

\$100m investment in continuous

casting of steel will come on

stream, one of a number of in-

vestments maintained despite

the recession. This should give

the works an added policy edge.

It will also henefit the still

sizeable number of enterprises

and jobs in the Swansea Bay

area which continue to be

the corporation struggled

production.

fighting for survival.

BSC's survival plans.

Trade Mark General Electric Company USA



The past two years have been a period of pain and sacrifice in Swansea. Numerous

more than 16 per cent. Now there are hopes that the drastic pruning may be paying off.

companies have contracted, and the jobless figure has doubled to reach 33,000-

Port Talbot steelworks-now sufficiently tightly manned to take on the Japanese in the American market

then the plant gained a reprieve. A supply of competitively priced top quality sheet steel will help secure the future of Velindre and that of its_sister_plant Trostere, near Llanelli and Metal Box, at Neath.

Management and unions alike are hoping the same story will be repeated in many other com-panies in the area which have weathered the recession only by introducing drastic redund-ancies and other cost-cutting measures. British Aluminium was forced to close its Rheola But Alcoa, for example, which at one stage was threatening to cut its aluminium mill, is reported with slimline manning to be holding its order

International Nickel decided dependent upon local steel mothball capacity at its Clydach refinery only a few Tin plate is one. BSC's Velindre works, near Swansea, came very near to closure as weeks ago and introduce more redundancies because of poor European demand for nickel products. And even IMI reduce its losses and cope with Titanium, a company not norm-

poor tin plate demand. But ally affected by recession, felt the need to trim its labour force. BP, which has two major petrochemical complexes at Llandarcy and Baglan Bay, has also been gradually reducing its manning

At the same time major investment has been taking place in some key companies. Ford's Swansea factory, which makes transmissions and gearfor a number of the group's vehicles, shed some 400 workers last year but is now investing £65m to improve the plant's operating efficiency.

Expansion

The U.S.-owned 3M Group has embarked on a major expansion and has invested £11m to meet the booming demand for video cassettes from its Gorseinon factory — currently the only video tape manufacturing facility in the UK. Cam Gears at Resolven is also

investing to meet the requirements of a major new longterm contract for steering components, again won against Japanese competition.

being taken on board by local politicians and industrial operatives. leaders, that traditional major industrial employers in the Swansea Bay region are not going to soak up current levels In two years, the absolute for a slice of the action.

number and percentage of job-less has more than doubled to the skilled labour force and over 33,000 or just over 16 per cent giving it virtually the motorway link is now finally same unemployment level in complete in all sections, bring-Wales as a whole and some 4 ing London and Heathrow airper cent above the British aver-port within three hours drive.

to tackle the problem.
The Welsh Development Agency has been particularly active, with a crash programme of industrial estate develop-ment and advance factory building at sites right around Swansea Bay.

the number of exhibitors and ment.

visitors, surprised even the most

optimistic of the show's organisers. It vividly high-

lighted the fact that a small

but lively microelectronics sec-

tor, has begun to spring up in

electronics in this part of the

One was University College.

Swansea, which in 1973 estab-

lished the first microprocessor teaching laboratory in the

country. Two years ago UCS's electrical engineering department became an officially designation

nated microprocessor centre offering consultancy and design

services to industry under a Government-backed scheme.

The other was Siliconix, a

California-based semi-conductor

manufacturer, which established

its European production sub-

sidiary in Swansea 12 years ago,

and has been growing there

Siliconix's Swansea plant makes field effect transistors.

analogue, electronic switches and multiplexers and other inte-

grated circuits for aerospace

and military and civil telecom-

The Weish plant accounts

now for nearly half the group's world sales. Given an improved

economic climate Siliconix is planning to expand into silicon

wafer manufacture in the Swan-

These days there are, how-

ever, other things happening. Another hardware company,

munications industries.

ever since.

world meant only two things.

the Swansea Bay area.

Until recently

Microelectronics show

reveals surprise potential

THE FIRST ever Swansea Bay Cirtech, has a unit on the microtechnology show, was Swansea Industrial Estate which

mounted in January this year. specialises in contract assembly

The response, in terms of both and design electronic equip-

space is either completed, under construction or in the pipeline. In addition, there is another 2m sq ft of vacant factory space in private hands waiting new tenants. The figure includes the exceptionally large 600,000 sq ft premises of British Aluminium at Rheola.

Well over 500,000 sq ft of

BSC (Industry), building on the success of its job creation initiatives elsewhere, last month announced the opening of a new workshops complex for fledgling businesses in Port Talbot. The workshops will cost £500,000 and provide sufficient space for 48 small businesses and up to 200 new

Swansea City Council in its turn, has seized the opportunity presented by designation of the lower Swansea valley as an Enterprise Zone with both hands. It received the Government goalead last lune and ment go-ahead last June and has been attracting companies into the zone at an average rate

The council has also backed a industry.

The city itself has a lot to gain from strengthening its Government's experiment in role as the regional capital of freeing industry and commerce south west Wales. Swansea's from many traditional planning shopping facilities have been greatly improved over the past three years by the Quadrant Retail Centre and this month has seen the completion of the 140,000 sq ft St David's Square as much space again to the Quadrant.

tives, such as a Thompson Organisation project, being carried out in conjunction with Neath District Council, and a Glamorgan Council-funded special unit it is also clear, and gradually to encourage workers' co-

> Clearly, given a strong revival in national and international capital investment, the Swansea Bay region is better prepared

the communications. The M4

At present, local initiatives That said, much is being done are having to suffice. There is currently a good flow of outside inquiries from potential investors, but a better economic climate is required, it seems, to turn them into firm commit-

There is also a growing band

of local software companies with good Welsh names like

Croeso Computer Services and

Tawedata. These companies

are making a reputation for

themselves offering an advisory

Another Swansea-based soft-

ware house, Redkite Software.

is only two years old but is

already making an international

mark supplying high quality

software packages for Digital's range of microcomputers.

Among a number of software

packages for which Redkite is

tion rights is one which expands

the memory capacity of an existing computer type by a factor

of 16 without replacing existing

An even more recent arrival

on the scene is Business Micro Systems which after looking at

Bristol, Oxford and Cardiff, de-

cided to make Swansea its base

for serving the southern half

The company, whose head-quarters are in Harrogate,

Yorkshire, specialises in the development of programmes for

local authorities and integrated

business systems for small and

BMS claims to be the first to

have developed a system to monitor the performance of

local authority direct labour

medium size concerns.

equipment.

of the UK.

licensing international distribu-

and installation service.

Enterprise 4one

Council sets the pace for enterprise zones

number of imaginative schemes SWANSEA was the first local business community that the for encouraging new local authority in the country to zone is already distorting the businesses promoted by the clear the administrative hurdles local industrial and commercial city's own centre for trade and required to get its Enterprise property markets are difficult to Zone into business. And it con-

from many traditional planning and fiscal restraints. The Swansea Enterprise Park -as it has now been renamed -was activated by parliamentary order on June 11, last year. Since then, an average of shopping precinct. This com- two enterprises a week have plements and adds nearly half established themselves within the 735 acre zone in the lower

tinues to be a pacesetter for the

Government's experiment in

Swansea Valley. There are also a number of to March 31 this year, a total of 33 companies had committed themselves to moving into the zone. Of these, 15 made the decision in the first quarter of this year, a period during which there was also a steady increase

> March. Swansea is fortunate. Its enterprise zone is not tucked away in an area with difficult access, as is the case in some other parts of the country. Nor has the area in which it lies failed to secure development or redevelopment via traditional

incentives. Its situation in the lower Swansea Valley is at the geographical heart of the Swansea Bay conurbation. The area's previous neglect stems from its history as the one-time centre of Britain's

copper, lead and zinc smelting industries, which turned the valley into one of Europe's worst environmental blackspots. Designation as an enterprise zone coincided with the first

Robin Reeves fruits of an ambitious land reclamation programme launched in the early 1970s. This has released ample land for industrial and commercial development in a location with excellent com-munications with the whole of south and west Wales.

It has also given the zone a range of new factory units ready for immediate occupation. These had been planned by both Swansea City Council and private developers and were under construction before the enterprise experiment was first

For this reason, complaints from sections of Swansea's

Certainly, well over half of the 33 businesses were previously located in other parts of the Swansea Bay area. But Mi Roger Warren Evans, Swansea's director for trade and industry, says no company has moved simply to cash in on the zone's 10-year rates moratorium and other fiscal advantages. All have been prompted by other considerations, he says—usually the acneed to expand into more suitable premises.

Location

The zone's geographical posi- φ_{x_1,x_2} tion at the centre of the Swansea Bay region may well be as important an influence in tempting away commercial and in the number of serious in industrial development from other potential local sites as its

The position was bound to attract good interest from the wholesale, retail and warehouswholesale, retail and warehousing sectors. These account for WSINESS F nearly 40 per cent of the enterprise and half the total floor space allocated so far.

One of the few restrictions is that retail developments are subject to a ceiling of 45,000 sq ft. But this has not discouraged Tesco from purchasing a large site within the zone. It is also leading to some retail developments. a mix which local councils have interesting joint wholesalesince planning laws were intro-

được d. Small-scale manufacturing businesses comprise nearly 40 per cent of the companies in the zone so far, but only just over 20 per cent of the floor space. Up to March 31, an estimated total of 148 jobs had been established in the zone. Of these, 39

were newly created. These however are early days. Only 13 of the 735 acres have so far been developed. Yet it is already clear that in Swansea at least the enterprise zone experiment is going well and in another year could be yielding even more interesting resuits.

Robin Reeves

Medica Zone.

Release 1 services

Minor Ferri

As 17:20 20 17

יצרציה פינפין. מוצרות המופינים ו

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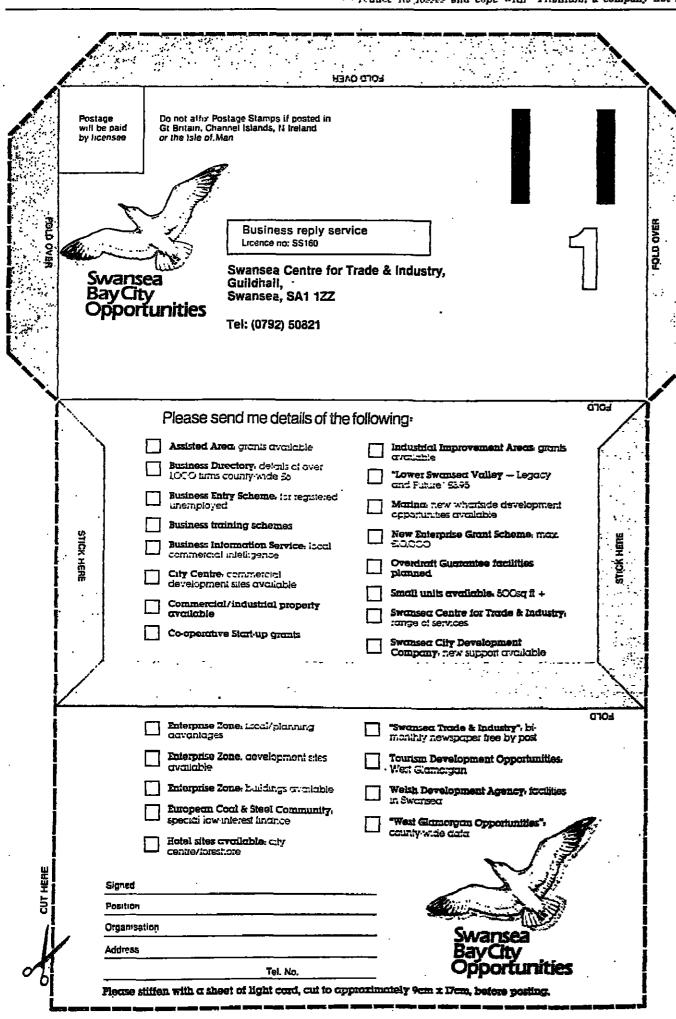
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Will to Wales



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SWANSEA BAY II

Tourist industry hopes to emulate success achieved by the region's sports teams

Soccer club joins elite

By Gareth Jones

FOR THE past eight months British football fans have had to become used to a new name among the Liverpools and Manchester Uniteds at the head of the league championship table: Swansea City.

renaissance so complete that there have been suggestions that the swan which adorns the team's jerseys should be replaced by a phoenix.

Five years ago the club was near bankruptcy. It had been struggling in the fourth division for four seasons and the prompted the late Bill Shankly, chances of it achieving first former boss at Liverpool, to division status for the first time describe Toshack as "the ever were not even considered.

The recovery began when club chairman Malcolm Struel tactical skills, backed by a farenlisted the support of the city council to fend off the club's meant that a city which had immediate creditors. But, in a always exported talented footfootball sense, it started in ballers—the brothers Charles February 1978, when Struel and Allchurch Cliff Jones, Jack entrusted his side to a man Kelsey et al—can now both with no managerial experience whatsoever. Welsh interpretable to the structure of the str national striker John Toshack. highest quality.



Swansea City player/manager John Toshack (third from right): labelled "manager of the century" by the late Bill Shankly

team and the current staff also

includes internationals from

Yugoslavia, England and Scot-

land. Not surprisingly, attend-ances now average more than

Progress on the field has been matched by that on the sidelines. Last year saw the

opening of an impressive new

grandstand, the first stage in a

£1.8m scheme intended to turn

the homely Vetch Field into a

In the programme marking the stand's official opening.

West Glamorgan County Council leader John Allison

described Swansea City as "the

standard-bearer for south-west

Wales" and spoke of "the

status and commercial advant-

ages that the club has conferred

The fairy-tale rise of the

city's soccer club should not

blind us to the rest of Swansea's rich sporting tapestry.

Just half a mile from the Vetch

Field is St Helen's, with enough

St Helens was the venue for

the first international rugby

match in Wales, against England in December 1882, and the All Blacks and Springboks

are among those who played

there before international

were restricted to capital.

legends of its own.

on Swansea over the years."

top-class stadium.

The club provided nine Cardiff in the mid-1950s. members of this year's Welsh As the home of St

Toshack's arrival inspired an almost Messianic fervour. The crowd for his first match as player-manager was 15,000—topping the average attendance

able: Swansea City. That spring Swansea were The club's success highlights promoted to division three and the next year to division two. After a season to pause for breath, the Swans soared on, victory at Preston a year ago taking them into the first division for the first time in their 80-year history.

It was an achievement which prompted the late Bill Shankly, describe Toshack as manager of the century."

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COMPANY PROFILE: THYSSEN

Llanelli's warm welcome pays off

As the home of Swansea

RFC, one of the top half-dozen

six sixes in one over there and

Clive Lloyd hit 201 not out in

120 minutes, the fastest double-

modern leisure centre managed

medallist Berwyn Price.

and tennis players.

track in west Wales.

sport, now focused

century in first-class cricket.

roohni

about

to find the UK headquarters of one of the big names in German industry. But Thyssen GB has been firmly settled in this famous west Wales community since 1954.

In that year the company won a tender to sink a new mine exploit the area's rich anthracite coal reserves for the National Coal Board. The 20 German engineers sent by the parent company received such a warm welcome from the local council and 'ownspeople

director until his retirement scheduled to stay three months where most people would expect last year and still a main board and ended up staying for his to find the UK headquarters of member, determined that the whole career. headquarters would remain in Llanelli. The connection remains a close and happy one.

The German parent is Thyssen Shachtbau of Mulheim Ruhr, rather than Thyssen Steel, which is linked to Shachtbau through a holding company.

of its near 3,000 employees. Thyssen GB's first Welsh pit, Cynheidre, proved to be one of the most productive in the anthracite coalfield of west Wales. It was the start of a record of achievement in the of or the years. British mining industry.

Mr Bornemann is quite clear in own mind that the first ing turning them is to make The alternative is

the their became in cived her ik mining ventures, including a number of Cornish developments. It was also responsible for the Selby Moors potash mine sunk in the 1960s, which involved a shaft of 3,600 ft-then the deepest in Britain.

Shaft sinking remains very

than one third of Thyssen's activities. Now it makes up much Thyssen's speciality. A measure of the company's con-tinued high standing in the field more than two thirds. has been its retention as design The company is seeking over-seas mining opportunities. It is consultants for both the Selby and Vale of Belvoir coal involved in developing a £7m projects. potash rift mine in Thailand and

Dust Control

Within a few years of its arrival at Llanelli, Thyssen was encouraged to diversify, first of all into civil engineering and construction.

In Wales it is well known for public works projects such as sewerage schemes, roads, water supply projects, and, in the Lianelli area, residential housing. It has joined one of the consortia bidding to build the channel tunnel.

Arising from its mining activities, the company also established a number of manufacturing units to supply its own requirements and those of the rest of the mining industry.

In 1964, for example, the company started to manufacture PVC equipment for the control of dust during blasting. More recently it has been manufacturing glass fibre reinforced cement under licence from Pilkington Bros and expanding into permanent form work, decking and bridge

Thyssen's engineering work-shops at Llanelli were started initially to construct arches and steel supports for its tunnelling operations. From this base they have extended into general structural steelwork and, in more recent years, to the manu-facture of complex tunnelling machines.

Mr Eberhard Bornemann, Thyssen GB's new managing director, arrived with the company's 1954 vanguard. He was

Recession forces closer look at tourism potential

مكذا مذلاصل

THE RECESSION has The maritime project has encouraged a far closer look at the opportunities for expanding tourism in the Swansea Bay tourism in the Swansea Bay

There is no doubt that the tourist industry is capable of making a higher contribution employment. Some existing amenities and facilities need better marketing. Others require investment of both cash and expertise to fulfil their

One unique part of the Swansea Bay region—the Gower Peninsula—already enjoys a national and international repu-tation in the world of tourism. It was Britain's first officiallyclubs in Britain, St Helen's still designated "area of outstandplays host to all the major ing natural beauty" and its touring teams and provides its famous coves and sandy beaches share of rugby folk lore. It can attract as many as 80,000

was there, for example, that people the control of the surrounding areas by Tanner, inspired the club to into the surrounding areas by New Zealand in developing and enhancing the club to the surrounding areas by Swansea's hinter-Cricketing history has also land and by extending the sea-been made at St Helen's. Gary son outside the traditional July-Sobers hit Malcolm Nash for August holiday period.

Target

West Glamorgan County Swansea has a fine record in Council, which is responsible for most of the region, has set the well-appointed itself a target of doubling the number of tourists. It has made by Commonwealth Games gold a special effort to identify particular sites in the region which Britain's current boxing champions, European and Privite

pions, European and British Among well-known local titleholders at judo and karate attractions built up in the past and a string of top-flight decade are the Dan yr Ogof gymnasts, swimmers, bowlers show caves in the Upper Swansea Valley, the Margam The future could see similar and Afan Argoed country parks

success in athletics, with the and Swansea leisure centre. development of a 20,000- Plans are well advanced for a capacity stadium, already the f6m theme park just outside site of the only all-weather Swansea and the City Council itself is within sight of completing a major scheme-redevelop-Swansea has every right to the title of Wales's sporting ment of capital. Quarter." the . " Maritime

From the moment he took

over the reins of the company

he has been wrestling with the

effects of the recession. Each of

Thyssen's diverse operations has

been affected and last year it

was forced to lay off over 1,000

Even mining has not been exempt. As a result of the NCB

cutback in the use of outside

contractors, half of Thyssen's

traditional sub contract work in

He feels the worst is now over

but stresses that the company is still only working at 80 per

Thyssen has, to a large extent, been forced back on its mining

expertise during the recession.

A decade ago mining and tun-nelling accounted for little more

constructing a link tunnel for

a large hydro-electric scheme in

Mr Bornemann is determined the company should approach the overseas market cautiously.

We shall use these projects to

The company remains optimis

It feels Britain's shortage of

decent housing and outdated

sewerage system point to needs

which Thyssen is ready and able

tic about the future domestic

prove our capacity to operate

satisfactory at such distances,"

he says.

market.

to help satisfy.

South Wales has been lost.

bantar pter.

cent of its capacity.

has been turned into a boating marina, and the associated historic districts, once Swansea's commercial area. A major hotel will be constructed alongside the marina.

Swansea Council is also press-ing ahead with an ambitious £5m redevelopment of the city's Grand Theatre. When completed the theatre will be easily capable of handling London and Welsh National Opera produc-

There is scope for much more. West Glamorgan planners have pinpointed a range of sites suitable for hotels, golf courses, holiday villages, a motorway service centre and (in the Enterprise Zone), a motel, specialist museums, and, last but not least, a new tourist railway along the former route of the Rhondda and Swansea Bav Railwav.

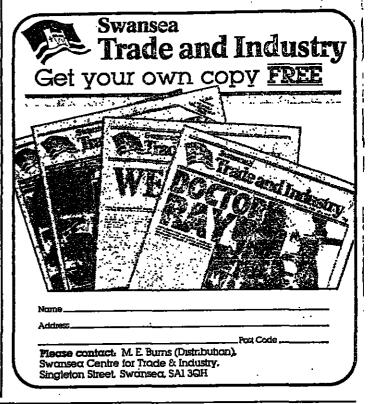
According to West Glamorgan's researches, around 500,000 tourists stay in the county each year, half of them coming from south east England and a further 20 per cent from the Midlands. But, given that some 18m people live within four bours' drive, there is still room for further growth.

The area is particularly well-placed to take advantage of the short-break holiday and/or the long spring or autumn weekend. It can combine the peace and simplicity of the countryside with the amenities and sophistication of city life.

According to the Wales Tourist Board, Wales is already level pegging with southern England as the most popular location for short holiday breaks and the Swansea Bay region is developing into one of the more go-ahead tourist areas in Wales.

Robin Reeves







Wales has one of the highest per capita incomes from tourism in Europe. Its record over the past 10 years shows why today it is still one of the most favourable locations for investment.

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*The Tourist industry in Wales has shown itself to be capable of meeting the changing market demands of the 80's.

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Why wanderlust is waning

Arnold Kransdorff and Elgin Schroeder compare the reluctance of employees in the U.S., UK and West Germany to be relocated

pany offered a key employee opportunity of a transfer to a new location he usually jumped at it. The move usually meant promotion and more money-and was a sure sign of even better things to come.

In those days it was also not that difficult to make a move. House prices were relatively low, mortgage interest rates were less than 9 per cent a year and buoyant demand for houses meant that "For Sale" boards did not have to stay up for

Today the picture is very different. House prices have rocketed, interest rates have until recently topped 15 per cent, and demand for houses has rarely been flatter. In addition, changes in social attitudes and working has produced a noticeable reluctance on the part of employees to move even if their companies demand it. These shifts in economic

in corporate relocation policies. In many cases companies must now offer substantial incentives to get their employees to move. Among these are usually reimbursement for the costs of selling a house and buying another, sometimes including payment of the interest on bridging loans, Many companies also pay what they call a "disturbance allowance" to help employees buy new carpets and curtains, school uniforms for their children and meet such costs as installing cookers and

pay the costs of travel between month. old and new locations during a settling down period, as well percentage of companies using as the cost of hotel accommodation before moving into a new

But such consideration is not widespread in the UK, where compensation packages for relocation employees are not parcomparison with the job mobi-

location policies are generally a reversal in the trend over the the preserve of the larger com- past two years. panies. Some, like IBM, ICI and Two industries reported a West German enterprises—pri-Unilever, have their own in- significant increase in transfers marily industrial companies

Associated Dairies and Turner cent). and Newall use outside specialist consultancies. The two largest are PHH Homequity Relocation and Merrill Lynch

When most UK companies transfer an employee, they restrict themselves to paying removal costs and—grudgingly—offer bridging finance, leav-ing the individual to arrange the sale of his house.

Not so in the U.S., where companies often go to the extent of providing reception committees to help relocated employees settle into their new environment. Many U.S. companies also give special payments to compensate for a move the fact that more wives are a high cost one, as well as cost of living allowances.

Nearly all major U.S. companies provide relocated employees with some form of assistance in disposing of their conditions and social attitudes former living quarters. A have meant significant changes majority—around 56 per cent employ an outside relocation firm or bank which offers to buy the employee's home and some
—sbout 13 per cent — offer to
purchase the employee's home

> Only a quarter of companies new have a policy where employees arrange for the sale of their own homes and are reimbursed for some or all of their expenses.

These findings emerge from the latest study of employee relocation policies among more than 600 major corporations in TV aerials: this allowance often amounts to a flat 10-15 per cent of salary.

Besides this some employers due to be published later this The study notes that the

a relocation firm or bank, or purchasing the transferred employee's home has increased purchasing significantly in recent years. Among the compan's surveyed — selected from Fortune's top 1,000 industrial ticularly generous, at least in and 50 non-industrial companies -the average number of lity-conscious U.S. relocated employees increased in the UK, sophisticated reslightly in 1981, which suggests

A DECADE AGO, when a com- employee relocation while 58 per cent) and business between 4,000 and 5,000—the others such as Watney Mann, machines (ahead by 27 per study shows that employees of

> According to the survey fewer transferred employees (57 per cent) are now home owners. The authors suggest that this is because younger employees are now finding home ownership too expensive.

> companies also have liberal policies towards non-homeowners. The survey found that nearly all companies reimbursed renters when they were moved.

For example many met the of terminating a lease early. Others reimbursed search fees for new premises and the differential in rents in more expensive areas.

Looking alread, about half of companies surveyed expected to transfer the same number of people in 1982 as they did in 1981. Slightly more -36 per cent-said they expected to move less and 14 per cent expected to move more.

* Employee relocation policies among major U.S. corporations. available from Merrill Lynch Relocation Management, 4 Corporate Park Drive, White Plains, NY 10604, U.S.A. Price \$10 for summary and \$25 for

A lack of intellectual curiosity

"IT IS obvious that a strongly export-oriented economy needs people who are capable of pursuing the interests of individual enterprises in foreign countries and foreign markets. But for a variety of reasons West German companies seem to find it hard to win qualified aspirants." This warning is given in a

study by the Institute for the German Economy, in Cologne, into the question of whether Germans are really becoming increasingly loath to work

Based on a survey of 626

concerns shin working abroad even more than those of small or medium-sized busi-

Managerial personnel of big concerns are the least willing to try their luck in a foreign country. While engineers and technicians usually go abroad for a precise period of time and on coming back are not faced with hierarchical wordes, managers fear that during their foreign stay others may advance their own careers—possibly at the 'exile's "expense.

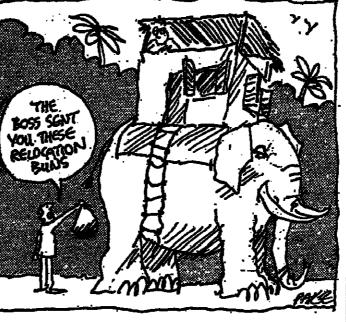
Wolfgang Neumeier, of Robert Bosch, the Stuttgart electricals concern, adds a more fundamental observation. am under the impression that it is no easier to post somebody from, say, Stuttgart to Hildesheim in Lower Saxony than from Stuttgart to Sao Paulo."

Neumeier found that when advertisements for openings at Bosch specified that junior executives were expected to go abroad for the company for a time, it had a distinctly offputting effect. It did not even help, he explains, when appli-cants were told that their longterm career prospects with the company would be better if they gathered experience abroad.

Nor is this reaction reserved to married managers. Even the inclination of young single

It blames this yearning for security on the part of young managers not only on a growing feeling in the Federal Republic that one's very existence, let alone one's career, is becoming increasingly less calculable. The federation also attributes it to a lack of flexibility and intellectual curiosity and a decline in open-mindedness in many people—phenomena which are also reflected in West German students' growing reluctance to study for one or more terms

Pressed for reasons for their resistance to foreign postings. 49 per cent of managers cited "family affairs." Neumeier confirms that the family plays a great role in the decision whether or not to accept a job



Another important argument that with the recent increase ownership bouse Germany many people fear leaving their property behind, says Neumeier.

In contrast, however, the personnel officer of a large cor-poration believes that "family reasons" are only used as a front to avoid an unattractive posting aboard.

Roughly 31 per cent of the executives unwilling to go abroad admitted to having "reserva-tions about foreign living conditions," pointing to the difficult climates and less leisure time of some foreign postings.

Another 10 per cent were afraid of losing out financially. In this context, it is crucial to know whether a company is prepared to continue its social security contributions under the German system for the employee

BASF, one of the country's big three chemical giants, em-phasises that in principle it treats its employees in foreign countries the same as those at home. And Daimler-Benz says it gives "binding re-settlement promises, the usual 50 per cent share in German social security contributions and an annual examination of salary and company pension commitments." Finally, 18 per cent of the

think that an interruption of their present career may not be advantageous. Indeed, says Jochen Kienbaum, one of West Germany's leading management consultants, these fears may not be groundless. Many successful executives abroad fail to realise to improve young people's that they are running the preparedness for life abroad. Unilever, have their own in- significant increase in transfers marily industrial companies offer abroad, not only in respect danger of turning into house departments to deal with —the mining industry (up by with an average workforce of of children's education but also specialists who will not be able

where wives have careers of to compete on the way to the their own. A surprising result thrown up

by the study is that although 98 per cent of the enterprises questioned had no doubts that their success in foreign markets largely depends on the qualities of their employees, and nearly as many-94 per cent-described experience gathered in foreign countries as an important element of career experience, every fourth company admitted that it did not promote its staff's wish to go

abroad. Some companies even admitted to hampering such Reasons given for this attitude vere that the employee could not be spared from the domestic business, or that a posting

abroad and the preparation for it would cost a lot. Roughly 10 per cent said they were con-cerned that a mission abroad might awaken professional expectations in their employees which would be hard to fulfill The Cologne Institute comes

the conclusion that the

personnel problems connected with the Federal Republic's industrial involvement in other countries have to be solved, in the first place, by the companies themselves. It holds that employees mobility and flexi-bility are primarily influenced by training, financial incentives and career development offered by the companies. But so far, rejectors of a stint abroad it says, only a relatively small number of West German enterprises pursue a personnel policy which makes working abroad part of an executive's career pattern. The Institute also found that the companies expect the state's educational system

Blowing the whistle on fleet car costs

THERE ARE 2.8m company fleet cars on Britain's roads and bill by 40 per cent. they are costing their owners millions of pounds more than is necessary because of sloppy tenance costs more than double management, according to PHH Services of Swindon, the UK failure trebles when vehicles subsidiary of an American group miss one or more services. that claims to be the world's Some people go too far in largest vehicle leasing company. the other direction, however. In For example, an analysis of the recent repair costs of fleets for which it has just taken over

the management showed that many garages overcharge when bills are not scrutinised by experts. One PHH client had pre-

viously been overcharged on servicing and repairs by up to £20,000 a year. Another had been overcharged by an average of £50 each on 10 cars a Companies which do their

own servicing and repairs do not escape, according to PHH. It found some clients' own garages were overcharging by 50 to 100 per cent for labour. Obviously it is tempting for garage managers to absorb under-used labour costs by pad-

ding fleet car maintenance bills. In one fleet extra costs from this practice totalled £50,000 Whether or not the fleet manager has been consenting to the overcharging it quickly disappears when a garage either internal or external—realises that all charges are carefully

looked at by experts. PHH, which manages over 18,000 vehicles in Britain and therefore has a wide base for comparison, has also established to its own satisfaction that to hang on to a car too long—a temptation for companies when times are bad and cash flow low -really does cost a company

One company which extended fleet's life by two years in-

creased its repair and service Missed services cost money too. PHH reckons that main(0

and the likelihood of engine one fleet it was found that five salesmen and three servicemen were off the road for one day every week for car "adjust-ments." "Prompt action made an impact on revenue and pinpointed management weakness,

says PHH. And what about buying the cars in the first place? Function as well as position in the hierarchy should be considered when choosing car types, argues

The generally-held principle is that the more senior people in a company should have the larger cars. However, a salesman who carries heavy loads often needs a larger car than his manager. When the manager's ego gets in the way of common sense it can lead to the dangerous overloading of small cars and, inevitably, increased maintenance costs.

Another area where money can be halved when buying new cars is on those "extras" which are so profitable for the vehicle manufacturers.

On an average purchase of 100 vehicles a year, PHH says it can save more than £5,000 by keeping the cost of "extras" to

On the other hand, PHH maintains that it is not worth skimping when it comes to buying a vehicle intended for a special job. One new client had spent £4,200 on modifications after buying vehicles with the wrong the specifications.

Kenneth Gooding

Business courses

Water Management for Packaged Boiler Systems, High Wycombe, June 21-22 Fee: £136 (plus VAT). Details from School of Water Sciences, Lane Physical Distribution Manage End, High Wycombe, HP14

The Image of Business in the Media, London. June 16. Fee: £20 (plus VAT) members, £30 (plus VAT) non-members of E. S. the Corporate Responsibility des Arts 4. B-1040 Brussels, Centre. Details from Corporate Belgium.

Responsibility Centre, 359 The Strand, London WC2R 0HS. Quality Control and Robotics Tokyo. May 30-June 8. Fee: \$3,750. Details from Merton Associates (Consultants), Merton House, 70, Grafton Way, London WIP 5LN.

ment, Brussels. June 21-25. Fee: BFr 42,000 members, BFr 46,000 non-members of the International Management Association. Details from Management Centre Europe, avenue

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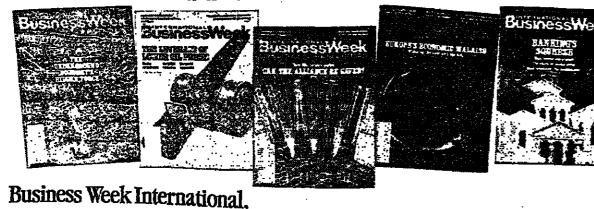
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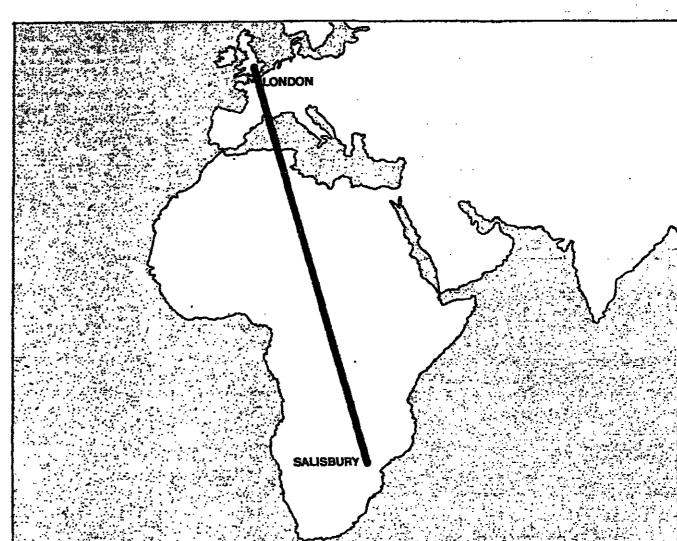


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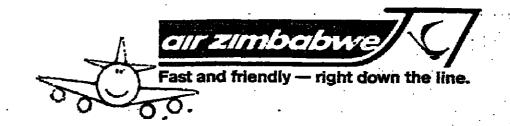




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Sadler's Wells

Coppélia

by CLEMENT CRISP

Coppelia is a very serious if he loved it.
ballet. Its score is one of the lt was all quite sound, and the greatest written for dancing; its harrative is strong, theatrically easy to play well, and its dances "Combat"; the weird prevalence in something like their traditional form — are taxing. Yet it has, across the years, become associated with "The last act festivitiae. All and the last act festivitiae. All and the last act festivitiae. dancers, or with soubrettes, though Danilova, Markova, Slavenska, Fonteyn, May, Makarova have all shown that it requires the gifts of artists of finest calibre, and the ensemble dances of the first act demand the kind of stylistic panache

sented Peter Wright's versionit appears slightly edited since last I saw it-in decent enough fashion, with two young artists making their local debut as Swamilda and Frantz, and the numerous (and vocal) tots and score and action. Perhaps, as their companions in the Roland Petit so admirably audience delighted by events. showed, it needs radical re-

dusk; the company are as wish that Mr Wright and his energetic as the confines of the company were willing to stress Wells stage will allow; Nicola the poetic mystery of the ballet Katrak is strong on smiles and as well as its sunlit charm. Then charm, though rather less so on Coppelia might look the masterbravura, as Swanilda, and piece it is, and every role Roland Price has the youthful acquire the authority which ease and technical accomplish- Desmond Kelly so magnificently ment to make an outstanding gave to the minute and usually Frants: Barry Wordsworth conducted the miraculous score as Duke.

occasional annoyance — three ludicrously dressed chaps bang-

the occasion. But there is a sense in which this staging, like nearly every other I have seen, minimises Coppélia's greatness, its Hoff-mannesque dreams (the al-chemical desire to create life), its sentiment (the nature of

entirely outside the powers of love; and the way in which British dancers.

On Saturday afternoon Sadler's Wells Royal Ballet pre
Sadler's Wells Royal Ballet pre
Salletic romanticism, with its old-fashioned conventions in the last act divertissement and its uncorrupted innocence. Perhaps, as with The Nut-cracker, no production can fully realise the qualities implicit in So, up to a point, was I.

The staging is intelligent, a serious tale, as incidentally except in its lighting, which he did The Nutcracker. Perhaps would have us believe that the I am asking altogether too much first act lasts from dawn to of producer and dancers; but I

Wigmore Hall

Gabrieli Quartet

by DOMINIC GILL

Anyone who had left at the It's an intriguing and effective interval of the Gabrieli String work, scored for the unusual Quartet's recital on Saturday / combination of violin, viola and might have fairly assumed that two cellos, and has authentic they had heard the first half dark Chaikovskian blood in its of what was to be no more than veins (although the influence a solid, useful, but largely unis held to be as much the other special evening's music-making. way round). The Gabrieli, with That they would have been the cellist Moray Welsh, gave it wrong is only another confirma- intelligently; but without robusttion of, and tribute to, the ness, so that its darker currents dictability—what else, after all, persuades us to venture into Gabrieli's finale, for which they ing at home with a facility were joined again by Me Wood ing at home with a familiar it appeared that the evening's

knitted account of one of point, in the middle of the first Haydn's greatest quartets, the G major op.77-which gave us the notes well enough, though it plumbed no depths and found ance from that moment on few soaring lyrical heights in the marvellous and ever-changing sequences of the music's quicksilver dialogue. Rhythms were clear but stiff. as they were too in the Gab-rieli's performance of the rarity of their programme (justifying its inclusion in the Wigmore's 'Russian Series")—the second quartet of Chaikovsky's younger contemporary Anton Arensky, composed in 1894 and dedicated to the memory of the master.

Awards for young photographers

Bausch and Lomb Soflens winners' work which will be division, manufacturers of con-tact lenses is sponsoring the Information Centre, 84 Newman tact lenses, is sponsoring the Bausch and Lomb 1982 Young Professional Photographers of the Year Awards, open to both by four of the UK's top photophotographers' assistants and to graphers in the following cateall students in the UK who are gories: Fashion/Beauty-Stuart taking a full-time photographic MacLeod; Industrial - Don-

Prizes are to the value of £6,500 plus an exhibition of the Forsythe.

Street, London, W1. Realistic working briefs have been set and will be judged. Fraser; Reportage — Ken Griffiths; and Still Life Max

was struck: and the perform-

came together with wonderful

assurance and ease. It was a magical transformation, which

caught every colour of the

music: the timeless ardour of

the adagio especially, the

surprise and strangeness of the scherzo's trio, the vigour

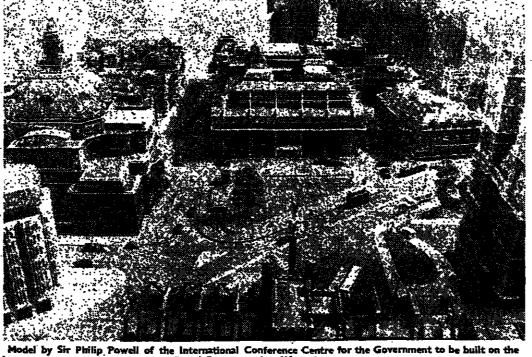
and warm embrace of the

finale. And a splendid vindica-

tion, both of the Gabrieli, and

of the music critic's golden

rule: never leave before the



Broad Sanctuary site, Westminster,

Academies and competitions

by COLIN AMERY

Academy Summer Exhibition is and second, the presentation is no longer an event to cause so splendidly spirited in pen seething excitement in the and ink. artistic breast but it is the only petition for the 12 acres of riverside land at Vauxhail also brought architecture into the public eye.

First of all the Royal Academy, which is an exhibition heavy with a sense of dejd ou. It is in the nature of academies to be conservative and the 10 or so architect academicians are no exception. There are interesting developments in the world of architecture at the moment. Ignoring the blatant commercialism of the Royal Institute of British Architects there is a concern among serious younger architects with the values of history and everywhere, particularly the schools, there is a revival of interest in the art of drawing.

There is also a renewed interest in style which is still abused by the older generation as mere trendiness. Another area of great interest and record?

The Gabrieli had begun the playing was decent, but listless and curiously coarse worthily, no more, with a sensibly dressed chunkily.

But suddenly—the development (which is to get more coverage in this column) is the design of the domestic interior. It is probably true to meet the suddenly—the listless and curiously coarse. development (which is to get architects have missed out. movement's development, can be exactly marked—a spark Excellent and original design for the interior comes from outside the profession.

In the Project for a Public Building, by Craig W. Anders, the design for a mausoleum by Michael P. Stiff and the regular entry by Quinlan Terry there are signs that the art of drawing and the development of an interest in classicism are bearing fruit. Even in the work of a large commercial firm like Thomas Sunders Partnership tiny elements of the new think-ing are having their effect.

This organisation exhibits a design for an office building in Fleet Street which is glass with large classical details on the façade. Even an architect I have always thought of as a modernist and a pretty pure one at that, Michael Manser, shows a house which he calls, rather puzzlingly, Neo-Palladian House. Is he taking dangerous first steps down the Post-Modern

Sir Geoffrey Jellicoe's stylish drawings for his amazing new landscape garden at Sutton Place in Surrey are among the best things in the show. First of all it is comforting that any-

Also for Sutton Place is a annual show where a group of very fine piece of new furniture architects show their work — A Gothick talkoy — beautito the general public. The fully drawn by Stuart Taylor, announcement of the results of a talented and knowledgeable the full scale architectural commember of Sir Hugh Casson's architectural office.
The Academy show provides

a chance to see two major projects before they are built: the headquarters for the Hong Kong and Shanghai Banking Corporation, by Norman Foster of Foster Associates, which is now building in Hong Kong; and Richard Roger's proposals for Lloyds in the City. Both schemes are in the top

flight of technical achievement and both have aesthetic qualities that spring from the quality of their conception. Both are projects that add lustre to the name of British architecture despite the fact that they employ a technical imagery many people find unsympathetic. There is plenty of architec-ture of a smaller scale that uses

more traditional materials and vocabularies, particularly hous-ing by Dixon del Pozzo, a house by Aldington Craig and the much talked about but really pretty uncontroversial addition to the fire-damaged church at Barnes by Edward H. Cullinan. It is unusual in these difficult days to find a large new public building for a prominent site at Westminster. Powell and Moya's International Conference Centre for the Govern-ment, to be erected on the long vacant Broad Sanctuary site by Westminster Abbey, is prominently displayed in a model. It is a strong competitor for the surrounding mass of great architecture although its rather blank architectural vocabulary

of the materials used and the need for craftsmanship. I suspect that the real joy of the design lies in the interior. The Royal Academy demonstrates the same dilemma as of 15 years. that which must have faced the After the assessors of the Vauxhall Cross from 128 entries three shortlisted schemes, each one of which represented a distinct a wall of offices buttressed by stepped housing by a young firm of architects, Sebire Allsopp

working with Ted Happold, the

engineer of the Pompidou

Centre.

puts great stress on the quality

London for the art of architec- grottoes, and an avenue of may have in technical dash and ture. The opening of the Royal fountains in these hard times, logical site use it loses on scale Academy Summer Exhibition is and imagery. A long zig-zag of buildings at one point nearly 300 ft high, to the public eye it will always be an office wall.

Terry Farrell, on the other hand, who was a runner-up, tried hard and almost succeeded in breaking up the solid office block into a series of pavilions of varying sizes that took on a classical style. The public liked this scheme the best because it was saying something new about city architecture in a way that is easily understood and witty and elegant. Dit and elegance don't go far with devel-

The other short-listed scheme by Nicholas Lacey was a denser, more organic and watery exercise. It took part of the Thames into the site and allowed some of the office buildings to overhang the water.

Mr Heseltine will decide today whether to put the winning scheme through for a special development order from Parliament, I am pretty sure that he will back the judges and the developer's choice of winner. His competition had as its object a raising of the standard of commercial architecture, and it is a fact that the winning scheme advances that cause, although it is a safer and less interesting scheme than either

of the runners-up. Architecture still faces the dilemma of the need to please the public, satisfy the devel-opers and lift the heart at the same time. At the RA and on the South Bank of the Thames the struggle is just beginning —and only just.

Giulini's return to 'live' opera

The Royal Opera's new production of Falstaff—a co-production with the Los Angeles Philharmonic and the Teatro Communale, Florence - will open on June 30, when Carlo Maria Giulini will return to Covent Garden after an absence

After the Royal Opera's performances-June 30, July 3, 6, competition. They selected 9, 13 and 16 (when a video recording will be made by Covent Garden Video Productions, together with BBC Teleschool of architectural thought. vision, for later showing on The winner is, frankly, the least television and commercial interesting of the three. It is release on video, disc and cassette), the production will go to Florence in May 1983 for the Maggio Musicale, after which it will return to Covent Garden and remain part of the Royal Opera's repertoire.

Leeds Playhouse

A Midsummer Night's Dream

by B. A. YOUNG

Oberon, Titania, Puck, and all the fairies are black. And why not? They must be readily distinguished from the mortals, and they look lovely. "I by no means repent the introduction of my Africans," said "Monk" Lewis of the blacks he put in Wales. "I thought it would give a pleasing variety to the characters and dresses. . . . could I have produced the same effect by making my heroine blue, blue I'd have made her."

So here is Ewart James Walters, as tall as a tree, looming over the forest like a jet idol, but unhappily relapsing into monotony when he speaks. Here is Cassie McFarlane, a fairy Millie Jackson as Titania. And here is the little, mobile Leo Wringer flitting about the set as an enchanting Puck, who will be even better when he puts as much fun into his voice as into his movements. Around them are no less than 13 black fairies, recruited from a local

The production, which is live to directed by John Harrison and them.

Oberon, Titania, Puck, and all designed by John Hallé, is the fairies are black. And why but? They must be readily disdoesn't sound prefty: there is the Playhouse's plain oval open stage, undecorated, and behind it, rows of plain rectilinear uprights, arranged in threes like a wall of cricket stumps. Now and then the rows move slightly to one side to add a touch of menace to the woods. The fairies are dressed in white singlets, the mortals wear weeds

of Athens, more or less.

Janet Ellis's Hermia is young, attractive and innocent, unable understand why these wretched things are happening to her. Victoria Hardcastle was born to play Helena—taller a funny performance by Ivan than average, with a quality of Steward, only I often couldn't mockery in her voice and in her hear what he said. face, even in her most serious moments. As their suitors, Derek Hollas's Lysander and

There is plenty of slapstick from a devoted bunch of amateur actors, led by a Peter Ouince whom Stephen Hancock supposes to have tried to look like an old-time matinée idol. John Branwell's Bottom is one of those men who use determination as a substitute for inches, like Dudley Moore. His ass's head leaves all his face uncovered, giving him freedom for the guffaws and giggles that he acquires with his translation. In their tedious, brief play, he is accompanied by a cockney Thisbe about eight feet high.

Theseus and Hippolyta (Gregory de Polnay and Carmen Rodrigues) begin the Gordon Dulieu's Demetrius are virtually interchangeable, both of them pleasant, both of them likely to be pleasanter in a week's time when they begin to live their lines as well as speak them evening by the cover a wrestling bout, an event that sent my heart into my boots. Once they were content to pass the four days to their wedding with hunting instead of fighting, all was well.

Young Vic

Romeo and Juliet

by MICHAEL COVENEY

and arrives one hour late. So it street manners, from the of activity in the clover. But proves on this occasion, moment Mark Heath's robust things really fall apart as although the direction of Peter (much better than his tragedy invades the action. The although the direction of Peter (much better than his tragedy invades the action. The Andrew Visnevski—who has doubled Montague) bites his lament for the dead girl, led made a little name for himself thumb with a crude pop and by David Henry's bombastic with his Cherub Theatre Company-is not totally devoid of interesting ideas.

The day will no doubt come when comment on the colour of actors' skins is irrelevant. But integrated casting is such a hot issue in the theatre that I-must first applaud Mr Visnevski's innovatory move of introducing a black Romeo and a white Juliet in a melting pot of Montagues and Capulets who show both colours. The tactic obliterates

any hint of racial tension, for minder to whore by the good fights arranged by Ian the dispute is one of name and gallants' rudery.

McKay.

sets the tone of sexual weaponry that runs through the text, funny in its attempt at melo-Albert Welling's popinjay dramatic excess. Even strong Mercutio makes a nonsense themes in the production, such of his lines, but he is unmistakably part of the gang. These outdoor scenes, vividly carried as agents for their respective by Roy Alexander's mercurial young clients, resolve in an attractive Romeo, reach a fine indefinite, second-rate blur. climax in the humiliation of the Nurse (Gaye Brown in an odd promise in his organisation of turban typical of the uneasy highly populated scenes around

The trouble with unsatisfactory productions of Romeo and Up to the interval and full of fizz and bounce. In the Juliet is that the two hour traffic of our stage gets stuck in a jam carried by a strong sense of "Romeoh" carries a suggestion of the carries as the carried by a strong sense of "Romeoh" carries a suggestion of the carries as the carried by a strong sense of "Romeoh" carries as upper the carries as the carries a Capulet is embarrassingly un-

Mr Visnevski reveals his true exoticism of the costumes), this exciting arena. The de-bawdily transformed from child signer is Annena Stubbs, the

Boulevard

Clap Trap by MICHAEL COVENEY

The main attraction in the is a new play by Bob Sherman affair is an ominous opening shot from the American Theater Company founded to generate work for the 300-plus North

American actors now resident in Arts Council grant. **Institut Français**

Trois siecles d'humour

emertaining anthology of speaking-rate was phenomenal, French humour from Voltaire hardly leaving time for the laughs. Mile Perrette proved to to Sacha Guitry were performed be no mean quick change artist; in London recently by a gifted while M Dheran remained trio from Paris. It consisted of formidably impassive through-Bernard Dheran of the Comédie out in his beautifully cut Française, Perrette Pradier, and lounge-suit. Playlets by Labiche Max Fournel who compiled the and Feydeau rounded the evenртодгатте. Three large fin de siècle

posters and a couple of chairs served as a setting, against which the players appeared, peppering us with bon mots from the likes of Michaux, Cocteau, Obaldia and Pierre Dac.

still abounds—you need a bedrise of small, reasonably wellequipped theatres with one eye on standards and another on an

The three clients all share

Two performances of an At times the rapidity of their

ing off.
The troupe, who have been

ANTHONY CURTIS frilly shirts.

Over the past ten years the a predictably low view of Raymond Revuebar is still The London fringe theatre has women: "I know about women; Festival of Erotica. The pay-moved on from the days when I don't like them"; and "all off, I suppose, in the little such footling rubbish was com- good clap starts with a bad Boulevard under the same roof, monplace. Rubbish, of course, woman "are typical lines, along woman" are typical lines, along with the generally nasty air of set in a VD clinic. This proding of dross to set off the sexual boasting and locker-room foundly unexciting, depressing jewels—but footling, derivative camaraderie. The one girl, the rubbish has been rejected in the ourse, remains behind an ugly safe door until the final moments. By which time, a few tired revelations have been made and the trio of pipedreaming wafflers have grown used to each other's company. Their resolution? To sustain the macho conspirary on some

future fishing expedition. Tony Sibbald plays a man married for 22 years who blames his permissive lapse on the Eisenhower legacy; Harry Ditson, wound up and tuned into his earphones, is a loud mouth finally exposed as a virginal, jilted sailor; while Don Fellows is the O'Neill-style sage who has, rather boringly, seen it all.

The author's own production is long-winded and static, allegedly set in Brooklyn. The script is as feeble as the conperforming this programme in versation is unconvincing. A Africa, will appear with it in thoroughly unpleasant evening Manchester, Aberdeen and Edin-was not helped by the tackiness burgh before returning to of the surroundings or the surroundings or the sullen manner of ushers in

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F.T. CROSSWORD PUZZLE No. 4,873

ACROSS

1 Means of pushing new issue

10 A jolly group displayed on the sleeve (?) Head of boil needs antisepsis agent-to prevent this?

(7) -

12 Tend to see runs scrambled by England's opener (5) 13 Ignoramus endlessly producing cooking herb (8)

15 Oxon? Bad influence on Little Emily! (10) 16 Land-mass of Burma-Siam interior and well beyond (4)

18 Regretted sounding coarse

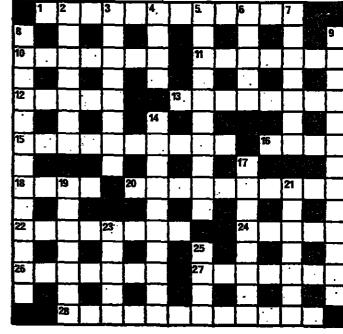
20 Overtures from a Co., perhaps, breaking up (10) 22 Lecturer in religious mat-

ters? (8) 24 Game fish, bit of a hardbitten character (5) 26 Warning formerly plenty ...

27 . . . lot more quivering on the staff (7) 28 That is a lot for a new house! (84)

2 Immemorial home for moaners, according to Tennyson

3 A RU team's members are such enthusiasts (8) 4 Invites offers (4)



5 Place for research into party 19 Spring jumper following zigspeeches (10) 6 Common obsession about 21 Subsistence allowance for

night (5)

7 Sailors-and how they are doing in some channels (7) 8 Depicts tourist as agent taking coat off (5-8)

9 Speech-training institution? (7,6)14 Dig in school term? (10) 17 Former wizard of top-of-the-

Yes and no (8)

25 Quarter to noon-time for school (4)

(5)

zag pattern? (3-4)

worker on strike (7)

23 Grain taken from tropic isle

The solution to last Saturday's prize puzzle will be published with names of winners table West Ham United? next Saturday.

FINANCIALTIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Monday May 17 1982

Where Britain stands

AT THIS delicate stage in the Falklands crisis it is more important than ever that the differences of emphasis between. say, a statement in the House of Commons and a speech to a Tory party conference are probably unavoidable, there must be no misunderstanding inside the country or outside it about the basis under which the Government would agree to a peaceful settlement.

Ingredients

The likely terms which might be acceptable, as they have emerged over the past few three contain ingredients: first, the departure of Argentine troops from the islands, accompanied by the withdrawal of the British task force: second, an interim administration in which a group non-combatant countries acting on behalf of the United Nations might play a central role; third, a framework for negotiations about the longer term in which the ultimate status of the islands is not determined in advance—that is. the British Government is prepared to consider a number of possible outcomes, including Argentine at some stage sovereignty, provided that the wishes of the islanders are taken

Precision

Converting these points into written agreement will be difficult, but not impossible, as long as there is a genuine will on both sides to seek a peaceful settlement. So far the will has been more apparent on the British than on the Argentine side. Statements from Argentine officials have been confusing and contradictory, arousing ning out negotiations in the belief either that they will come out on top in a military conflict that political pressures within Britain and among her allies will in the end deter the General, who has

British Government should be totally clear and consistent in any substantial sense to stating its objectives. While induce the Argentines to be induced to the Argentines to the Argentines to be induced to the Argentines to the Argen more flexible. Some Tory MPs believe that too many concessions have been made already, a view which we do not share.
It is vital that Britain con-

tinues to adopt the most reasonable position possible so that if the UN negotiations were to break down, the blame would be seen to lie plainly with the Argentines. The British Government, too, would need to explain—promptly and if possible before any significant military escalation took place—what was on offer and what the sticking

Over the past few weeks the Government's public stance has moved markedly. At the outset of the crisis, there was a sense of outrage and shock that Argentina had been able to accomplish the invasion in the first place. The task force was despatched in response. Yet Government policy was subsequently refined to a mixture of diplomatic and economic, as

Readiness

The Government also became increasingly aware of the need to keep the bulk of world opinion on its side. After the sinking of the General Belgrano loss of life involved—that international support seemed to waver. It now appears to have been won back, not least because of Britain's readiness to accept the UN Secretary General as a mediator.

The next few days may well be crucial. The Government needs to bear in mind these considerations. International support matters and should continue to be cultivated. principally by underlining the reasonableness of Britain's position. Further military action, should the UN negotiations break down, should be kept as limited as possible: for example. a series of dispersed landings on the islands rather than a frontal assault on Argentine forces. expel the Argentine troops assault on Argentine forces, force. The United Nations Even if the hostilities escalate there should be-and should be nublicly to be

The Canadian conundrum

THE COLLAPSE of the gigantic balancing of these approaches Alsands project to win oil from the oil sands of Alberta is more than a severe setback to the Canadian Government's controversial enegy policy and its hopes of achieving selfsufficiency in oil by 1990. It places a question mark over a new industrial policy sketched except in Quebec and Ontario. out by the Trudeau Cabinet in a paper released last November, together with the budget.

In outline that policy was less interventionist than several ministers would have liked, constituting a change of general line from the National Energy Programme announced the year It made reassuring noises to foreign investors in Canada, and in particular suggested that the policy of bringing the oil and gas industry under Canadian control by 1990 would not be extended to other foreign-controlled industries in

The drift of the document was that Canada's abundant resources of raw materials, and especially of oil and gas, should provide the springboard from which the economy could leap from its sluggish performance in recent years. New resource projects were to act as dynamos for manufacturing industry with their demand for steel and high value technical equipment.

Problems

That strategy is not invalidated by the indefinite postponement of Alsands itself. But the problems that caused all but one of the Alsands partners to pull out of the project apply to many of the other ventures upon which the Government had ninned its hopes; the disappearance of oil and gas shortages in North America, the prospect of cost overruns, and punishing

These adverse circumstances have already caused further delays to the much-delayed Alaska Highway pipeline intended to carry gas across Canada from Alaska to the main U.S. markers. If more of the so-called megaprojects placed in doubt, the balance of the Government's nascent indus-

trial strategy may be upset. will face the perpetual conun-political stability would prove drum of Canadian economic to be a major asset for its repolicy, whether to place the source industries. In the meanprosperity of the country on its time Canada would be unwise to resource base, or whether - if prejudice its prospects of profit necessary by interventionist ing from the turn-round by methods - to try to foster the adopting industrial policies cal-

manufacturing sector. What greatly complicates the investors.

the talks do not drag on any longer than necessary.

the civil service.

is still unpaid, though the

Overtime working in the

even into office cavity walls.

The bill for industrial rela-

series of major victories for the

Left at the annual conferences

The left in the unions—com-prising members of the Militant

Tendency, the Communist Party, the Socialist Workers'

Party, the International Marxist

Group as well as those on the

left of the Labour Party-

scored heavily in three key

Control—left-wingers swept

local committees

of the civil service unions.

Landslide

point had been.

well as military, pressures.

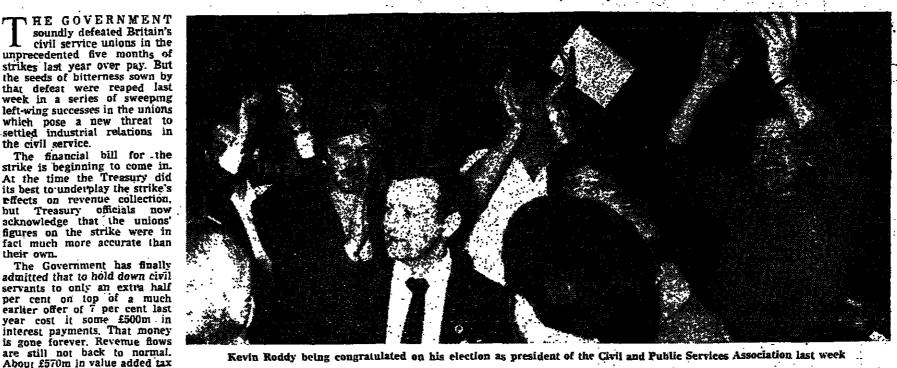
to power in elections in the largest union, maintained their hold on the second largest, and made significant gains in the tax union. role as mediator, has some tinuing readiness to resume responsibility for ensuring that negotiations at any time. each union on the important issue of legitimising the Leftdominated which ran last year's strikes, and kept up the pressure to reform their unions in a way which would give the Left more

> • Policy—left-wing supported motions were approved at all the conferences, often against the wishes of the leadership. They included affiliation to the Campaign for Nuclear Disarmament and rejection of the recent with the old bloc voting in is the fact that manufacturing is concentrated in Ontario and agreement to introduce new favour of voting in individual Quebec, whereas oil and gas are echnology in the civil service. work places, but the Left has

BRITAIN'S CIVIL SERVICE UNIONS

The Left reaps a harvest

By Philip Bassett, Labour Correspondent



Kevin Roddy being congratulated on his election as president of the Civil and Public Services Association last week Though the CPSA victories

amount outstanding was at one stage as high as £2.73bn, with some 588,000 VAT cheques held landslide victory of the Left in Inland Revenue has cut the the elections for the ruling about 8,000 members the Left £5.1bn in outstanding tax right national executive of the largest organised and got the votes at down, though some of it will union will rule out compromise. never be recovered. There are Instead of having the upper tales for instance of strikers hand, which they have clearly stuffing the cheques into desk enjoyed since the defeat drawers, down lavatories and inflicted on the unions by the strike, the Treasury - and particular<u>ly</u> tions, however, has not yet been fully presented. The legacy of bitterness of which so many individual government departments and departmental managers-may suddenly find union leaders have warned since the end of the strike, took concrete form last week in a the left-influenced digging in their heels.

The Left's successes can best be charted union by union:

The Civil and Public Services Association (CPSA). Represents about 180,000 civil servants mainly in clerical grades, though with some key staff in data processing areas.

Left-wingers gained their most striking successes in this union, with the election to the union's presidency of Mr Kevin Roddy a hard line Militant Tendency supporter and the rout of the Right in the executive elections: a right-wing majority of 16-10 was transformed into a left majority of 23-3, including on the left seven Militant supporters and three

Communists. This result is a major triumph for the Militant Tendency not but in the whole of the British trade union movement. CPSA is now Militant's main

trade union power base. Though the union has swung violently between left and right in the past, the significance of this year's result is that it was achieved with an election system which favoured the Right but which the Left, through harder work, has now learned to exploit.

The new system did away

On all these issues the Right managed to get round this. For who felt the unions had created example in the union's largest in the committees a "Frankenbranch at the Department of stein's monster."

The department of the Left were more public, those in the IRSF were perhaps was in disarray.

The gains won by the Left branch, at the Department of stein's monster."

The gains won by the Left branch, at the Department of stein's monster."

The Society of Civil and with the Government. The computer centre in Newcastle Public Servants (SCPS). Representations of the computer centre in Newcastle Public Servants (SCPS). upon Tyne, where the CPSA has sents about 100,000 middle about 140 separate office balloting meetings—a feat of organi-sation which the CPSA Right could never dream of matching. Despite stringent legal advice to the contrary the CPSA affili-

grade staff including many key computer operators.

The Left has held sway in the SCPS for a considerable

time, led by two uncompromising brothers at the core of the gave notice of reprisal action union's organisation-Campbell and Leslie Christie, as deputy ated to the CND. On pay, the and assistant general secretary Left won its aim of deciding respectively.

The election is a triumph for the Militant Tendency not just in the civil service unions but in the whole British trade union movement

the union's annual claim at a than leaving it to full time union officials. The Left won motions calling for the union to withdraw from the only agreements the unions have struck with this government since the strike-on new technology and on time off for trade union duties.

committing the union to campaign for the official recognition of the local Council of Civil Service Unions (CCSU) committees which ran the 1981 strike. The CCSU nationally has ordered that these committees he disbanded, but in fact they have flourished in many areas, increasing the power of the Left, undercutting the of the national authority leadership. As far as the Right is concerned they are also fulfilling the prophecy of one union leader during the strike

special pay conference rather back effectively its left-wing policies because of the wide gap between its leadership and its much more moderate mem-

The hard left control of the structure now being finished by Sludy leam from Warwick a previous executive decision University. The study's likely central recommendation new regional structure—would take power away from the centre, and its initial findings are increasingly disturbing for the left-wing leadership. On radical proposals from the left dominated Leeds Taxes branch, rejected the new technology which were circulating among agreement and supported the recognition of the local CCSU committees. Inland Revenue Staff Feder-

Inland Revenue Staff Feder- more power to the increasingly ation (IRSF). Represents about left-induenced Taxes Section of 58,000 staff in all except for the very highest grades in the Inland Revenue.

First Division Association (FDA). Represents about 8,000 senior grade civil servants. This union has no political

alignment but even its members, who range up as far as White-ball Permanent Secretaries, approved the union's support for the TUC's campaign against the Government's Employment

Bill—which FDA members helped to draft.

• Institution of Professional Civil Servants (IPCS). Represents about 100,000 professional and technical confi sional and technical staff.

The Left is small in this union, which is dominated by members working in the Mini-stry of Defence, who tend to be politically moderate, However, at the union's conference, which opens today in Bournemouth, motions down for discussion include such ardent left-wing causes as the five yearly elec-tion of all full time officials, which the Left has already won in the CPSA and which could well be won in the IRSF next

Affiliation

emerged last week as virtually

open warfare, with right-wing

ference using the card vote of

the larger branches in a manner

candidate. Four hundred mem-

representative out of 4,000 than

diate overtime ban throughout

the Inland Revenue, which is

On structure, the broad Left

-formally launched at the con-

ference - is uniting around

radical proposals from the left

which were circulating among

delegates as a "manifesto" for the IRSF. This calls for struc-

tural changes which would give

the union over its still politi-cally moderate Collection and

Valuation sections.

now in force.

against the Left.

In general terms, the unions are about to set up a new, cen-trally controlled fighting fund more significant because of the union's traditional political neutrality. The growing left-right division in the union for industrial action which will have an initial halance of about £500,000 but which will be boosted by regular payments every six months from all the leaders acknowledging that they had been all but routed. They

In party political terms the left has made little gain. No union is affiliated to the Labour The Left dominated the con-Party, and though a motion seeking affiliation was approved by the CPSA conference, any unprecedented for the IRSP. move towards a ballot which would be legally required seems certain to be defeated, following This raises serious problems for the union. For instance, its largest branch, Manchester the recent example of the Taxes, with 4,000 members, cast National and Local Government Officers Association in which affiliation was thrown out by its block vote for an SWP candidate standing for the vice- affiliation was thrown out presidency of the union's Taxes ballot by nearly nine to one. sections on a mandating meet-

The Government has tried to ing at which 27 members turned reduce the power of the civil service unions after last year's Eventually, the Right fought strike, with its pay offer this back and overturned the vote at year based on market forces; a special general meeting at with the long term Megaw which about 400 members inquiry into civil service pay, switched the vote to the Right's which is likely to find broadly in the Government's favour; bers, though, are hardly more with the provision of the representative out of 4,000 than Employment Bill which which threatens industrial action by On policy, the IRSF— civil servants, and with the astonishingly for a "vertical" warning about the stopping of astonishingly for a "vertical" warning about the stopping of union covering all grades—trade union dues during indusvoted for the left-wing demand trial action. which will union may be relaxed by a for a flat rate rather than per-effectively preclude a repeat of thorough-going review of its centage pay claim; for CND last year's strikes at selected

affiliation for the local CCSU computer and other key centres. meanwhile the Left though has picked other ground on which to fight. Left-wingers have recognised the defeat of the strike, just as left-wingers in the Labour Party recognised the defeat of the 1979 general election. Like the Left in the Labour Party. The Left in the civil service unions has turned its attention to internal structure and policy, where it has made considerable gains.

Like the Left in the Labour party, too, the result of the Left's gains in the civil service unions could be of far reaching significance.

During 191

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Ordan, Sauc

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S CHIES IST

/1981 A.L.

od the after

Men & Matters

Banker's call to arms

While the distance between

Frankfurt and Bonn can be

Little love is lost between

two of West Germany's leading

bankers. Dr Eckart van Hooven

and Wolfgang Starke of the

Savings Bank Association based

But mention of one small word — Visa — is sufficient to

based payments systems group,

which is now seeking to pene-

trate the German market with

its plastic cards, are not to the

bankers' liking at all. Indeed

both declare impacable hositility

to the invader.
Starke says, "I must say to

discuss and co-operate with

there is no possibility of dealing with Visa."

hrough BMW dealers, German

Jim Haywood, who is trying to

customers, is undaunted by the

hig guns trained upon him:
"We have just signed up an
association of taxi owners round

Visa cards to Cerman

Van Hooven says: "They are

be their

German retail banking.

they perceive to

common enemy.

Frankfurt."

of Deutsche Bank in Frankfur

pressure from business and the provinces to bring down interest rates and to make a dash for growth. The accepted view in Ottawa has been that such a course would be self-defeating. Cutting interest rates unilaterally would depress the exchange negotiated by means of a speedy and very pleasant train rate which, in turn, would force up prices already rising much faster than in the U.S., Canada's main supplier and customer. Speculation that a change of

found in the East and West.

This regional pattern is accen-

tuated by the fact that Mr

Trudeau's Liberal Party has lost

almost all popular support

In the short run, the Govern

ment's dilemma has increased

Speculation

course may, none the less, be on the way, has already taken its toll of the exchange rate. The market has been quick to recognise that Canada's cronic current account deficit does not permit experiments with inter-In the longer run Canada has

two choices. It can try to put the current account to rights by depressing the standard of living, or it can follow its traditional policy of relying en capital imports to balance its external payments.

The latter course is in keeping with Canada's status as a country with enormous develop ment potential. That potential exists despite the circumstances that brought about the Alsands fiasco. Even if the hydrocarbons off the Atlantic coast, in the Arctic, and in the Beaufort Sea are not required today, they will be needed in the future. In the interim the economy is likely to remain in doldrums, with only cyclical

Stability

Nobody knows how long that interim period will last. A world economic revival, not to mention possible political upsets in the At bottom, the Government transform the picture Canadian culated to scare off foreign

More dispatches from the front will follow.

Ambitious

weekend a window was open journey along the Rhine the two cities might well be as distant in every sense as was pounding a typewriter. Buenos Aires and London when it comes to banking

in Bonn. Each man sees him-" It's the same the whole world self as the guiding light of make the two bankers forget their rivalry and stand shoulderto-shoulder as they face what The activities of the big U.S.-

court, he says. The Australian Liberal government is keen that you that it is very difficult to Visa. They are very complicated the employers now take the people. This is my conviction: union to the industrial court. But Dixon is refusing. believes the union would not pay any fine. And he is not rying to market the Visa card sure that the government would back the employers.

bankers must ask themselves if they really want a BMW dealer to issue a card managed by Bank

The the completes in the employers in the employers in the employers in the employers in the employers.

His, counterparts in the employers in the employers in the employers. of America from a base in Round at Bank of America its could disrupt closed shops and hence industrial harmony.

more aggressive and break into the event of industrial disruption elsewhere making normal working impossible. Dixon excites their envy

In a Chelsea street at the

to let in the breezes of a lovely May day and inside a young man Hanging outside the window

was a replica of a GLC commemorative plaque on which were the words "Watch this

Boss bashing

over . . . it's the employers who get the blame." Such has been the tenor of talks between Mr John Dixon, chairman of Australia's engineering employers, and his British counterparts these last few days. Both have a government of the Right and neither is altogether pleased

Dixon, who is in Europe to study industrial relations, has had a typically robust round of negotiations with the Australian metal trades union over its campaign for shorter working time. The union will not abide by the findings of the conciliation

that they are not happy with the British Government because employment legislation The British bosses are also a

little sore with Norman Tebbit,

Employment Secretary, for not

bringing in their pet idea, a lay-

Dusseldorf. We are going to be off clause for all employees in out of a well-deserved defeat

rowing against the

because he already has it in rowing cup behind in England. the metal trades in Australia. And his government is bringing it in generally to cover all

Try a tent

America's once-booming energy conservation movement, already slipping in the scale of national priorities as a result of the oil clut, has just been dealt another blow. Energy conservation can damage your health suggests a new report from the Californiabased Electric Power Research Institute. That body is a think tank set up and generously funded by the U.S. electric utility industry, it should be Examining a sample of houses

in the Boston area the institute arrangements the doughty opponents were allowed to carry on. The Stock Exchange senior boat scientist: found that in those conservation - conscious homes where the owners saved oil by beat the French by a length and one-quarter while the Veterans achieved a dead-heat burning wood the fires made considerable contribution to fouling the air-" reducing its in their race-something that has only been done once in the say the hoffins primly. And if you skip the los fire history of the Oxford and Cambridge boat race. and switch on the solar power von will not be much better off. The institute has threatening

Radon gas—a product of

radium decay-emanates from

The Stock Exchange Rowing

Club snatched a pyrrhic victory

Without tears

construction.

Dominic Freud, also of Sheppards who coxed the winning words to cav about solar homes. boat is now known to his team "The concentrated use of stone as Exocet after steering with as thermal mass to absorb. devilish precision to sink a store, and then release solar passing sculler during recent energy for space heat is cheap training. and practical. But it is now being re-evaluated because there is also some operation about the Home game

When two elderly Viennese gentlemen chatted over coffee

asked his friend.

in the air.

stand the language.

later,

rock products such as the brick, conversation turned to tile block and concrete used in football. "I wonder how the Austro-Hungarian match will turn out?" said one. "Who are they playing?

Observer



change, we automatically send you a new programme chip in advance, it's so easy. And while you're updating mailroom efficiency, don't miss our great new deal on the Neopost 2205 Franking Machine, Makes franking good sense! Este fatt 249 Peace seramemetatisch Eethers Peach Schesend Franking der met Postron RONEO ALCAT Keeping in touch with technology SEE US AT THE LONDON BUSINESS EFFICIENCY SHOW IN LEASE AND THE I afil on Hat

FINANCIAL TIMES SURVEY

Monday May 17, 1982

"Peace at home, peace abroad" was the motto of Ataturk, founder of modern Turkey. His heirs, the generals who seized power 20 months ago, have restored calm to Nato's flank. Economic growth has resumed. But there are still difficulties ahead.



Uneasy ride the tiger's back

By David Tonge

BY THEIR own timetable, Turkey's generals are almost midway through their term in office. They must have expected that by now the going would have started becoming easier. They have achieved most of their short-term objectives.

Anarchy has been crushed. The authority of the state has been re-established. The economy has turned round and growth has resumed; this year GNP should increase 41 per cent in real terms.

By any standards, Ataturk

was a formidable figure. Yet a

world war has taken place since

Rural values and the tradi-

tional barter economy have

given way to an increasingly

urbanised society. Advertising

Add to this the long-term

problems of an often feudal

decade of inflation. Life was

hard before the generals took

over. For many it is now much

harder. Real earnings

In the provinces, the crowds the country a new breed of turn out to cheer General institutions and politicians to Kenan Evren, the Head of ensure his ideals were not State. In the cities many praise betrayed. the peace the junta has Yet the regime's mood is somewhat embattled and embittered, and often

The reasons are simple, inevitable ferment caused by an Generals are practical men, industrial revolution and the They are accustomed to setting targets, giving orders and the spread of mass education ing results. But the problems the men whose tanks seized power in September 1980 now face are not susceptible to and mass media have caused a simple solutions. Instead, it is revolution of rising expectaa measure of the generals' a measure of the generals' tions. And the economy has ambitions that what they still been unable to deliver. wish to do is proving so

General Evren and his fellow and impoverished south east; commanders set out not merely racial and religious tensions to bring peace but to ensure fanned in recent years; unemthat this was the last time the ployment of around 15 per army intervened; it had done cent—and the structural probso previously in 1960 and 1971. lems facing the generals become

Their belief was that the clear. had strayed from straight and narrow paths of Ataturk, founder of the modern Turkish state. Their proposed remedy was to repair the pedestal on which he stands, inculcating aftesh his values unionised labour have fallen to an errant people, and giving sharply.

plummeted, while these groups were the worst hit by the bank-ruptcy this winter of money-lenders to whom many had given their savings to supplement their income.

Part of the generals' dilemma fifths unrest seen in some provinces before their takover. But a Bill to introduce land reform has just had to be withdrawn because of opposition in hodies as the Constituent Assembly Equally, controlling population growth is crucial to prevent a further swelling of the unemployed. Here, too, pace has been

slow.
Turning to the economic front, they would like to improve the efficiency of the state. And what they have done is striking. Public finances have been largely brought under control.

Restructuring of the country's \$15.5bn debt has been com-pleted and the country has again been able to nibble at the Euromarkets. The doors have

The take-home pay of the investment. Incentives are now are influential urban middle class provided to exporters, and some Asse

Yet much remains to be done. Only halting steps have been which account for over two-Part of the generals' dilemma fifths of manufacturing is that increasingly they see capacity. The swaddling clothes that many such issues cannot protecting Turkish industry he solved in the two years remain almost as tight as ever. remaining until they are committed to holding elections. decision—usually requiring the Many of them accept that a signature of every minister—substantial land reform is to settle standards for, say, necessary to help head off the spark plugs and industrial boots or to decide whether the Turkish Ear, Nose and Throat Association can co-operate with its Mexican counterpart.

Then there is perhaps the biggest timebomb of all-unemployment now running at around 15 per cent. True Turkey has achieved a considerable turn round in its balance of payments and now expects to cease needing foreign aid in the next couple of years. But forecasts by the Organisation for Economic Co-operation and Development indicate that it will have to grow at annual average rates exceeding 6 per cent if unemployment is to be

If this is one problem which will outlive today's generals, a second is that of how tomorrow's political world will been largely opened to foreign function. The generals' plans

Assembly chosen by them is of senior civil servants and of the procedures have been now drawing up a new consti-salaried professionals has also simplified. tution which, vetted by them, will be presented to the Turks in a plebiscite. New electoral and party laws are to be enacted. They have promised taken to increase the efficiency and party laws are to be of the country's State Economic enacted. They have promised Enterprises, the large bodies elections will be held at latest by spring 1984.

Who will implement this constitution is less clear. In private some generals suggest that the people will naturally prefer those who have run the country since 1980 than those who ran it into the ground beforehand.

They would obviously like to ensure that, in contrast to what happened after the 1960 coup. there will be no return of the politicians they ousted. Indeed, former Prime Ministers Sulevman Demirel and Bulent Ecevit who is now in prison, are among the politicians they say will be banned from the first new parliament. But issuing such a ban is easier than enforcing it.

Like many other officers who have seized power, they seem increasingly aware how hard it is to get off the tiger's back. Further, they appear to realise that, however hard they seek to crush militant unionism, the fall in workers' living standards is going to lead to efforts to reverse the situation once civilian rule is restored.

issues create dilemma at home, and problems abroad. The treatment of politicians and unionists; the extent of torture and the seemingly lackadaisical approach to punishing officers involved in the death of approximately 80 prisoners so far; the con-tinuing use of the death penalty; the generals' growing tendency to crack down on the centre, non-violent left as shown in its recent arrest of the Peace Association; the prosecution and de facto censorship of newspapers—all these have caused the junta some awkwardness with its West European allies.

General Kenan Evren, Head of State: hoping to find a new mould for politics

Council of Europe—which only Turkey feels able to risk its irritate Ankara. Indeed its Moslem links by acting, as it irritate Ankara. Indeed its reaction has markedly avoided threats of retaliation. Western governments have been more restrained in their public comments and the Turkish generals accept their position south of the Soviet Union means they have to act with particular circumspection.

True, their relations with the Middle East are flourishing. True too, that in public the U.S. has stood staunchly beside But here, too, there Ankara. So far this has been most are limitations, both in how Whether this regime marked in bodies such as the much aid the U.S. Congress able to break that Parliamentary Assembly of the will provide and how far mould is a most point.

did in the 1950s, as an outpost for the West. But ultimately the generals

will be judged by the success with which they do themselves out of a job. After each of the country's last three major economic crises, the armed forces have intervened and been involved in seeing through the ensuing austerity programmes. Each time their intervention has been tougher. And each time the politicians some responsibility Whether this regime will be able to break that unhappy

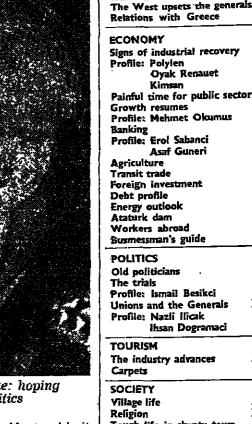


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Relations with Arab world

FOREIGN POLICY

Defence



Tough life in shanty town Family planning Exports progress Contracting industry Profile: Omer Cavusoglu Editorial production: Arthur Dawson

XIII

XIII

Design: Philip Hunt In this survey, names have

been given largely as they are written in Turkish. How-ever, it has not been possible to include the cedillas under some letters "c" and "s". These cause the letters to sound as "ch" and "sh". A normal Turkish "c" is pronounced like the British "j".

BASIC STATISTICS

Area: 781,000 sq km Population (1981): 45,747,000

Turkish lire US\$ GNP (1981): 6,623 bn 60.1m Per capita: 144,745 1,313 Further, the problems have been compounded by half a

Trade 1981 (US\$bn): Total exports 4.7 Total imports 9.1 Industrial exports 2.3 Agricultural exports 2.2

Total dishursed foreign debt (end-1981): \$15.5bn Foreign exchange reserves (January 1982): \$1.28bn Current account deficit: 1980 \$3.66bp 1981 \$2,29hm Inflation 1981 (annual average):

36.58 per cent

Currency: £1=TL 268.41

US\$=TL 147.95

lurkev. I he If it's your business to do Bthreé-minute

1) During 1981, Turkish exports of industrial products rose by:

__ a 10%?

□ b 55%?

2) In Istanbul's Covered Market there are:

a. 4,400 shops?

800 shops?

C 300 shops?

__ 3. \$ 77 million?

Jordan, Saudi Arabia and Iraq worth a total of: b \$600 million?

C s 12 billion?

a Grilled lamb with fresh herbs?

4) If you ask for "Bir sise Kavaklıdere" in an İzmir restaurant, you will get:

A bottle of one of Turkey's finest wines?

3) Turkish contractors are currently working on projects in Libya, Kuwait,

C A table facing

5) In 1981, what proportion of Turkey's exports went to EEC countries:

a. 92%?

□ b 16%?

C 31.9%?

6) In April you can spend the morning skiing in the Taurus mountains, and the afternoon:

Watching the Bursa

business with Turkey, try this test. Tick the boxes you think are correct, then

look for the answers at the bottom of the page. If you don't get them

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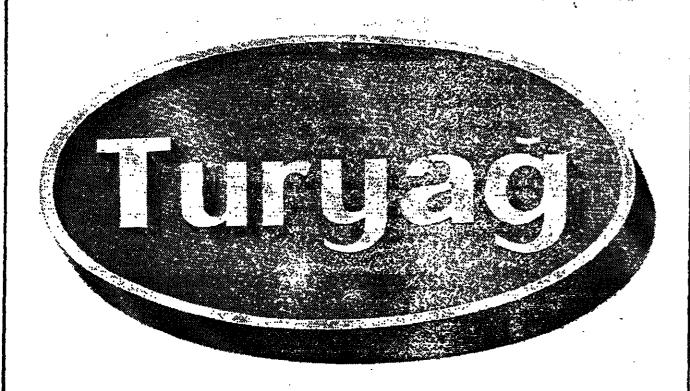
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Ankara's importance to the West has been underlined by Poland and Afghanistan. Yet, as these two pages show, the country has trouble with its allies—as well as with its potential enemies. The Iran-Iraq war casts a slight shadow over developing links with the Middle East.

T. E. LAWRENCE'S famous encomium on the Turkish soldiers he occasionally tried to kill, tough men hardened by life in Anatolian willages and easy to discipline, is held to be as true in 1982 as it was in 1916.

Any discussion of the defence of Turkey should begin with the quality of its private soldiers, even though their most recent major action, in Cyprus in 1974, showed no spectacular brilliance and they are just as likely nowadays to be con-scripted from the wretched slums of Ankara as the haggard

villages of Anatolia The Turkish armed forces are the largest in Europe after the Soviet Union and amount to the best part of 600,000 men, including land forces of more than 470,000. Turkey has been a member of Nato since 1952 and shows no sign of real dis-satisfaction with its exposed position on the alliance's southeastern flank.

The country enjoys a strong military tradition and the armed forces are a respected force in society despite, and partly owing to, their tendency to take over the Government of the country every 10 years or so. With defence spending now running at about 20 per cent of national Government expenditure, the armed services cannot justifiably complain at their share of an albeit meagre

Their chief disabilities are two. First, the bulk of the equipment in service is of Korean War vintage. The partial U.S. arms embargo from 1975-78, imposed in response to the Cyprus action, and the economic crisis of the late 1970s hindered attempts to re-

Modernisation of defence a priority

ordnance in front of the military museum in Istanbul mixture of largely used U.S. and the straits—as the Convention embodies a tradition of five new West German warships, is permits—at a time of war centuries but Turkish manufac something of a poor relation, and this could force the Soviet ture can only meet needs for warship hulls, mortars, and light arms and ammunition. Last month the U.S. Turkish high-level joint defence group was stating the obvious when it was announced in Ankara that the modernisation of the Turkish armed forces was a priority objective."

There are particular deficiencies in armour, anti-tank weaponry, aircraft of every sort, and heavy artillery. There appears to be no equipment to meet an attack with non-conventional weapons.

Second, all but around 80,000 men in the services are con-scripts usually serving 20 month although a Turkish worker overseas can buy a reduc-tion to a couple of months with hard currency. The result is that an immense proportion of the military's resources is devoted to training, some of it rudimen-tary indeed.

Suspicion

Whether these are severe disabilities depends on what the Turkish armed forces are held to be for. Given the deepseated mutual suspicion between Turkey and the Soviet Union, the Nato mission is easily stated. It is to confront Soviet aggression in eastern Turkey, to withstand Warsaw Pact action through Bulgaria and into eastern Thrace, and to guard the Mediterranean

approaches from the Black Sea. Deployment reflects this mission. The largest and best equipped of Turkey's four full armies is the first in European Turkey. Its reinforcement or evacuation are presumably the reason for Turkey's relative wealth in landing craft, which causes occasional hysteria in

Greece. The Second Army is based in the south-east-and the third in eastern Turkey, where the soldiers seem content to serve in conditions and with equipment that would stretch another European army. The army of the Aegean, tactlessly named as it is, has two full strength brigades but is largely devoted to rent in the Nato context? One

into the Aegean is regulated by the Montreux Convention, although the passage in 1976 of the Black Sea-built Kiev, billed by the Soviet navy as an antisubmarine cruiser (after a British precedent) but regarded in Nato as an aircraft carrier outlawed by the Treaty, would

lessness in the matter. Turks also like to point out that the Soviet Union has stationed at least 15 divisions facing Turkey, which would be important for no other reason than the current belief that Moscow will need 400,000 men to be comfortable in Afghanistan. They also point to the early warning facilities they provide after the closing of U.S. stations in Iran and the action

suggest Turkey's ultimate power-

Turkey would be bound to take on the flank of a Soviet push In addition, Turkey stations some 15,000-20,000 men in Cyprus, although Ankara seems content with the once and for all advantage it gained in 1974. Militarily, most Turkish officers would consider this quite enough but there is clear

other words the Gulf. The question whether Turkey would provide facilities or prepositioning for a U.S. rapid deployment force (RDF). would appear to be more a subject for general debate than a direct U.S. approach to Turkey.

At present it is safe to say that the Turkish armed services function in keeping the peace are flattered, see some advan- at home in addition to the tage (in terms of equipment) in leaving the question open, but do not wish to damage economic relations with the Arab Gulf states whose attitude to the RDF is equivocal in the the Turkish language, reading extreme. "In the event of crisis and writing, the rudiments of in the Gulf, we would not sit still," said one Turkish expert. "But we do not want the matter villager, then Turkey's Nato discussed now." But they are partners cannot expect a real reluctant to take on new responsibilities.

Does all this amount to deter-

raining. frightening possibility is that
The navy, equipped with a Turkey will feel obliged to close something of a poor relation. and this could force the Soviet Soviet military use of the straits Union to act. In these conditions, it is generally accepted that Turkey would not be able to hold back even conventional forces for more than a few weeks, although eastern Turkey might later provide ideal condi tions for mischief on the Afghan pattern.

Much of the time of the U.S. Turkish group, which was set up last December, is taken up with Turkey's request for 293 new tical air forces—to be manufactured in the country.

British and French interest in the project has quite evaporated now it appears that the foreign partner will have to put up at least 98 per cent of the cost.

U.S. officials do not expec the project to materialise in the foreseeable future although officials of Northrop, for one. are examining financing possibilities from within Turkey.

Anxious

Both U.S. and West German officials agree that these programmes will only help Turkey stand still and the West U.S. interest in some form of Germans are somewhat anxious Turkish role in the event of a that the whole pattern of crisis outside the Nato area, in German aid could be disrupted by the Bundestag's attitude the military government's handling of foreign politicians and trades unionists.

Any visitor to a place such s the Kurdish town of Siverek, in south-east Turkey, where MPs almost outnumber residents, will note that the armed officers have a crucial gendarme, itself an important arm of some 125,000 men.

Since the army also sees itself as the prime instrument for inculcating Kemalist notions. family planning and the outside world to Lawrence's partners cannot expect a real improvement on the present bodged job.

James Buchan

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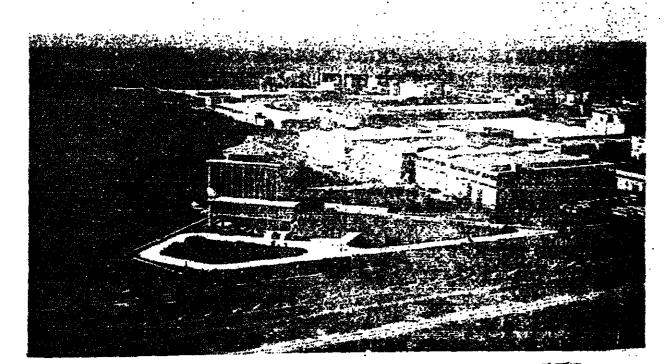
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هلذا مسدلاصل

Arab world and Iran have been oil out of Iraq. growing apace for some years. undoubtedly been the main reason for closer ties, and Turkey has done exceedingly well out of these. There is a growing impression of organi-sation in the area, fitting in with the implementation of national economic policies.

But politically, although there has been a marked shift towards Arab views on the Middle East, there is uncertainty, Earlier this year in Bursa, General Kenan Evren, inadvertantly drew attention to the underlying dichotomy saying: "Turkey is

at once a European and Middle East country." Then in April Mr Liter Turkmen, the Foreign Minister, prompted by Israeli actions in

the Gaza Strip and West Bank and the recent shooting incident at the Dome of the Rock in Jerusalem talked officially of the fact that " the Middle East problem can only be solved with the restoration of all the inalienable rights of the Palestinian people, including their rights to establish their own state in their homeland." But Turkey abstained from vetoing Israel's virtual annexation of the Golan Heights - Syrian territory occupied by Israel in 1967.

Politics over the years may have been confused—and still -but latterly the economic imperatives have become domi-

Confused

To some extent, the army's coming to power in September 1980 and its quashing of civil strife meant that it had more concern for domestic rather than foreign issues, even those affecting immediate neighbours. However, mainly under the pressure of economic interests. Turkey's Middle East policy has picked up and broadly main-tained its skill in avoiding being drawn into taking sides in local Arab disputes. Indeed, in Taif, Saudi Arabia, at an Islamic summit, attended for the first time by Turkey at prime ministerial level, Mr Bulend Ulusu was asked to participate in a peaceseeking mediating team-unsuccessful as it turned out—in the war between Iran and Iraq. Above all it is business which

has been booming. Part of this stems from Turkey being unable to compete within the EEC, either directly or because of tariff barriers. Exports to the Middle East are dramatically up, and some aid is coming in-Saudi Arabia, for example, has provided \$400m in untied project loans since 1980. Transit traffic has become a useful contributor to balance of

The 150,000 or so Turkish Nevertheless. at heart they workers in the Middle East proremain ambivalent. In recent vide through their remittances times, economic benefits have another important source of income. Turkish contractors continue to thrive, although ironically they are beginning to be hit by the effects of falling oil prices, which in its own mirrorimage way helps Turkey's cur rent account balance. Libya, for example, is pressing to have Turkish construction work paid

for in oil. Arab banking resources are being tapped. Last August, for the first time, Turkey raised a syndicated loan of \$100m for export pre-financing from group of Arab banks led by the Libyan Arab Bank. The Islamic Development Bank has been providing loans since March 1980. Arab investment is actively sought.

Political ties

Turkey's political ties with the Arabs have in modern times passed through various stages and stresses. As time has passed, the Arabs have broadly come to terms with Turkey's membership of Nato, its relations with Israel (eased slightly by Egypt's Camp David accords and peace treaty), and its being, as a result of Ataturk's reforms, a secular Moslem state. In longer historical perspective, the different phases of Turkey's relations with the Middle East are clearly identi-

The first phase, reflected the mutual hostility and suspicion of both sides as the Ottomans attempted to hold onto their crumbling empire. With the emergence of Ataturk after World War One, Turkey turned more inwards. As the state was secularised and "westernised" the Arabs were largely ignored.

The 1950s and 1960s saw perhaps the period of Turkey's greatest alienation from the

Arabs. Partly under the changing nature of relations with the United States and Nato, Turkish attitudes towards the Arabs began to change in the mid-1960s. The 1967 Arab-Israeli war gradually induced new attitudes towards Israel and awareness of the plight of the Palestinians.

Today. Turkey is the first member of Nato to have what amounts to diplomatic relations -since 1979 with the PLO. On the other side of the coin, in spite of being one of the first countries to recognise Israel. relations have been downgraded.

On the Israel-Egypt agreements. Turkey has been cautious, welcoming them on the one hand, to the extent that payments earnings. Since Syria Jordan might join in, but also closed its borders to any goods supporting the EEC Venice for Iraq, Turkey has become declaration, which is outspoken in its direct support of the East and North Africa overtook Palestinians.

The rise in oil prices after the 1973 Arab-Israeli war was undoubtedly a key influence on Transit traffic The combination of Turkey's

fortunate geographical position and the Iran-Iraq war has

boosted income from transit traffic. The number of TIR trailers passing through have risen from over 112,000 in 1980 to more than 204,000 in 1981. According to Mr Umut Arik, who directs economic affairs in the Foreign Ministry, Turkey's direct carnings including rail and sea links, amount to \$400m. As Mr Osman Shikiar, governor of the Central Bank has said: "Today, Mersin harbour is full goods to be transported to the Middle East, and these are carried by Turkish porters."

Perhaps the most sustainable aspect of Turkey's relations with the Arab world and Iran is trade. Armed with a more outward looking policy, its exporters should be able to offset the cost of oil imports with agricultural and industrial products. In 1982, the Middle

the EEC as Turkey's main trading parmer.

Mr Kocman in April maintained that this area was taking half of Turkey's exports, and Mr Arik, who put Iran and Iraq's imports at \$430m and \$540m respectively, hopes that each market will be worth \$1bn

in 1983. More importantly, Turkey has been probing further afield. This applies particularly to the Gulf. where trade, Saudi Arabia aside, has risen from \$55m in 1980 to \$1.5bn. General Evren visited Kuwait last March. and its ruler, in the previous September, was the first Gulf head of state to visit Turkey. Contacts have been made with Algeria, and last month Tunisia

held a special week in Ankara. These economic links may survive because of the require-ments of both sides, but politically it would be an exaggeration to go along with the poet Mehmer Akif, who in 1913 wrote "the Turk cannot live without the Arab. Who says he can is mad. For the Arab, the Turk is his right eye and his

right hand." Anthony McDermott

NUROL'S ACTIVITIES

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Pride hurt by Western critics

TURKISH GENERALS and diplomats are impatient. They have stabilised the south-east fank of Nato, yet Alliance members show them only limited appreciation. They spend hours telling visitors of their commitment to restoring parliamentary democracy by spring 1984—then many of the south-east is increasingly in the area. It is increasingly fine to the increasingly fine the area. It is increasingly fine the area, it is increasingly fine the area, it is increasingly fine to the other main accusations are more active, but so far the curiosities of the present that despite concern over Turbant the country's opening to forture—Amnesty International issues, even Turbant for the many of the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the Middle East is never of torture—Amnesty International issues, even Turbant for the curiosities of t

condemn terrorism, but they see little done against Armenian gunmen who have shot down over 20 of their diplomats. Now the same Western countries who laud their economic programmes have been refusing to hold a formal pledging session to provide them with aid.

"How can those who criticise us believe that economic destabilisation and reducing our relations with Europe will help restore democracy," asks Mr Ilter Turkmen, the career diplomat whom the generals made their Foreign Minister.

Certainly the mulf is large. On the one hand is a ruling class steeped in memories of past imperial grandeur and inherently resentful of interfering resentful of interfering foreigners. On the other are Western Europeans continually told how Turkey has hitched its wagon to the West and conrecognition of liberal values.

Some of the more impatient young Turks in Ankara would have Turkey turn its back on Western Europe. Indeed, six months ago it almost seemed as if the U.S. was prepared to step in to fill Europe's place. But, despite recent high-level exchanges, in private U.S. officials make it clear this is not a realistic option.

There is a limit to the aid the U.S. can provide. The U.S. has already been supplying over one-third of the annual \$1bn economic aid which Western countries have pledged and U.S. funds are tight. Further, Washington has begun dis-creetly to hum Europe's tune that a better human rights record will help Turkey's

friends to help it. Another alternative which some armchair strategists like to propose is that Turkey might play its "Moslem card." Such suggestions, derive from the country being both now an active member of the Islamic Conference. Around 40 per cent of both its exports and imports are now traded with the Middle East and North Africa. It has \$12bn worth of contracts

parliamentary democracy by intended as an atternative to its Western ties — Nato, the Council' of Europe, and as an atternative to its Western ties — Nato, the and issue reports castigating Associate Member, of the EEC. hem. Instead, as one senior official They hear Western leaders puts it "Far from being in competition with West Europe our activities in the Middle

> The result is that, like it or not, Turkey's leaders accept they have to maintain a working relationship with Europe. It is thus with petulance rather than threats that they have responded to public Western criticism of their regime.

Among the harshest criticisms was the resolution adopted by by the Parliamentary Assembly of the Council of Europe on January 28. This aired the possibility that some states would take Turkey before the European Commission of Human

have died while under arrest; and concern over the restoration of democratic rights.

Reluctant friends

Yet the speech on the Council East add another dimension to of Europe resolution by General the West and help extend its Kenan Evren, the Head of State, was notable for what it did not say. Wounded pride and hinted that a solution to the dignity were evident. Any political problems with Turkey suggestion of hasty reprisals was might help a solution of such economic disputes. But in into friends and enemies-and discounting the latter while relying on the former to help maintain Turkey's links with the West. So far this approach has worked well. Countries like Britain are extremely reluctant to see any of Turkey's organic ties with Europe broken.

press has been seeking connections between the EEC's measures against "dumped" Turkish cotton and Turkish shirt and T-shirt exports. At one point, Mr Leo Tindemans, the

with other countries. Far more significant is the EEC's continuing failure to act on the Fourth Financial Protocol which would provide Turkey

with around \$600m of economic

aid over a five-year period. This

One instance of this is seen

in the EEC. Here the local

key's friends are now reluctant openly to press its cause of the Paris-based Organisation for Economic Co-operation and Development. The \$1bn provided by last year's session is equivalent to about 40 per cent of the country's financing gap this year. More aid will be needed next year.

The main countries can still Belgian Foreign Minister, even be expected to find some method hinted that a solution to the of assisting their ally but are not keen to press the issue publicly. They fear some countries would refuse to join ingeneral it appears that the EEC even if some of Turkey's critics is doing no more against Turkey say they would be happy to slip in the field of trade than it does aid through in the form of visibly through programme or

that Turkey finds itself often ing the Soviet exits from the obliged to act more passively Black Sea. Yet in many ways than it would like. For instance, it is its allies rather than its broken.

protocol has now been delayed when French ministers appear enemies which now tie its • The Soviet Union is becomEvery now and then the for six months. Such is the to condone Armenian activities hands. Adding to the need for ing restless at Turkey's appar-

export credits rather than more

The net result of all this is



greatest fury in Ankara-it is hard for the regime to

All this is a strange situation for a country with Turkey's geo-strategic importance. It sits across Soviet routes south to the Middle East. It ties down up to 15 Soviet divisions. It "pinches the giant's nostrils," • Greece has a mas Churchill put it, by controll talking government.

seven neighbours: • Iran and Iraq continue at

war-and have restless Kurdish minorities. • Syria is again proving awk-

Iraq. • Greece has a new tough-Bulgaria has yet to prove its

commitment to stopping arms

smuggling.

-perhaps the matter causing Ankara to act circumspectly are ently increased sensitivity to the anxieties caused by all its U.S. concerns. Ankara may even be weakening its opposition to allowing its military facilities to be used for "out of area" operations by Nato.

What can Turkey do? The ward by lining up against only answer at present in Ankara is that heard for the past few years, of opening to its neighbours while remaining linked to the West. The link, however, is liable to keep chafing at both ends.

David Tonge

Uneasy balance reached in conflict with Greece

IT COULD have been much worse. For the past six months Nato has been crossing its fingers and hoping Greece and Turkey would come to terms with each other. Instead, suspicion hetween the two putative allies has bristled.

Dr Andreas Papandreou, the Greek Prime Minister since October, continues to talk of "the threat from an country, against the national, inalicuable sovereign rights of our country in the Aegean and Thrace.

In Ankara, Mr Ilter Turkmen, Foreign Minister, speaking in his official residence overlooking the city, says: "The most dangerous thing for the Greeks would be to translate their words into action, in particular with regards to the Aegean. We hope the Greek government clearly understands that a conflict would be fatal."

Yet to their allies' relief an uneasy balance does seems to have been reached. In January both sides seemed to be heading for a clash. Today

Athens seems well aware of the dangers involved, while Anakara appears to prefer disdain to attack.

"Papandreou is a politician. Most of the things he says are for domestic consumption," is bow Mr Turkmen

True, the Aegean nexus causes fuss for Nato. In December Greek demands for guarantees against Turkey led to the Alliance's ministers for the first time having to end a meeting without a com-munique. This month, problems over who should command and control Nate forces during the exercise Distant Drum '82 caused Greece to refuse to allow its troops or its seas to be used. Further, there has been no progress in establishing a Nato command structure in the Aegean.

But the degree of provocation by hoth sides has been kept to traditional limits and in Ankara the main problem appears to be one of frustration. Why does Dr Papandreou appear to give one message in public and another in private? Does he

recognise the 1976 Berne Agreement between the two countries, designed to avoid provocative acts in the Aegean?

Does he plan to declare a 12-mile limit for Greek territorial waters, a move which would block Turkish access to world seas and be con-sidered a casus belli? Why does he refuse a formal dialogue hetween the two countries? What are his overall policies?

These are the questions the visitor hears in Ankaraand there are no easy answers.

The underlying issues go back to at least the post-war period when the handing to Greece of the Dodecanese Islands off Turkey's coasts upset the careful balance established by the Treaty of Lausanne in 1923.

They involve not just the territorial waters of the islands-and here Turkey voted against the United Nations Law of the Sea which gives considerable rights to islands—but also the air space and continental

shelf in the Aegean. The Greeks fear that the

Turks cherish the islands and wish to surround them with zones of exclusive Turkish influence so that they will eventually come under Turkish sway. The Turks insist they have no such aim but are merely determined that the Greeks do not use their rights over the islands to undermine Turkey's legitimate interests in the Aegeau.

Religion

The fundamental issue is that of trust; and when trust is as lacking, as at present, it is hardly surprising that other issues should come up too. The latest to surface is that of the religious founda-

When the Greeks explain this it appears an issue which should stir the whole of the West. For after years of pressure on the pitifully diminished (it has now shrunk from 107,000 to 5,000) and ageing Greek community of Istanbal, the foundations which buttress

the Occumenical Patriarchate appear under threat.

Ultimately this could cause the spiritual head of the world Orthodoxy to leave Istanbul. In turn this might open the way for Pimen, the Patriarch of Moscow to take over as spiritual leader of Orthodox Christianity, and thus give an opening to the Kremlin.

This particular issue has come to a head since a court decision in northern Greece affecting the state land used by the local Moslem com-munity. Many of the 100,000 Moslems have expressed concern and the Turks are now threatening legislation designed to allow them to take ever foundations.

In their view they are only responding to existing legislation on the other side of the Aegean. But that is what the Greeks said when they introduced their own legislation a year ago.

Just as worsening relations

between Athens and Ankara have begun to blight the life of the minorities in both countries, so it has cast its

shadow over the Cyprus dispute.

Yet here its effect has been less. Admittedly, it has taken some time for the new Government in Athens to coordinate its approach with that of President Spiros Kyprianou. Even today strains can emerge over the relative weight to be given to "internationalising" the problem (the approach that Dr Papandreou finds more congenial) and continuing the intercommunal talks which for the time being President Kyprianou believes is necessary.

Last August the Turkish side slightly broke the deadlock in the negotiations between the two communities by finally spelling out how much of the island it wished to keep. Its proposals involved retaining around 32.4 per cent of the 38.6 per cent of the island which it seized in 1974. (Believing that Dr Papan-

dreou had a chance of winning the forthcoming Greek elections, it preferred to make its proposals before he

did so rather than afterwards when they would have seemed a response to him.)

Now the Turkish side has tacitly accepted the United Nations "Evaluation" of both sides' proposals which would give the Greek Cypriots at least 70 per cent of the island as a start. In Ankara the Turks welcome the recent decision to speed up the pace of the intercommunal talks.

But on most issues the two sides are far apart. The fact that even now the Greek Cypriot Presidential elections due next February are beginning to dominate Greek thinking is deeply disturbing to the Turkish officials involved. They argue that if it should be in the two years before civilian rule is restored in Turkey and the issue becomes a matter of party politics.

The present state of Greek-Turkish relations makes early developments here seem somewhat unlikely.

D.T.

Interbank, Turkey

Statement of 1981 Activities

BALANCE SHEET - DECEMBER 31, 1981

(Currency - Thousands of Turkish Lira)

ASSEIS		Liabilities and Shareholders' Equ		
CASH AND DUE FROM BANKS RESERVE DEPOSITS AT CENTRAL BANK BILLS DISCOUNTED INVESTMENTS LOANS: Short-term Madium and long-term	9,228,289 1,462,799 189,000 74,000 15,000,677 184,614 15,185,291	DEPOSITS: Demand deposits- Commercial Interbank Savings and other Time deposits- Savings and certificates of deposits Interbank	9,049,897 4,259,482 378,995 8,314,678 307,563	
Less-Allowance for possible lesses	(10,173) 15,175,118	BORROWED FUNDS FROM CENTRAL BANK PAYMENT ORDERS AT CENTRAL BANK	22, 310, 615 989,359 867,489	
BANK PREMISES, FURNITURE AND FIXTURES,	127, 531	ACCRUED INTEREST IMPORT ADVANCES TAKEN	529,341 437,949	
CENTRAL BANK IMPORTS AND OTHER BLOCKED ACCOUNTS	1.283.968	TAXATION:		
ACCRUED INCOME AND PREPAID AMOUNTS	550,885	On income Other OTHER LIABILITIES	201,846 222,794 1,681,006	
		Total flabilities SHAREHOLDERS' EQUITY:	27.340.399	
		Share capital (Note 1) Retained earnings	500,000 250,691	
•	•	Total shareholders' equity	750,691	
		CONTINGENCIES AND COMMITMENTS (Note 2)		
	28.091,090		28, 091,090	

ULUSIARARASI ENDÜSTRÎ VE TÎCARET BANKASI A.Ş. Bankalar Cad, İstanbul-TÜRKEY Tel-450030 Telex:24320 iblo tr

STATEMENT OF INCOME

FOR THE YEAR ENDED DECEMBER 31, 1981 (Currency - Thousands of Turkish Line)

INTEREST INCOME:	_
Interest on loans	977,8
Fees and commissions on loans	204.2
Interest on balances due from banks	134,5
interest on reserve deposits at Central Bank	127,8
Interest on government and savings bonds Other interest Income	6,4
Other interest theome	3,0
INTEREST EXPENSE:	1,453,8
Interest on time and savings deposits	020.0
Interest on interbank deposits	835,9: 53,4:
Interest on borrowed funds from Central Bank	95.3
interest on commercial deposits	3.3
Other Interest expense	87,5
	1,075,60
Not interest income	378.23
PROVISION FOR LOAN LOSSES	3,6,23 1.77
Net interest income after	
provision for loan losses	376,48
OTHER INCOME:	
Income on foreign exchange dealings	386,26
Income from banking services	218,00
Dividends ·	1,50
Miscellaneous	16,44
	622,27
OTHER EXPENSE:	
Salaries and employee benefits	300,85
Administration expense Taxes other than on income	155,11
Depreciation	93,22
	8,39
Income before subsect a	567,59
income before retirement pay, bonuses, and taxation	
PROVISION FOR RETIREMENT PAY	431,14
BONUSES	44,00 49,00
Income before taxation charge	338,13
TAXATION CHARGE	179,84
Net income	158.29



Two aspects of industry. James Buchan looks at the private sector; the state sector's struggle to be more competitive is examined by William Dawkins

too badly and paid a 60 per cent dividend last year.

Although the six Turkish com-

panies involved in the business

cannot meet the industry's

demand for yarn, Mr Cahit

Rustem, the plant manager in

Bursa, says the company must

still export to survive and to

Of its TL 2.6bn turnover last

generated abroad and the allo-

INDUSTRIAL GROUP

DURRIES YASAR VE OGULLARI A.S. Pents, micronized minerals, and pent brushes

DYO VE SADOUN A.S.

industrial coatings, synthesis and printing inks

TURK TUBORG A.S.

BOTAS A.S.

EGE GUBRE A.S.

Textile and leather binders and chemicals

OTAK INSAAT A.S.

AKHISAR UN FABRIKASI A.S.

Paper and celulose manufactures

PINAR YEM SANAYI A.S.

AKRIL A.S.

AKMADEN A.S.

VIKING A.S

per cent or \$1.3bn was

do that it must grow.

Trebled

Signs of industrial recovery

presents at first a somewhat dismal level of around 55 per cent and real interest rates of up to 40 per cent are in force, dividend payments of 60-70 per cent have become so common that they excite

The constant in any dis-cussion of Turkish industry is the Government's stabilisation programme, launched at the beginning of 1980 under the control of Mr Turgut Ozal, now Deputy Prime Minister,

parties to the Gulf war.

the yarn capacity. At the time of the military takeover, the

company was taken over mainly

by the Kutlutas concern, injec-

ted with overseas construction

VASAR HOLDING

TOURISM GROUP

YASAR HOLDING CORP.

Sehit Fethibey Cad. 120 IZMIR - TURKEY

ALTIN YUNUS A S Holiday reson and matina

YENUS A.Ş.

PARK A.S.

BENTUR A.Ş.

CORPORATION

Polylen sets sights

on export growth

cation for exports this year is funds, and helped by a tripling treble that. Exports would be of capital to TL 450m.

and pursued with rather greater vigour since the imposition of military rule in September of that year.

In response to attempts to curb deficit spending and the money supply, domestic demand geared to inflationary expectations sharply, while a series of incentives and tax repates have encouraged exports. The overall result has been a shrinking of the domestic economy, but the effect has varied widely according to sector and size of company, as the following three

studies from the industrial zone at Bursa suggest.
In general, those private sector companies geared to consumer demand did very badly last year and are not greatly optimistic for 1982. concerns already

exporting, and those who

immediately joined them,

have done better. In recent months, the Government's grip on money supply appears to have slipped and this is reflected in higher rates of inflation. The companies noted signs of

life in the domestic market.

Oyak Renault aims to restore balance

POLYLEN, a medium-sized impossible without the incen- MR CAN GOKNIL, general 3,000) and turned in a record company, which manufactives, Mr Rustem says, because manager of this French-Turkish loss of TL 420m. tives, Mr Rustem says, because polyester yarn for of higher than European propassenger car manufacturer, the textile industry, is not doing duction costs. Indeed, the should have no reason to curse company has found increasing the generals who seized power. difficulty in the market it opened in Europe and is now On that day, September 12, 1980 his company was in the middle of a six-week strike. Strikes deriving export revenues with an even hand from the two were immediately outlawed, and the company could resume production of the 1300 cc Renault Mr Rustem says that quality control has improved in response to the export challenge and he now intends to double 12 car it has been making in Bursa since 1970.

In fact, the company's situa-tion, already bad, deteriorated sharply through 1981. That year it produced a mere 12,700 units from its 35,000 capacity, had to cut its workforce further

-TRADE AND SERVICES GROWN

APEV A.S.

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YASAR DIS TICARET AS

"The buyers' market turned into a depositors' market," Mr Goknil says with a sigh for the days before deposit rates soared, when people used to queue for months to buy his product as a hedge against in-

flation. His own financing costs over the two years since the start of 1980 have risen by an average of 75 per cent and investments, financed by foreign credits of \$25m are proving ruinous because of the steady devaluation of the Turkish lira. As part of its agreement with

the Government, Oyak Renault must export a portion of its production — 4,350 cars to Egypt and West Africa and 4.500 engine-gearbox units back to France, the whole worth TL 21m last year. Tax rebates on these units as a portion of production, customs exemption on imported components for them and interest rates of around 29 per cent for export production mean that the com-pany does not lose money exporting, Mr Goknil says.

Otherwise, the situation is scarcely promising. The Turk-ish private sector is traditionally heavily leveraged, but paid up capital of only TL 650m was proving clearly inadequate. It is a virtue of Oyak Renault's size that Renault France, Oyak (the army pension fund which is one of the countrys larger financial institutions and the Yapi ve Kredi bank could be bullied into a capital increase to TL 2 bn. "They choice," Mr Goknil says. "They had no

Ours was an artificial situation," he says and believes that the auto industry (which is proected from competitive imports) can find a place in this brave new world. When he says that Oyak Renault will come back into balance this year, this is largely a recognition of necessity. First quarter production of only 2,500 units scarcely

Financing gap worries Kimsan

WHILE THE large and mediumsized companies could afford to approve the new export-oriented government policy. Mr Sadik Ertok, manager of the Mall Kimsan concern, was refreshingly frank. "I know nothing of Mr Ozal", he says. "Go ask him about our problems". Kimsan makes regenerated

rubber for use in the tyre industry, employs 48 people, is dependent entirely on domestic demand for automobiles and withheld its dividend last year for the first time in its 11-year life. Although turnover and profits have continued to be lifted by inflation, amounting to TL 45m on TL 110m last year, Mr Ertok is now stockpiling half his production and is faced with a severe financing gap. Attempts to persuade 480 shareholders, including the Turkish railway pension fund, to double the capital to TL 40m was a failure,

because Mr Ertok, unlike Oyak Renault, cannot bully. Mr Ertok has never borrowed and does not wish to start now. His chances of survival must depend on the truck market, which is relatively buoyant because of the expansion of the overland trade with Iraq, and on signs of life in passenger car

State sector finds path to efficiency proves painful

during the past year, according duced, to TL 22.2bn last year, to Mr Sukru Akgungor, the When money was cheaper. general director.

At the same time it shed 1,440 people from its labour force, slimming it down to 37,525.
In spite of this, Mr Akgungor, a former head of the State Investment Bank, and once a section head at the Ministry of

Finance, is the first to admit that there are problems. Sumerbank is a microcosm of Turkey's troubled public sector, which consists of 35 State Economic Enterprises (SEEs) and

nomic Enterprises (SEEs) and owns 47 per cent of the country's industry.

The SEEs have long been characterised by political patronage, political interference in decision making, inefficient and transient management and over-ctoffing. A heavy ment and over-staffing. A heavy reliance on cheap loans from the central bank—now sharply curbed—an unwieldy investment strategy, big losses, and a formerly ridiculous pricing system have all combined to make the SEEs a heavy drain on state finances.

But the fact Akgungor is still in his job after 24 years indicates that in Sumerbank at least, there may be a change for the better.

Short tenure

Previously, the average tenure for an SEE manager was less than 10 months, mainly due to the fact that his salary was vate sector counterpart. To improve this, the Government last year gave managers salary rises of between 60 and 120 per cent. It is also beginning to provide them with contracts of up to five years.

Two years ago Ankara embarked on a campaign intended to make the SEEs pay their own way. It even seemed ready to allow one-Isdemir, the Iskenderun iron and steel plant-reach the brink of closure to prove its point. But the outery that could have greeted a collapse has caused the generals to think twice. There are signs that the Government's resolve is softening. After all the Prime Minister of Turkey is still the biggest in dustrial employer in the West, with about 700,000

people working in the SEEs. This number is gradually shrinking due to a government freeze on half of the SEE's vacancies in most sectors. However, managers are not allowed to dismiss redundant labour. Instead, the Government's policy is to shift the less productive workers into more productive

An official from the State Planning Office (SPO) said that the Government feared social strains would intensify without this ban.

The most important part of Ankara's austerity drive was to deny the SEEs cheap loans from the central bank, except for those in the agricultural sector responsible for buying far-mers crops. As a result, the cost of borrowing for most SEEs has risen from around 10 per cent to between 50 and 60 per

wool production by 25 per cent when the measure was intro-

When money was cheaper, the SEEs used to shift some of their debts onto the private sector in the form of unpaid arrears to contractors and sup-pliers. Tougher credit could mean a repeat of this experi-

Another major element in the drive to reform the SEEs was Ankara's decision two years ago to allow managers to set their own prices. In the case of Sumerbank this resulted in 25 per cent rises for some products last year. In other SEEs, the rises have been as much as 400 per cent in two years.

However, the Government has kept the right to decide the price of some basic items like sugar. coal, petroleum, and electricity used by some industries and services like metallurgy and maritime transport. But even these have seen some hefty increases.

The extra income from these price rises is one reason for a decline in the SEE's net operating loss (excluding taxes and government subsidies) from TL 23.1bn in 1980 to TL 6.6bn last year. In 1979, 12 SEEs made a net loss. In 1981 this number was reduced to seven and the Government expects three—fertilisers, railways and maritime transport—to make a loss totalling TL 47m this year.

In another attempt to make the public sector more efficient, the Government is cutting back on the massive prestige invest-ment projects which have been a hall-mark of SEEs in the past. Many of these projects have been scrapped and Ankara's policy, as decided by a special committee set up to reform the public sector, is to create no more SEEs. Managers have been instructed to concentrate on improving operating per-formance and cutting costs rather than on expanding.

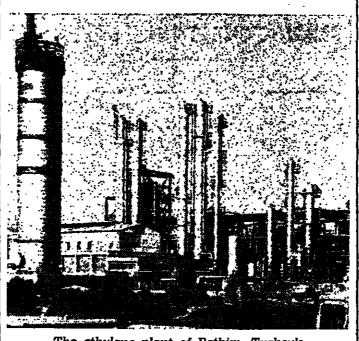
Sumerbank, for example, is conducting a major rationalisaof an \$83m loan from the World Bank. The plan is to improve training and modernise Sumerbank's 18 cotton plants—accounting for about half of its total production.

However, big investments are being continued in key sectors like roads, ports, energy, com-munications and agricultural projects.

In spite of these measures, SEEs remain a heavy burden on the Budget. Budgetary transfers last year are esti-mated at TL238bn, or 3.6 per cent of gross national product (GNP), compared to 3.3 per cent of GNP in 1978. At the same time they are contributing to inflation, even if less than in the past. In 1970 their net short term borrowing amounted to 9.6 per cent of GNP, in 1980 to 7.2 per cent and in 1981 to 4.3 per cent. The forecast for 1982 is 3.6 per cent.

Most of their spending goes on goods and services, while investments are the second big-gest drain, followed by wages and salaries.

It will be difficult to make



The ethylene plant of Petkim, Turkey's petrochemical complex

SUMERBANK, the giant state- cent. Their borrowing from SEEs really efficient while they enterprise board. The Govern-owned textiles and banking con-cern, increased its cotton and TL 49.8bn (£184m) in 1980, tion as under the present sys-direction by comparing Apart from the state methods in other industries to monopoly for tobacco and alco-hol, SEEs involved in railways, postal and communications services, pulp, sugar, tea, the grain trade, petrochemicals and coal have an effectively exclusive

> There is some private sector competition for those producing steel, lignite and fertiliser. SEEs producing paper and cement account for about 20 per cent and 40 per cent of output in their respective

Sale suggested

One solution which the Government has considered is to sell them in stages to the private sector. But as an aide to Mr Turgut Ozal, the deputy prime minister in charge of the economy put it: "Who would want to buy them?"

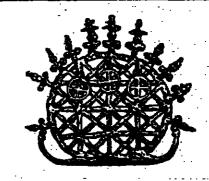
Another suggestion put for-yard by a Ministry of Finance official would be to set concrete efficiency targets, have no interference in their investments issue fewer decrees, and bring the whole sector under the control of a small national

see where economies can be made and planning to give managers more autonomy to choose their own sources of raw materials and manning

Another solution would be to attract foreign investment, importing the management skills and technology which the SEEs were intended to cultivate in Turkey when they were set up 40 years ago. This has been a hard task, but a protocol agreement has just been signed between Etibank, the public mining and banking group and Phelps Dutch, a U.S. copper company, for a joint venture in an integrated mining, processing and marketing operation.

Clearly, the steps taken are in the right direction but much are no magic solutions, but I believe we have moved a long way." says Dr Ylldirim Akturk, head of the SPO. "At the same time, I don't underestimate the

The biggest of those prob-lems will always be that so long as they are so protected from competition, the SEEs will never become efficient



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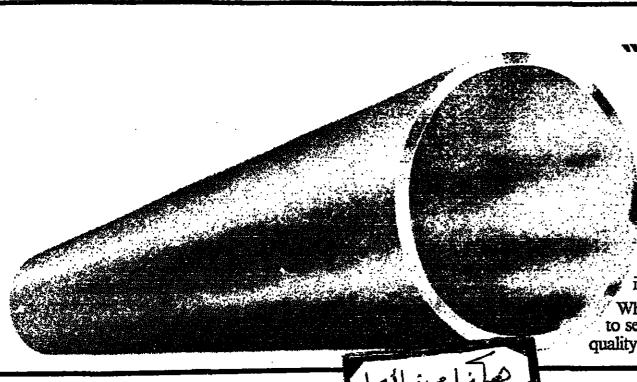
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TURKEY



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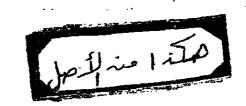


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Turkey ing
Nicy designs
Inhology
Measures
Inhovai Prince in the second

Turkey is



extent that the latest report by

tures can still be required for a first-time exporter. There is no

overall export law. Instead

there are numerous regulations.

coupled with a bureaucracy

wedded to the past. Recently

Turkish border his driver was

told that under a little-known

1974 law butter was a strategic

Mr Ozal's answer to such

points is to quote the recent

rise of Turkish exports—and

say that one of the countries

less with laws than with

More significant are the prob-

habits.

Crucial year for the recovery programme

TWO YEARS into Turkey's economic recovery programme and much is going well. Growth has resumed, reaching a current level of about 4.5 per cent. The country's current account deficit has been halved. Inflation has been slashed by two-thirds to an annual rate of around 30 per cent. Short-term stabilisation is ón course.

It is all a major change from the days when Turkey was running helter-skelter towards economic disaster. The turn round is largely credited to Mr Turgut Ozal, who designed and, as Deputy Premier, implements the recovery programme.

The visitor finds him more

ebullient than ever. His office has been redecorated. He freely offers the Turkish coffee which the country was long too poor to import. He paints a Some when the Turks, who two gears ago ran out of lamp bulbs, will be exporting video cassette recorders. He makes light of the problems talked of by Istanbul businessmen, worried about by others in Ankara, or hinted at by official bodies abroad.

His programme has involved a major and continuing devalu- prises, previously a vast burden ation of the Turkish lira; a tax reform; limiting wage and salary increases; cutting subsidies and halving the Public Sector Borrowing Requirement: the lifting of government con-trols over bank interest rates; also other elements in the pic-easing the way for foreign ture. The latest OECD report investors; introducing incen- says that 1982 will be crucial for tives for exporters; removing showing whether they herald most price controls; and adequate and balanced growth most price controls; and adequate and balanced growth some tinkering with Turkey's in the medium term or whether notorious import barriers.

Oversease contracting has much will Turkey pay for three become a boom area. Turkey's contracts in the Middle East When will domestic construcexceed \$12bn-with all the tion revive? Will it be able to vulnerability to oil earnings finance admittedly improved

between 1979 and 1981 to reach per cent of GNP? Is there any prospect of the country reaching \$4.7bn-39 per cent of them to the Middle East and North rates of growth which will Africa. Exporting has become prevent unemployment of 15 widely accepted as a priority. Industrialists, long-used to

borrowing at negative real rates, find themselves having to pay up to 4 per cent real interest rates. Companies are having to dramatically lift their annual increases in consumer

and challenge the older indusagricultural stocks, as the Bosphorus, Mr Erol Sabanci,
trial heavyweights.

Turks maintain. But it is im- chairman of Akoank and one of • A major shift from sight to possible to overlook—as they the country's more successful

مد <u>:</u> س.ز. مد

time deposits is squeezing bank pressure on some of the smaller

1978 '79 '80 '81 ,322

TURKISH EXPORTS

· Workers' real wages have fallen sharply, by up to 50 per cent between 1978 and 1981 according to some estimates. The State Economic Enteron the budget, now mainly set their own prices and are ex-

pected to finance themselves at commercial terms. Many of these are welcome

the improvement has only been Concurrent with these temporary.

measures—and in some cases is the export boom overdependent on the slump in domestic demand and exceptional factors such as the Iran-Iraq war? How which this implies.

• Exports doubled in value year the deficit is forecast at 3

per cent rising yet further? Then there are the short-term problems, of which the first is inflation. Price rises in the first quarter of 1982 were above those consistent with bringing equity.

• New holding companies have

prices down to 25 per cent. In part this may have been because emerged which group once of a purely seasonal increase in struggling smaller companies Central Bank credits to finance

do—the recent increase in bankers, is quick to describe the money supply. Last year notes squeeze on bank margins. By and coin and total time and his calculations the marginal sight deposits rose by 86.4 per cent. Inflation was about 34-per

Much of the increase was in time deposits. This implies a decline in the velocity of circulation, but as banks seek to lend their ever-more costly funds, it is clear that the Government's tight-money policy has some loose edges. though industrialists complain of being squeezed, what they are really talking about is what they have to pay for their

This cost of funds is the second immediate problem which the country has to deal with. An average industrial the sort of the issue which in borrower now has to pay about most countries would be 40 per cent in real terms. In handled by the Ministry of Finthe short term the Government ance or the Central Bank. In oblige firms to improve their with by Mr Ozal himself. financing structure; an increasing number are replacing bor-other bodies of state dealing rowed funds with equity—often with the economy have been brought back quietly from progressively emasculated. illegal accounts abroad. "A year All this means that the bu ago I told industrialists to sell their villas and invest in their companies," Mr Ozal says wryly

He also points out that high interest rates for domestic credits encourage companies to available for export purposes-

and, ultimately, to export.
But in the market place things are not always working out this way. "Mr Ozal's incentives tend to become privileges for the industrial aristocracy." according to Mr Murtaza Celikel a spokesman for small industry at the Istanbul Chamber of Industry.

Equally, while the more dynamic firms can pass their interest charges onto their customers, others find that today's depressed local market means they are totally unable to meet the charges. There is an additional burden on companies which have borrowed foreign exchange when the lira was worth far more abroad and have to repay such loans at today's exchange rates. One bank has calculated that the arrears on its industrial loans now total TL 10bn (£37m).

Such problems have led some banks to include unpaid interest debts in their balance sheets as outstanding loans and this problem of the banks is a third issue of importance. In his office overlooking the

on normal loans which particu-

the Ministry of Finance has Development is beginning to been given instructions to keep an eye on the banks. an eye on the banks. It is particularly important they do so as this winter there was chaos when a series of large money lenders went bankrupt. Yet today it is particularly noticeable how officials dismiss the one trader was priding himself way the banks handle their on having finally broken with balance sheets: "They always window dress their end-year figures," one comments.

Such problems are in a sense sees this as a useful whip to Turkey they have to be dealt As time has gone by, so the

> with the economy have been All this means that the burden on Mr Ozal has steadily grown -and he has just agreed to undertake a reform of the bureaucracy, it is perhaps because of this that there has

> been a tendency to deal with

lems he has had in opening the country to market forces. It was probably with the same sort of feeling as Sir Keith Joseph used to have at the Department of Industry that Mr

One example cited by traders large private firms on the brink is that of exports. Here there of collapse—the textile firm has been some cutting of red Guney Sanayi and the steel his calculations the marginal has been some cutting of red Guney Sanayi and cost of funds is now about 10 tape and the introduction of producer Asilcelik. per cent higher than the return subsidies and incentives—to the Equally, he has he

Equally, he has had to move more slowly than he would have liked in forcing the State Economic Enterprises to stand on their own 35 feet. Ultimately more serious may

be the difficulties he has been having in tackling the import barriers which continue to cocoon Turkish industry and mean that few goods produced in Turkey can also be imported. Mr Rahmi Koc, chief execu-

tive of the large Koc group. tradition to arrange Turkey's first export of butter to Iraq. says he could accept an end to But when his lorry reached the the protection his white goods the protection his white goods and car firms enjoy provided it was introduced over a period which would allow him to initem and could not be exported. vest and adjust. He suggested a period of three years. Mr Ozal talks of such progress over six years. But only two years remain until the present regime is committed to holding

with the worst export formali-ties is Japan. "Our problem is elections. It is worth stressing this problem if only because it is one which Mr Ozal inherited and which could well persist after him. A second long-term issue is that of unemployment. .

In recognition of this Mr O Ozal stresses the need for Unemployment (now 15 per cent) labour-intensive industry. He "Not difficult." † "Manage credits encourage companies to individual parts of a problem Department of Industry that Mr labour-intensive industry. He "Not difficult." i "Manageable seek the much cheaper money rather than the underlying Ozal has found himself this underlines his support for agric. Source: OECD 1982 Economic Survey. winter having to bail out two culture, which should have the

effect of keeping people on the farm and discouraging migration to the cities with all its attendant problems. Yet here the reality is more complicated. the agricultural sector's relative purchasing power has been declining and it was the agricultural bank, the Turk Ziraat Bankasi, which was obliged to buy the shares of the two main industrial companies

which were about to go under. Certainly, there may still be problems in individual sectors. Certainly there are structural issues to be tackled. And the country remains heavily depen-dent on aid in the OECD's pipelines—some \$2bn this year— particularly in view of the

general bank worry about third



the programme

world lending. But for Turkey, 1982 is a long way from 1978—and in the right direction. David Tonge

OECD SCENARIOS TO 1985

Trade balance	Annual 8 4% -4,500 4,000 - 500 - 850	70wth until 5.5% 5,450 3,900 1,550 850	1985 at: 7% 6.200 3,750 2,450 850
payments on current IMF advances)	-1,650 *	-2.700 † 16.2	-3,600 ‡ 13.3

""Not difficult." † "Manageable," ; "Unsustainable."

Mehmet Okumus: how to become super rich

ECONOMIC CRISES, like wars, create their own class of new super rich. Mr Mehmet Okumus, one of the best-known members of this class in Istanbul, sat behind a vast desk in an office the size of a tennis court, and dismissed the jealous speculations surrounding his swift ascent

to wealth and power. was not born by a prayer so curses will not kill me," he said, quoting a proverb from his native Antakya, where he was born 42 years ago, "Customers came, we sold, they bought, God helped, and here

Mr Okumus, the son of a well-

to-do textile and shoe merchant in Antakya, studied economics in Switzerland. In 1968 he returned to Istanbul and became a car dealer. In 1973, when car sales started booming, he started Hak Oto, his first company. The rest of his 14 companies, which constitute his family-owned

Okumus Holdings, established last year, were either founded or acquired starting from 1978 when Turkey's economic crisis erupted. Textiles is his main business.

The secret of his success seems to be that he realised quite early the easiest and quickest way to growth in an economy with a depressed market was to export and buy companies which would face difficulties because they could not export.

In 1980 Okumus Holding's exports amounted to about \$5m-from nil in the previous year-and his consolidated turnover to TL 3.5bn-from a figure in the previous year which Mr Okumus prefers not to remember. In 1981 Okumus exports shot up to \$82m and turnover to TL 14bn. Mr Okumus claims he is now Turkey's largest private sector exporter. This year he plans to push up exports to the placed a pile of business cards in front of me to show



Mehmet Okumus: a formula for success

I have about 40 people right now running around the Middle East and Europe selfing," he said. "If we were bigger and better organised we could easily export \$500m.

that his recent visitors had arrived from such distant places as China and the U.S. Okumus Holding's main export item last year was ready-made clothing, some of which it manufactures under the prestigious patent of Pierre Cardin. These amounted to about \$64m, followed by \$10m carpets and \$5m cotton yarn. His biggest buyer was Libya. This year Okumus Holding plans to re-direct its products to other members of the Organisation for Petroleum Exporting Countries and Europe and to diversify to

subsidiaries. Confident of sustained growth, Mr Okumus is buying two cargo ships, going into overseas construction and exploring the possibility of joint ventures in hotels and resort development. His pet project is to set up a Maxim's res-

taurant with Pierre Cardin at

include commodities not

directly manufactured by its

a disused Ottoman palace along the shores of the Bos-

He had to drink his Nescafe in big gulps because his tele-phones rang incessantly, obliging him to talk to two people at the same time. His > wife, who runs the export division, walked in without, knocking and informed her husband that the board meeting would start in a few

I work 11 hours a day, sometimes 14," said the soft-spoken businessman. "I am on the road 10 months of the year. I like to paint, fish and to go to the opera and the theatre but, as you can see there is no time." He pointed at the desk where, this time, all three telephones were ringing . simultaneously, and the door opened to admit the members of his executive board.

Metin Munir

Turkey. The inside story.

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SECURITIES, BROKERAGE and FINANCE CORPORATION

Turkey has embarked on a bold new economic policy designed to encourage foreign capital and technology.

Measures such as reform of the tax system and removal of controls on bank interest rates, are specifically intended to strengthen free enterprise.

Turkey is the most stable and economically dynamic country in the Middle East. With a

A gentlemen's agreement planned by the banks has hit snags.

Interest rate freedom seen as mixed blessing

LIBERALISATION of bank interest rates has resulted remarkable increase in funds deposited with commercial banks. It constitutes one of the most successful parts of the Government's monetary and

credit policy. In 1981 total deposits increased by almost 110 per total deposits cent, to TL 1,500 bn. Time deposits have grown by 263 per cent and sight deposits by 50 per cent, according to the figures of the Central Bank.

The less bright side of the picture—which is as yet far from clear—concerns the effect liberalisation has had on the banking system.

Before liberalisation, man-

datory borrowing and lending rates were fixed by the Government. At times of high inflation—frequent in Turkey—rates yielded negative returns to depositors. Banks and borrowers benefited. So great was this benefit that most businesses financed their investments and operations with between 80 and 90 per cent bank loans, putting up only between 10 and 20 per cent of their own assets.

Uniform limits

In July 1980 the Government decided to free interest rates. The banks got together to set uniform limits through a "gentlemen's agreement." which subsequently was periodically reviewed. But the agreement did not work. As one Turkish banker put it, "we are not all

gentlemen."
That is how the problem started. Many small and medium sized banks, which thought they saw an opportunity in the new environment to become big quickly, started offering under the counter higher interest rates. Most of the bigger banks had to join the race.

Depositors, who had not been getting their money's worth for years, gained. Net return on deposits, which is 37.5 per cent, went up "unofficially" to 40 per cent and higher. Similarly, the official lending rate, which is about 51 per cent went up rates," said the manager of a to 64 per cent and higher. Small bank. "What other reason to 64 per cent and higher.

A TURKISH shipowner may

sound as rare a bird as a

Greek cameldriver, but Mr

Asaf Guneri represents a new

species which is just begin-

ning to flap its wings. As

Lloyd's List reported last

month: "Turkish owners

brighten up a lacklustre mar-ket" in secondhand shipping.

For having long been stuck

on the shore. Turkish ship-

owners are now on a buying

spree which already this year

involves over 30 ships rang-

ing from fishing boats to

250,000 dwt super lankers. A

fleet which at the end of 1981

totalled about 2.8m tons has

risen in three months by at

least 0.6m tons; Mr Guneri

says this is just the beginning.

When he joined his grand-

father's firm, the Zihni Com-pany, in 1966, this was a

struggling Islanbul - based

shipping agency, stevedoring,

hunkering and coal-exporting

firm. His father had just died

and, while studying at

Istanbul Commercial College, he found himself having to

learn the ropes from the

He then began to widen its

shipping activities and in 1975

bought Zihni its first ship, a 4.455 dwt tramp. Today Mr Guneri, still aged only 34. has a fleet of 400.000 dwt, cheer-fully talks of investing \$75m

the next 18 months and

divides his time between Lon-

I have learnt a trick or two from my Greek friends." he

says, but the recent flowering

of Turkish shipping is also

because Ankara too has begun

to learn some of the buc-

cancering truths of the high

Turks have long complained

that 70 per cent of Turkey's

foreign trade is carried on foreign ships, costing the

country 31bn a year of scarce

foreign exchange for freight

special port taxes, Ministry of

Finance suspicion, and dis-

trust of private enterprise -

all these combined to keep the

Turkish flag low. In 1975 a

law prepared by the Ecevit

Government was issued to

help the country's seet de-

velop. It was never properly

Turkey's Shipowners' Associa-

such owners realised they

should ally with "the good boys" and jointly lobby the

bureaucracy.

chairman's seat.

don and Istanbul.

Kafkaesque

implemented.

system have been manifold and in many cases negative. Principally, the race for deposits increased the cost of deposits substantially through a combination of interest, over-heads, cost of funds and bad debts. The only way in which this cost could be met was through an increase in lending rates, through direct and indirect ways.

"It is very difficult for a normal business to utilise loans at the current high cost level." said a leading banker. "But such trading or industrial com-panies are obliged to use these loans so as not to stop their operations. The demand has not decreased and will not decrease. This situation will leave a lot of companies facing bankruptcy. Banks will not be able to retrieve their loans, and to a great extent loans will become frozen assets.

Even today, many hanks are able to collect the interest on their loans only by making fresh loans available. In the not too distant future this trend will shake the whole banking system and have negative effects on the economy.

This may be too gloomy an assessment, and one with which the Government does not seem to agree. Mr Turgut Ozal, the Deputy Prime Minister and economic maestro, contends that "the new liveliness of the banking sector owes itself to the free interest rates."

He says that the Government has no intention of going back to fixed interest rates. Indeed, in its latest letter of intent to International Monetary Fund (IMF), Mr Kaya Erdem, the Minister of Finance, pledged that the Government would "maintain interest rates at positive levels in real terms savers and general borrowers.

Smaller banks also say tha there is nothing wrong with digressions from the fixed rate. "The only advantage we have over the higger banks is that we offer slightly higher interest

Shipowner on a

buying spree

The effects on the banking would people have for deposit evidence that all may not be ing their money with us? In any case, we are so small that we cannot hurt the big ones." Actual developments, however, show that the interest race—which Mr Erol Sabanci, managing director of Akbank the biggest private bank in Turkey, calls "interest anarchy" has started hurting some banks. A number are facing a growing bad debt problem. It is not known how bad the problem is, as no bank is likely to publish such figures. However, this year for the first time a few small and medium size banks re-frained from entering all yield to investors is positive. accrued interest liabilities as Such a development, said one expense in their 1981 balance leading banker, is inevitable in sheets in order to be able to

tively money lenders. Following warnings by the authorities a run developed which led to ing bankrupt.
The move among some higger banks is to return to the fixed mandatory interest rate determined by the Government and to bring down both deposit and lending rates to more realistic levels. They suggest that this rate could be reviewed periodic-

problems for a number of the

small brokerage

the next quarter Metin Munir

EROL SABANCI

Aggressive banker

MR EROL SABANCI deceptively quiet and modest for a man who has the reputation of being the most aggressive banker in Turkey. who is now venturing abroad Since he joined the board of Akbank-of which he is now manager-18 years ago, he has thrust the bank forward to become the biggest

show a profit, whereas in actual

fact hey had made a loss. It is

of Turkey's privately-owned banks, with TL 2.5hn (£9m) share capital, deposits of TL 224bn and more than 600 branches. Akbank also has major

shares in a number of other Turkish banks. However, Mr. Sabanci insists that the other group have strict instructions to do most of their business with banks outside the group. "We are not a house hank," he says. At present, 10 to 11 per cent of Akbank's advances are to family firms, well below the 15 to 20 per cent

limit, he says. Re is one of the five talented Sahanci brothers, whose Sabanci group has a majority stake in Akhank. The group was founded by their father, Mr Haci Omer Sabanci is now headed by Mr Sakin Sahanci, Its 80 comnanies cover a wide range of activities, including cement, textiles, tourism, electronics, and construction equipment. With the Koc and Cukurova groups, it is the biggest in Turkey, and like them, is

especially active in hanking. Erol, 44, claims to feel more personally involved in his clients' successes than most bankers. "I love this business," he says. "To deal with different kinds husiness activities and industry is a very colourful activity. If they are successful, that gives me greatest pride."

This sense of involvement springs from the two years he spent managing an industrial concern of his ownthe family flour mill at Adana—just before joining Akbank. His education began at Tarsus American college, after which Mr Sabanei moved to Manchester for a three-year course in commercial studies. Akbank has just opened a

subsidiary. Ak Loternational. in London with £5m authorised capital. It is the first such Turkish venture abroad and is wholly owned by the



Erol Sabanci: venturing abroad.

Sabanci group. Previously. Turkish banks only had representative offices abroad.

Ak International, of which already incorporated and is hoping for authorisation from the Bank of England at the

Importance

"We selected London because we give it tremendous importance as an international banking sector." says Mr Sabanci. Akbank's em-pire also includes stakes in the Turkish Industrial De velopment Bank, Industrial **Development** and Credit Bank. Yapi ve Kredi Bankasi and Turkiye Garanti Bankasi.

He hopes that his two daughters will continue the family tradition. The eldest is in her last year at Heath-field School, Ascot and is to stady business administration at university next year.

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A OFFICES.

Mr Sabapci stresses how Turkish banks are still feeling the effects of the Governmeal's Secision two years and to free interest rates. While this led to a flood of savings ipto the banks, it has also meant that some companies are badly hit by real interest rates of around 45 per cent. smaller Turkish banks which have a high exposure to such companies could be at risk.

William Dawkins

Tomorrow's security: Agro-Industry

T.C. Ziraat Bankası is the bank which mainly finances agricultural sector in Turkey.

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TURKISH PETROLEUM CORPORATION

Turkey's largest single enterprise The "feedstock" of the Turkish economy

What do you know about Turkey? . . Did you know, for example, that Turkey is one of the world's seven countries selfsufficient in the production of foodstuffs. Potentially Turkey is also among the world's richest countries for other resources. As an example of the fast-changing Turkish economy, take wheat. Not long ago, Turkey was importing wheat along with other foodstuffs. Today, wheat is an export item and is one of the main pillars of the Turkish economy providing life country with hundreds of millions of dollars annually. Many other examples could be given.

Do you know how fast the Turkish economy-and hence Turkey-is changing? Think of Turkey, only two years agoin deep financial trouble, almost broke, with an inflation rate over 120 per cent per year, anarchy and terrorism tearing the country apart, with almost no credit whatsoever, under any

Then look at the reality today, Turkey's inflation rate of about 25 per cent was unthinkable only a few years ago. Turkey's economy last year was voted by prestigious economic publications as the "number one improving economy of the

Turkey's deputy prime minister has been named as the "economic numister of the year." The growth rate of the Turkish economy is the largest in OECD countries this year. Turkey is directly or indirectly exporting its produce, products expertise, manpower and know-how in terms of several billion dollars and which is expected in the near future to exceed tens of billions of dollars.

These facts are remarkable enough, aren't they? Well, one can find many repetitions of the same in various fields of the economy and social life. To start with, until two years ago. Turkey was fighting for its very existence. Internal terrorism backed and financed by international terrorism almost stopped everything in the country. People could not venture outside after dark even on the boulevards of the capital-Ankara. An average of 20 people were killed per day in the country. Suddenly in the pre-dawn hours of September 12, 1980, the Turkish armed forces once again sterped in to save the Turkish Republic. The military operation of September 12 has restored Turkey's traditional tranquility. d provided security in which business and trade can flourish. Today, thocks of tourists from all parts of the world are erowding sunny and warm beaches, world famous restaurants and the museums of Turkey once again. Nightlife is going on where tourist groups can enjoy anything from traditional belly dancing to the latest disen or hard rock music.

Another group, in numbers, comes immediately after tourists—businessmen. Now that Turkey is following an ever more liberal economic policy, an increasing stream of new foreign investors and representatives are fiving into istanbul Ankara, and I mir airports. They are from every walk of the commercial world. This is not surprising since, starting from January 1980 many governmental decrees liberalized many former restrictions on trade, exports, imports, mineral exploration, etc., numerous decrees have followed rince then. Coupled with the tranquility and security established after September 12, these measures made Turkey more and more attractive

Even more importantly, the present leaders and the Government of Turkey are preparing the ground for a sound democracy which will not be misused by any group for any purpose. Turkey is prospering and will continue to grow in screnity. It has been in this context that, among others, foreign petroleum companies have started to move into Turkey. In early 1980, maps of Turkey showing petroleum exploration licence areas were almost barren. Today, those maps look like a colour-burst mosaic made up of hundreds of rectangles of various shapes and colours, representing over 20 companies which have become active in oil exploration in Turkey during the past two years.

Turkey forms part of the region which contains some of the world's largest petroleum reserves, but because of the country's financial limitations, Turkey's petroleum potential is

relatively unexplored. Of course, it cannot be claimed that Turkey could be another Saudt Arabia or Kuwail: Turkey's geological structure is a bit more complex than theirs. But, it should not be forgotten that in many countries, such as Libya, considerable exploration work was undertaken at great cost before discovering the first oil well.

Again in many places such as Libya, investing companies achieved boundless prosperity by making a "last" drilling before they were to leave the area for good. The latest example of such a discovery is North Sea oil. These are not fantasies, but living realities. Turkey is as promising as these areas. Turkey, from a serious exploration and production programme of only 40 years, is today producing more than Italy, West Germany, France and, Austria, where oil has been explored for over a century. Bearing in mind that Turkey has been explored for so short a time compared with many areas of the world, us petroleum potential can be better understood.

The greatest portion of oil exploration activity is presently carried out by the Turkish Petroleum Corporation (Turkiye Petrolleri A.O.—TPAO) which is Turkey's largest single enterprise with a daily average turnover of 17.8 million U.S. dollars. TPAO is an established institution which, like its international counterparts, is vertically integrated from oil exploration to marketing. For at least the past ten years, the Turkish Petroleum Corporation has been included in "Fortune's" traditional list of the world's 500 largest industrial firms.

Employing over 7,000 staff, TPAO owns 38 rigs (of which 27 are active), produces from over 300 oilwells, operates three refineries with a present total capacity of over 15 million tons per annum, and controls millions of acres of exploration permits which cover Turkey's most hopeful areas for petroleum

In addition, TPAO owns wholly or partially a refining company (IPRAS), a pipeline company (BOTAS), a netro-chemical company (PETRKIM), an artificial fertilizer company (IGSAS), an engineering company (TUMAS), a natural gas company (IPRAGAZ), and three marketing companies (ADAS, ISILITAS and Turkish Cyprint Petroleum Company).

TPAO has been active under this name for slightly over years. However, the roots of the company go back to the establishment in 1935 of the State Geological Survey and Mining Institute (MTA). The Turkish Petroleum Corporation vas founded with a special law enacted in 1954. Although it is hasically a state economic enterprise, law No. 6327 gives it virtual freedom of action in every field of its activities, in other words. TPAO is a private corporation exactly like its western counterparts, with its own board of directors, its own companies and policies. In addition, it has a tradition which encompasses almost half a century since the original foundation of MTA

Most of Turkish Petroleum's staff are qualified with a degree from a western University, Presently the Corporation has over 30 students in preparation for future employment in TPAO, in the most prominent U.S. universities in the as well as several students in European universities. Moreover, numerous TPAO staff are following courses in various and European universities and companies, to absorb the latest developments in their specialized areas of technology

Then, no wonder representatives of almost all foreign companies, who want to take part in the Turkish exploration scene come directly to TPAO. TPAO management confidently declares that so far as new frontiers in petroleum exploration are concerned, Turkey is exactly where the action is.

Naturally, when discoveries start their built-in rewards will go to those who will be in Turkey when it was happening. New requests, inquiries, and applications come in daily, and frequent negotiation sessions go on between TPAO and

Today, one of the safest areas in the world for sound investment is Turkey," sums up Dr. Ismail A. Kafescioglu, TPAO's U.S. educated chairman and general manager (Stanford and Case Western Reserve University). Corporation we guarantee no red tape: for us time is money To any proposed venture we say 'yes' or 'sorry' shortest possible time, without wasting anybody's time and

becoming more and more attractive, with new incentives. The so-called Petroleum Reform Law, which severely limited the activities of foreign companies since its enactment in 1973, is being amended to guarantee a safe environment for investment in petroleum exploration; and, more important, the safe return the investment and profits.

The draft law before the Assembly guarantees, among other clauses: 35 per cent of newly discovered oil for export for 45 per cent in case of offshore discoveries), well-head prices at international competitive, free market prices, right of foreign companies to build and own refineries and pipelines after they discover sufficient oil: longer time limits for drilling obligations; and above all a "business-like approach" to foreign oil companies.

In addition to this favourable investment climate. TPAO has an enormous collection of data, maps, sections (both ceological and geophysical) as well as expertise and experienced manpower.

In general, Turkey lacks the most advanced technology and also the necessary finances for extensive exploration of such a big country (the largest in Europe except USSR). It is well understood at the highest levels that Turkey will benefit from foreign participation. The Turkish Petroleum Corporation is ready for mutually beneficial joint ventures.

Exploration for petroleum in Turkey can be recommended. indeed, for those who like challenge with the prospect of potential hig profits."



Asaf Guneri: a flect of 400,000 dwt

Last autumn the generals rejected a single Bill which would have done much to reduce the bureaucratic, foreign exchange and tax restrictions on the Turkish flag - and brought the small amount of convenience registered shipping home. However, the Turkish Prime Minister. 2 retired admiral, appointed another retired admiral to the new post of undersecretary for shipping. Since then a series of decrees has come out which go far to explain the Turk's market flurry. Most crucially, Turkish shipowners now qualify for the same benefits as Turkish exporters and they no longer have to pay a 25 per cent Turkish lax on the interest on all loans contracted abroad.

For the moment the Turkish Maritime Bank, the stateowned Denizeilik Bankası, with 1m dwt of shipping remains the largest single Day by day famiowner. lies such as Baran, Cerrahogullari, Kocman and Sonmez are catching up. Neither they nor Mr Guneri claim they are yet in the Greeks' league, but they finally feel they can hold their heads high abroad and make their voice heard in Ankara.

Part of the reason was that Mr Guneri recounts: " Last July tion showed little interest in changing matters. It was long I told a meeting of officers dominated by sail-by-night how Turkey's arcane regulasmall owners doing business tions had just obliged me to in uncertain eargnes. It was forge a lelex to get a ship out of Singapore. They could only after the military take over of September 1980 that have prosecuted me. Instead. the next day they changed the regulation.

David Tonge

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CURKEY VII

ECONOMY

Turkey could become the food "supermarket of the Middle East"

Agriculture eager to expand

developing countries hardest hit by the cost of importing oil, but it does have a major and as yet still under-exploited asset, its agriculture.

It has indeed " food security," and with careful development and planning could become an important exporter. Mr Ali Kocman, the president of TUSIAD, the Turkish indus-trialists and businessmen's association, was probably only slightly exaggerating last month when he said that Turkey is one of the seven countries in the world that can feed its population of almost 50m and provide food for

Turkey soon may become the "supermarket of the Middle East." General Evren, himself, talks of "wheat for oil."

A major question remains over whether the Turkish Government has really confronted rather than recognised agriculture's problems and potential. It has been stagnating. The emigration from the rural areas—perhaps as many as 3,000 a day into Istanbulhas not been halted.

up. Agribusiness has been of interest after energy and recognised as a potential area infrastructure. Thus in 1981 of profitable expansion (not least for exports). Nevertheless, the impression remains both public and private investthat while agriculture is broadly ment of TL 1,280bb, the proof the economy, notably 11.1 per cent of the overall industry. The Turkish agricultural bank, for instance, has recently been ordered to manne tor this year envisages investments of TL 148.5bm, or 11.1 per cent of the overall figure. into losing steel and textile firms to prevent them going

The country's potential is high and recognised. Professor Ali Balaban, the Dean of the agriculture faculty at Ankara University, defuly reels off the 100bn cum a year of usable water. 24m hectares of forest, 22m hectares of grass, 12m hectares of irrigable land,

and 83m animals." Further, although agricultural workers have been repre-senting progressively a smaller proportion of employment-67 per cent in 1970 - they still account for about 60 per cent of the labour force. Agriculture accounts for about half all visible export earnings. In 1981, this meant \$2.2bn out of total exports near to \$6bn.

HEAD OFFICE:

BRANCH OFFICES:

PRODUCTION BY PRODUCT (in '000 tons)

		•	,				
	1977	1978	1979	1989	Provisional 1981	Per- centage change 1980-81	Amual percentage growth rate 1977-81
Wheat	16,650	16,760	17,500	16,500	17,000	3.0	0.5
Cetton	575	475	476	500	500	0.0	(3.4)
Grapes	3,180	3,496	3.500	3,600	3,600	0.0	3.2
Hazelnuts	290	-310	300	. 250	350	40.0	4.8
Citrus fruit	1,147	1,081	1,147	1,174	1,182	0.7	0.8
Barley	4,750	4,750	5,240	5,300	5,900	11.3	5.6
Tobacco	248	293	217	228	200	(12.3)	·(5.2)
Sugar beets	8,881	8,837	8.760	6,765	11,000	62.6	5.5
Oil seeds	1,309	1,297	1,410	1,653		(8.8)	3.6
Rice	277	305	330	234		23.9	1.2
Tea	395	450	555	476	200	(58.0)	(15,7)
Olives*	400	1,100	430	1.350	600	39.5+	`23.2±

Taking into account its geo-graphical position it would not be an exaggeration to say that 1979.

* The olive harvest follows a two-year cycle. † Represents the percentage change of 1981 over 1979.

* Represents the average of the percentage changes of 1979 over 1977, 1980 over 1978 and 1981 over

The growth rate of agriculture has, however, been a source of concern and a reflection of neglect. In 1980 it rose almost by two per cent, the next year by half a per cent, this year, the projection is 3.2 per cent.

This latter target could be attainable, not least because of greater fixed capital investment. The Government has, finally, Growth rates may be picking promoted it to its third target when it was to receive TL 119.6bn or 9.3 per cent of

The debate

current debate whether Turkish agriculture should be expanded or intensified. The argument tends towards the latter but the eventual development of the \$4bn Ataturk dam (discussed elsewhere in this supplement) could expand the irrigated area in south-east Turkey by some 2m hectares around Urfa and Hilvan.

Intensification can come mainly from the following sources

• Fertilisers, Currently, according to Professor Balaban, 6m tonnes/year are being used, but the target over the next four years is to raise this consumption to 15m tonnes.

Mechanisation. Currently

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lowest in Europe, and about half of what is required. Particularly Land reform.

in the south east where more than 800 villages are owned by Agas, feudal landlords, A bill is under discussion to limit private ownership and to open land holdings to the landless, but like previous attempts, has run into resistance.

In spite of Turkey's innate productivity possibilities there have been policies from the top-particularly in connection with subsidies - which have produced reactions in farmers, who, as in many countries elsewhere, feel that their material rewards are not adequate.

Wheat is a case in point. Production in 1981 was 17m tonnes, slightly above the average for the past five years. Domestic Domestic consumption is between 12 and 13m tonnes. consumption Yet because farmers feit that support prices were too low. stocks were held back, and some 900,000 tonnes of wheat are to be imported this year to fulfil contracts, mainly with the Middle East. The Turkish press has been raising the issue that while, in 1981, wheat imports of 272,309 tonnes cost

400.000 farm vehicles of dif- \$47.46m and exports of 315,537 fering horsepower, but the tonnes brought in \$53.79m. costs. The question was asked, is this what one of the top ten exporting countries wheat

The international potential of Turkey's agriculture has not been exploited fully, particuin agri-business. Some companies, however, have been showing commitment and in-

terest Unilever, which has had a factory at Bakirkoy, near Istanbul, since the 1950s producing margarine, has been a pioneer in trying to use indigenous sunflower oil and cotton seed oil, rather than having to import ingredients. It is awaiting construction permission for a factory in Corlu in the main sunflower growing area in Thrace.

The awareness of the shortcomings of a potentially fecund and profitable sector would seem to be slow in percolating through to the operational arms of the government. A major point is that unless overall productivity is stimulated, any surpluses may eventually be consumed by a population growing by 2.1 per cent a year.

Anthony McDermott

Rapid growth in transit trade

MR NECMETTIN YENER, a as to how much this traffic former staff colonel who saw action in Cyprus and who now co-ordinates transit trade in the Prime Minister's office, admits that the Turkish Government was initially caught off balance by the very rapid growth of this trade.

. His co-ordinating office was only set up at the beginning of 1981 and by his own admission is only just getting on top of the problem. There was a time, however, when the queue of TIR lorries could be tailing back for 130 km waiting to cross the bor-der posts leading to Iraq and Iran. Some could be stuck for as long as a month.

Moreover, Turkish firms were beginning to attract a bad reputation abroad for taking undue in rail traffic. advantage of the confusion. The growth in traffic has been

dramatic, reflecting Turkey's increasing economic and political ties with the Middle East—with the Iran-Iraq war thrown in as a bonus. TIR transits in 1972, for example, were a mere 10,000. In 1980 they totalled 112,322 (of which 51,677 were of Bulgarian origin and 33,081 from Turkey). Last year the total rose by more than 80 per cent to 204,617 (74,203 from Bulgaria and 41,999 from Tur-

The Turkish Government has taken measures to ease the flow and the wear and tear on drivers. Mobile centres have been set up across the country to cope with the cross-border formalities and lorries are now bunched in groups of 300 to try and ensure that crossings are less fitful than before.

Turkey has in fact the third largest "static capacity"—the amount of road cargo it can cope with at any one time-in Europe after West Germany and France. The figures are 2.7m tonnes for West Germany, 2.08m for France and 1.8m for Turkey.

The gains to Turkey are in the end positive—but mixed. Habur, the crossing point with Iraq, was built for a daily processing of 500 vehicles but has had to cope with 4,000. For a time it caused a little amusement that while the Turkish side was open 24 hours a day, the same did not apply in Iraq. The crossing at Gurbulak into Iran is handling 600 lorries a day.

There is inevitably wear on the road surfacing. Mr Yener makes the point that lorries have been caught carrying 50 tonnes of cargo compared with the official limit of 38 tonnes. On balance Turkey gains.

According to Mr Umut Arik, who is in charge of economic affairs in the Foreign Ministry, some 5m tonnes of trade passed through Turkey in 1981, of which 2m went to Iraq and 1.5m to Iran, with the remainder going to Saudi Arabia and the There is some confusion

actually means in earnings for

The media grandly talk of an annual income of about \$1bn. Both Mr Yener and Mr Arik agree that the receipts for the central bank this year (leaving aside money held back by companies for expanding their TIR fleets or the like) is currently not more than \$400m. This would include some \$75m from rail transport. This has in-creased fourfold over 1980.

Politics have inevitably played a part in the smoothness with which goods have moved across Turkey's southern borders. Syria's decision in April to cut off exports to lrag was initially costing Turkey some \$1m daily

Benefits

The transit trade experience has had longer term benefits for Turkey. The expectation is that even if the Iran-Iraq war ends soon, trade with those countries would continue, not least to help post-war recovery and contractors involved. Indeed the hope is that exports to each of these countries could reach \$1bn next year. Tuz-cuoglu, the leading transport company with some 250 trucks and a capacity of 400 tonnes, is planning to buy over the next year up to 40 more, mainly for the conveyance of dry and refrigerated cargo from the southern ports of Mersin and Iskenderun to Iraq and Iran. (The company maintains how ever, that traffic to the latter has been falling off.)

If Turkey is to keep up with the expansion of transit trade, it will not just be roads which will need improving. Turkish Airlines has only one cargo aircraft and is seen as being disproportionately costly The railways system is gradually heing upgraded but as one official put it, "it is a remnant of the 1930s."

The improvement will have to come in the ports and the shipping lines. Under way is a \$75m World Bank project to improve Mersin and Iskenderun on the Mediterranean and Trabon the Marketterian and Trace zon and Hopa on the Black Sea. There is talk of ro-ro lines with Romania, with which Turkey has just signed an important transit agreement, and possibly Bulgaria.

The Turkish Government may have been initially slow to respond to this transit trade but with local provincial governors in the border areas now given specific responsibility for this sector, it is probably taking things more seriously than its neighbours. In the process a lasting benefit should be an improved transportation network countrywide.

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Cash and due from banks	439,937,781	191,629,025	129.6
Reserve requirements	281,710,771	170.397,554	65.3
investment securities.	109,938,280	60,707,965	81.1
Loans	839,387,022	478,704,268	75.4
Participations	45,493,877	25,758,250	76.5
Bank premises and equipment	27,419 <i>,</i> 474	20,261,416	35.3
Other assets	281,902,246	210,910,078	33.7
Total assets	2,025,789.451	1:158.368.556	74.9
LIABILITIES			
Deposits	1,691,502,480	857,172,075	95.1
Central Bank	39,627,602	34,620,777	14.5
Other liabilities	239,657,113	211,888,597	13.1
Total liabilities	1,970.787.195	1,113,681,449	77.0
STOCKHOLDERS' EQUITY			
Capital	18,896,447	18,896,447	
Reserves and Provisions	36,105,809	25,790,660	40.0
Total stockholders' equity	55,002.256	44,687,107	23.1
Total liabilities and . ' stockholders'equity	2,025,789,451	1.158,368,556	74.9

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Facts and figures do not tell the whole story, of course. The real secret lies in 34 years of planned and profitable growth. In today's terms, that translates into a 95% increase in 1981 deposits, participations in 64 top-rank industrial companies, and ownership of Turkey's biggest insurance group. To make things easy and fast, we have an on-line network of over 600 domestic branches and representatives in key cities around the world. If you're thinking of investing in Turkey's booming economy and need sound advice, we're the inevitable choice. Come see us.

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A new strategy aims at reducing disincentive, says William Dawkins

Luring foreign investment

attracting foreign investment is not so much in producing the right incentives, at which it is working hard, but in reducing the disincentives which are already there.

Superficially, Turkey's campaign to win foreign investment, which plays a major part in its economic stabilisation programme, looks as if it is moving in the right way.

According to Mr Husnu Dogan, director of the new Foreign Investment Depart-ment in the 25 years before 1979, the total foreign capital invested in Turkey under its main foreign investment law amounted to a mere \$228m (£127m). "In 1980 my department gave permission for investments totalling another \$97m, and last year this figure improved to \$336m," he said. These figures all exclude petroleum firms which come under a separate law. Over 100 foreign companies received investment approval last year.

However, \$293m of the 1981 figure was in so-called non-guaranteed trade arrears (NGTAs)—unpaid Turkish lira debts to suppliers which have been made eligible for investment in Turkey. But it is a sign of increasing confidence in Turkish investment potential that a flourishing market has grown in NGTAs. Two years ago, they sold for the equiva-lent of 20 cents to the dollar. They now fetch up to 55 cents, according to Mr Dogan. Unilever, which set up a margarine factory in the Istan-bul suburb of Bakirkoy in 1952, is investing TL 3bn (£11.40m)

ing confidence. "A year ago, no one was interested, but now I am flooded with investment inquiries," one Western com-mercial attache says, But most important, some "pioneers" have become trail-blazers. Otomarsan, the 12-year-old

bus manufacturer, 36 per cent-owned by Daimier Benz, is planning a new factory to produce 2,000 buses and 5,000 trucks a year about 30 miles from its present plant in the industrial Istanbul suburb of

The plan, which represents a fresh investment of between DM 50bn and DM 80bn, is the DM 50bn and DM 80bn, is the company's first venture into the truck business. Most of the new production will be exported to the Middle East. Last year, Otomarsan produced 1,300 buses, about five a day, under licence from Daimler Benz, which company and which supplies engines and gearboxes. It exported 80 per cent of these. Mr Haluk Gonencer, in charge of marketing for Otomarsan, says: "The Government is really trying to do its best for the investor."

• Maschinenfabrik Augsburg Nurnberg (MAN) has taken a 40 per cent share, with Ercan

the Turkish concern taking the rest, in a venture to make 7.000 diesel engines a year at a new factory near Ankara, involving an investment of \$50m.

A change of mood in the to increase its annual output embassies testifies to this grow- by 36,000 tomes to 146,000 tonnes by the end of 1984. Only TL 160m of the TL 1bn invested so far is in NGTAs. Turkiye Bankas, Unilever's Turkish partner, is increasing its stake from 20 per cent of the capital to 36 per cent. It had obtained the necessary investment approval but is awaiting con-

struction permits. Mr Melih Yildizlar, the subsidiary's chairman, is impressed with the authorities' increas-ingly open attitude to foreign investors. But he says: "Foreign investment in this country is not an easy game. It takes some time."

Mr Yildizlar notes that in the 1960s it took Unilever 12 years to get permission to increase its capital from TL 50m to TL 75m. while last year it took only a few months to get the go-ahead for a capital increase from TL 223m to TL 1bn.

One of his criticisms of the present system is that not all investment regulations come under one law administered from the same source. He also feels that the Ministry of Finance, mainly in charge of tax affairs, has too much power over foreign investors. "Unfortunately, the Ministry of Finance is a state within a state in this country." he says.

 Other companies expanding in Turkey include Ciba Geigy. which has increased its share in its Turkish operations from TL 4m to TL 1bn over the past two years. In banking, Citibank, which became the first foreign bank to set up in Turkey two years ago, has been followed by American Express, Bank Meliat of Iran, and the Bank of Credit

Manufactured goods account for most foreign investment in Turkey, but Mr Dogan lists important growth areas. There cracy. But as Mr Dogan points are more than 100 foreign out: "You can't solve every-

"Looking at the potential of Turkey, we are just at the beginning." says Mr Dogan.

Ankara's bid to make Turkey more attractive for foreign investors has taken place on two fronts. It has undertaken a series of policy initiatives, while at the same time showing a more open attitude to outsiders—a marked contrast from the insularity.

An important part of Ankara's foreign investment drive was the enacting two years ago of the Framework Decree on Foreign Capital, which offered wide incentives and set up Mr Dogan's depart-ment to speed up processing of applications. New investments can now be approved in as little as a week, after having taken

up to years before. His department may authorise investments of up to \$50m, of which between 10 per cent and 49 per cent must be foreign equity. Those who do not fit into these categories apply direct to the Prime Minister's

The incentives include: • Up to 100 per cent exemp-

tion from customs duty and other import taxes on neces-sary inputs and equipment. Payment of customs duty and other import taxes over five years Subsidised medium-term

domestic credits and short-term export credits • Retention of 50 per cent of

export earnings, for use in importing necessary inputs or allocation of foreign exchange from special quotas

Deduction from taxable income of an amount equal to 20

per cent of export revenue Tax rebates, up to 20 per cent of export earnings Loss carry forwards, up to

five years.

In spite of these incentives some investors still find that tourism, agribusiness, mining, they are hampered by literand oil exploration as other ally Byzantine Turkish bureauventures operating in Turkey. thing at once. It all takes time.

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Facelift for debt profile

attempt to shrug off its reputation as a risky borrower. dangerously short of foreign exchange to repay its debts. It would prefer a reputation as a country able to meet its financial obligations in an orderly and efficient manner.

Ankara's efforts in this direction are already paying dividends. The former pariah of the international lending community has this year won two important credits.

In February. Turkish Airlines negotiated a syndicated loan totalling \$76.5m (£42.6m) to finance the purchase of two term credit which Turkey has negotiated since 1979. In April American Express signed a contract to take the lead in a syndicated \$77m Euroloan for the high growth rates in gross two leading Turkish construction actional product (GNP) which tion companies—the first such loan for private Turkish com-panies since the economic crisis

reached its height in 1977. Although the terms are tough—14 per cent over Libor (London Interbank Offered Rate) these loans reflect a major change in the past three years. At the same time. Turkey is expanding its working relationships with banks and extending its credit lines.

State policy

The Government's policy is to build on this, concentrate on financing energy and exportoriented projects, and to approach the international markets in an orderly fashion. Mr Turgut Ozal, the deputy prime minister in charge of the economy, said recently: "As our credit rating increases, Turkey will enter the markets more and more."

All this is a major change from the dark days of 1977 when Turkey found it impossible to repay its debts.
But since then, Ankara has
achieved one of the largest debt
reschedulings in history, completed this year with a further rescheduling of \$3.20n of that

A result of the rescheduling has been a shift in the quality of Turkey's debt towards the medium and long term, and away from short term. Today 86 per cent of Turkey's debt is Turkey and things are looking medium and long term, com-pared with only 44 per cent out of the wood.

At the end of last year. Turkey owed \$13.408bn in disbursed medium and long term debt and \$2.111bn in short term debt. resulting in a total of \$15.519bn. This figure does not include another \$2.779bn in undisbursed debt. Its biggest bilateral creditors are countries from the Paris-based Organisation for Economic Co-operation and Development (OECD), which are owed \$5.901bn in medium and long-term disbursed

As another result of the rescheduling, and also partly because of increased foreign exchange earnings, Turkey's debt service ratio (payments of principle and interest as a percentage of earnings from exports and invisibles) has steadily decreased. According to the Goverument, this went down from 24.2 per cent in 1979 to 22.7 per cent in 1980, and 21.4 per cent last year.

Nevertheless, the debt servicing hill is still steep and will get steeper in three years' time, when many of the rescheduled

jected to rise from \$1.698br this year to a peak of \$2.466bn

Mr Yavuz Canevi, vice governor of the central bank, is fairly confident that Turkey can shoulder this burden. He points out that foreign exchange earnings should increase more over the next three years than was envisaged when the rescheduling took place. For example, exports went up by 61.6 per cent last year to \$4.703bn.

principal and interest are pro-

Although Mr Canevi does not believe Turkey can sustain such a high rate of export growth. 25 per cent or 30 per cent.

However, he is concerned about Turkey's ability to finance the Government seeks.

He warns that Turkey can finance last year's 4.4 per cent annual growth in GNP without strain, but echoes the recent OECD report on Turkey when he says it will be unable to do so at the Government's declared target rate of 7 per cent unless there is an even bigger increase in foreign exchange earnings.

While exports may do well, Turkey remains dependent on aid. OECD and EEC countries have granted debt relief of \$5.477bn and pledged a total of \$3.123bn in balance of payments relief over the past three years. Turkey was the first country to receive structural adjustments loans from the World Bank, obtaining nearly \$800m since 1979. Turkey also has a three-year standby agreement with the International Monetary Fund for SDR 1.25bn (£1.98bn), of which SDR 760m has been

But these aid sources have their limits. The EEC Commission has blocked progress on a five-year \$600m aid programme in protest against acts by the military. An OECD pledging session has been deferred because of some members' concern over political developments. Turkey's financing gap for 1982 is around \$340m, but this is after allowing for \$2bn of aid. Certainly, private finance is now taking a fresh look at

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Needs are understood better, says Anthony McDermott

Stronger energy policy

ISTIKLAL Istanbul's smartest shopping street, the only lights on at street, the only lights on at night are signs advertising casinos and night clubs. The shop front wndows are dark. The state radio and television has been urging listeners to conserve electricity. Some limited legislation has been passed to back this up, notably in the greater use of insulation of houses and shore of houses and shops.

Long petrol queues have dis-

appeared, and the dark cold winter two years ago has become an unpleasant memory. The last power cuts were in the autumn of last year. In short, over the recent years and not before time, Turkey has become more energy conscious on both a public and private

Turkey was notoriously slow to react to the rapid rise in world oil prices which brought about severe balance of payments problems. It was equally slow to publicise its plight as a leading example of a developing, low level oil producing country hit by these price rises. The situation is now better known, but the basic figures still bear repeating. Oil imports in 1973 cost a mere U.S.\$218m. In 1980, they

amounted to U.S.\$3.86bn, or nearly 49 per cent of all

Situation eased

The cost of these imports comfortably exceeded the value of all Turkey's exports, then U.S.\$2.91bn. Last year the situation eased slightly. The cost of oil imports was virtually the same, reflecting a slowdown in economic activity, and were arranged over the past two only 43.4 per cent of imports. They were less than total exports which had risen to

Initially it was expected that oil imports this year might cost U.S.\$ 4.3bn but the fall in world prices has brought some relief (and some problems for Turkish contractors and traders seeking work and payments in the Middle East).

Since the military takeover in September 1980 economic (and energy) policies have become nearer half that). more vigorous. The top men in Libya: 2.5m tonnes, although the SEE's dealing with this this could reach 3.5m tonnes sector have been replaced. Prices have been raised five since December 1980. In addition, priority has been

يتنابح والمنتا

CADDESI, hydro-electric and thermal as an alternative exit power plants and energy as a whole. In 1981, this amounted to TL 176.78bn, or 24.1 per cent of the whole investment programme. This year, the percentage drops slightly to about 23 per cent but it is still intended to spend TL 178.94bn.

Turkey's all complies for this

Turkey's oil supplies for this year are assured. At least, some of the hydroprojects—a long under-used source of power-are coming on stream, Longterm planning for energy, a long-standing disaster area, has

begun to become more coherent. Turkey is—and is, by all accounts, likely to remain—in the ranks of minor oil producers. Local peak production was reached in 1970 with 3.5m tonnes (about 70,000 barrels/day). By 1980, this had fallen to 2.32m tonnes (46,400 b/d), the bulk coming from the operations of Shell and TPAO, the state oil organisation.

Last year production rose slightly to 2.36m tonnes (47,200 b/d), and based on figures for the first three months of this year may be just over the 48,000 b/d mark, around one-sixth of consumption.

The Turkish Government has tried to lure foreign companies but the fact remains that most companies are reluctant to invest in a high risk area—and the geology of the main pro-ducing part of the country is termed very difficult and frac-

As in previous years, a series of government-to-government oil deals have been set up. (For the moment the temptation to return to the spot market is being resisted.) The deals years are (see table but as the starting dates of the year-long contracts vary they must be taken as approximate).

This year's agreements are somewhat more obscure, and not helped by the politicking of the Iran-Iraq war. But country-by-country the following offers have been made:-

Iraq: All Turkey's needs, in effect deliveries of about 5m

Iran: 4m tonnes (probably

(the other suppliers-such as Saudi Arabia, Kuwait and the UAE—have not been forth-coming in releasing details of

petroleum products from the Gulf war zone of the Iran-Iraq

sion of three pipeline links with

An oil pipeline between 1981 amounted to 24.9bn kwh ♠ An

A natural gasline from Iran to Hope on the Black Sea.
A natural gasline along a rouse yet to be decided, linking Iran with Europe.

In the longer term, the oil issue should be a minor issue, even though the World Bank has estimated that oil imports in 1985 could be U.S.\$6.59bn, still constituting 47 per cent of imports, and compared with exports then worth US\$9.1bn. Turkey will have to face two interrelated issues. The first is that currently Turkey's per caput consumption, with only 70 per cent of its villages electri-fied, is the lowest in Europe:

545 kwh/year. Generation in 1981 amounted to 24.9bn kwh (plus 1.6m kwh imported from the Soviet Union and Bulgaria). This marked a rise of 7 per cent compared with an average of just over 3 per cent in the previous two years. Even so, according to TEK, the state electrical authority, there was a shortfall against demand of 1.7bn kwh.

Second issue

The second issue is to reshape the pattern of long-term supplies of energy. In 1974, fuel oil provided 46 per cent of electrical power, hydro 25 per cent, lignite 18 per cent and coal 11 per cent. In 1981 the balance had shifted to: 50.7 per cent from hydro, 24.4 per cent from lignite, 22.4 per cent from fuel oil and diesel, and 3.5 per cent from coal.

REPORTED ACTUAL

tonnes (m 1.8 5.6 2,6 Libya Soviet Union (via Kuwait) 0.35 — — 0.1 — 1.5 — 0.03 12.05 11.63 Algería Saudi Arabia Kuwait Total

At present, Turkey forecasts that electricity demand will reach 212bp kwh by the year 2000. DSI, the state hydraulic works, in a report, calculated that this could be covered 38 per cent by hydro generation, 35 per cent thermal sources, and 27 per cent by nuclear power (the Turkish atomic energy commission has calculated differently: 56.7 per cent for hydro, 27.1 per cent for fossil fuels, and 16 per cent for nuclear sources).

If hydropower provides one source in the long term of alle-viation of Turkey's energy problems, lignite offers another. The centre-piece of this aspect of Turkey's energy future is the Afsin-Elbistan plant between Kayseri and Malatya in south-east Turkey but it has been a project dogged by disaster.

Costs for the whole project have multiplied tenfold to something approaching \$16hn. Even then it is probable that only three out of the four turbines will function. The nuclear option has run into trouble over finance.

Like most other countries, Turkey has also considered the nuclear option for bridging the gap between electrical demand

Slow progress on Urfa dam

given in fixed capital investment their supplies.

programmes by the public Turkey gains over \$90m THE URFA TUNNEL, which 6.2bn kwh a year while the programmes by the public from its position one day may be the largest Karakaya dam in the middle tunnel for irrigation in the should eventually start programmes the first volumes of its world, begins on a hillside in ducing the first volumes of its the Euphrales valley and ends 7.5bn kwh a year in the spring in a muddy field scattered with of 1986, although there remains

> Between these two points. \$130m, about 150 metres under the hills north of Urfa, gangs of Turkish workers have drilled and concreted nearly five kilometres of double tunnel in a gloomy limbo of flaking limestone and dust. As they began work in 1977, and the tunnel is to be over 24 km long, this is not, as they say, very good.
>
> The dam that will fill the

reservoir that will send the water through the tunnel is to be built some 80 km further east, at a point where the Euphrates valley widens to a shallow reach before entering a gorge. In this lovely and remote place, with its gypsies, foxes and brilliant songbirds, it is hard to imagine a rock-filled dam 184 metres high and nearly 2 km across but this is what the engineers, now digging a diversion tunnel, say it will be.

They also say that the dam wili generate 8bn kilowatt hours of power a year and send enough water through the tunnel to irrigate 300,000 hectares of steppeland to feed and clothe dam and hydroelectric plant, as its reverential name suggests, is the most important exercise in public works in modern Turkey. However, to build the dam and power plant will require a colossal amount of foreign exchange, which nobody is willing to compute, but would certainly not be less than \$2bn. Shortage of hard currency was one of a host of factors which has held up progress on the Urfa tunnel: the Dogus con-struction company was released from its contract in 1979, after spending some Ti 3.5bn, and the foreign exchange is to come from is anybodys' guess. Dam projects on shared rivers are political minefields and the World Bank, which only approved \$120m for the sister Karakaya dam upstream on the state of the state of the sister was a state of the sist the eighth appraisal, is thought highly unlikely to involve itself, now that Iraq (and Syria) face losing 10bn cubic metres of water, a third of the flow to the farmers of south-eastern Turkey. A number of wild schemes are being discussed, including the sale of stock to Turkish workers or even a withholding

overseas. But the dam will be built, the engineers say, and both general Kenan Evren and the deputy prime minister for economic affairs, Mr Turgut Ozal, appear to be strongly in favour of the project. The DSL Turke Turkey authority, claims that the Euphrates valley contains a quarter of the country's hydroelectric capacity of 100bn kilowatt/hours per year. Upstream of the Ataturk site, the Keban dam and its immense reservoir, which began operating in 1974.

is to be extended to produce

tax on profits generated by

Turkish construction companies

here too a financing gap of

Turkey has been relatively successful in replacing costly imports of energy, with some 20 per cent of actual demand of 25bn kwh a year now met from hydroelectricity but demand and supply are now only just in

Funding problem

The question must be whether Turkey can afford to commit scarce foreign and local currency to a project which will only start producing a return in the 1990s when some 18 other power projects have been initiated and must compete for funds. Less emphasis is placed

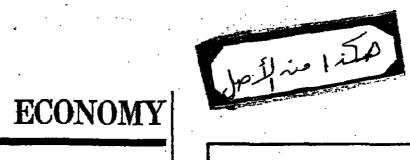
on the irrigation plan, which will not become actual before the next century, but this too will change the face of Turkey's most backward region for it will permit the great open steppes Harran, which supports only a spring cereal crop, to be used for all year cultivation of cereals and cotton. the Middle East. The Ataturk A secondary tunnel and canal system, to begin at the Kurdish town of Hilvan, could open up a further 400.000 hectares. "It will be another California," Mr Ibrahim Taskin, the DSI project

manager says infectiously.
As for the financing problem, the DSI's most realistic hope is pinned on supplier credits such as the Italian contractor at Karakaya brought with it. The Swiss Government is said to be ready in principle to provide a credit towards the \$650m cost of the Swiss turbines but that leaves the best part of \$1bn for the earthmoving equipment for the dam proper. If the dam is the work has been passed on to the dam proper. If the dam is the Akpinar concern. Where started this year, it could be completed by 1990 and Dogus is forging ahead with the Tl 5.6bn diversion channel—presumably to make the cancellation of the

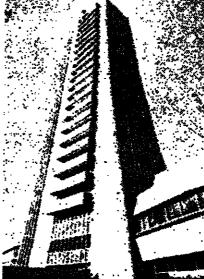
> The diplomatic problem with Syria is also proving tricky in the extreme. Turkey has correct relations with Syria and relatively warm ties with Iraq but the two champions of Arab Basth socialism are always at each other's throats. Iraq's traditional irrigation system with floodwater was doomed when Keban was built, although Baghdad has been constantly reassured of a regular flow of up to 900 cu metres a second and no less than 450 cu metres a second.

> But Syria has since then erected the vast Tabbka dam beyond Aleppo. Once water begins being drawn off, the Ataturk dam will be one further restriction on the flow, and Syria will be in an even stronger position to tamper with what remains which could precipitate a catastrophe in Iraq on the scale of the Mongol destruction of the irrigation system in 1252,

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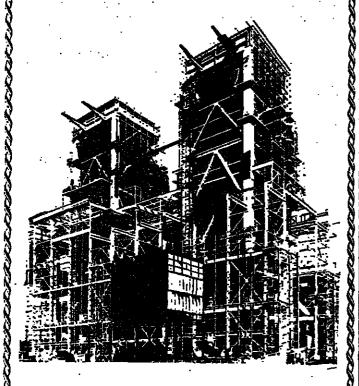
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Bitter times for workers

abroad

"WHAT DID we do to the Germans to make them hate us so much?" Ali Yücelen wondered aloud. He pulled a cord releasing the bucketload of building wastes strapped to his back and the cloud of white dust set him coughing.

Ali earns DM 2,300 (£550) a month, more than ten times what he would make in Turkey. However, like many Turks in Germany, he is incensed by the scrawlings of "Türken raus" (Turks out) which he sees on house walls.

It was much better when he came to West Berlin 12 years ago, Ali said. His German colleagues at work were friendlier and his neighbours occasionally greeted him. Hardly any Germans remain in the city-owned tenement building in Tiergarten dis-trict, where Ali lives with his wife and three children. The rapid growth of the Turkish population in West Berlin to 140,000 or 12 per cent of the city's inhabitants undoubtedly has much to do

with the worsening relations between Germans and Turks.

Staying

All said that he has considered returning to Turkey now that the German authorities plan to pay foreign workers their accumulated pension and unemployment enefits if they return home. He would be well-to-do in Turkey with that kind of money. However, after spend-ing a three-week holiday in his village last year, he decided he had been in Germany too long to return.

Two of Ali's children are in school and the eldest boy has been trying to get work for the past half year. He left school at 15, and was not accepted for an apprentice-ship because of his poor spoken and written German. The boy came to Berlin at the age of 12, when Ali called for his wife and children in

Turkey to join him in Berlin. His unemployed son is far more bitter about the Germans than Ali.

The two young children attend a Koran school in the afternoon, which Ali says keeps them off the street. These religious schools are widely criticised in Germany for instilling anti-German sentiments in the pupils. One German Social Democrat MP at Hanover said the schools with their militant Islamic Instruction abolished in West Germany, just as they were banned in Turkey. About 20 per cent of the Turkish children in West Germany attend Koran schools, which are run by Western Islamic Federation.

Although Ali could qualify to become a German citizen, he laughed derisively, when asked if he would apply. Turkey lifted its previous objections to its citizens becoming Germans but even fewer Turks are interested in proving their cultural and linguistic affinity to Germany than is the case with Yugoslavs or Greeks. Ali's child-Ayanoglu, a political economist in Berlin, said it would not prevent the second generation of Turks in Germany from becoming more

"Their parents compare Germany with home and thus are able to stand it here. But their children will have no other basis for comparison than Germany," he noted.

The German Government and the Länder have concentrated their spending in recent years on the young generation of Turks. Some 3,000 Turkish teenagers in West Berlin are taking special courses to gain job skills. However, they will remain unskilled workers by German definition and, with rising unemployment, stand little chance of finding jobs.

Mr Unal Akpenar, a Pro-



A Turkish grocery in the Tiergarten district of Berlin

TURKS ABROAD

foods eng		Families	Total	
Western Europe	770	1,115	1,885	•
Middle East	150	9	159	
Australia	15	17	32	
Total	935	1,141	2,076	

Source: West Europe and regional totals official Turkish figures. Others Financial Times estimates.

Leslie Colitt describes life for a Turkish family in West Berlin

EMIGRANTS' REMITTANCES, \$m

1975	TAIA	TROA	TAOY	Yacai
983	1,694	2,071	2,490	2,850
Source: Turkish	Ministry of	Finance.	† Forecast.	

fessor of Education at West Berlin's Free University, said the German authorities made the mistake of trying to get Turkish children "to think and act like German children." This was simply not possible, he said. "The walls of the ghetto are growing higher," he added. Ali said that he was not

really interested in Turkish politics, but that he was glad the terrorist killings were over. His largely apolitical views are typical of Turkish workers in West Germany, who are far more interested in the economic situation in

Turkey. This is because they might consider a return home, if the Turkish economy were to improve significantly.

In the first few months of

this year, some 20 Turkish families a day from West Germany were said to have returned to Turkey, which was double the rate of last

The Turkish Government, however, cannot be interested in any large-scale return of its workers in West Germany, DM 3.5bn to their relatives in Turkey. The West German states

are preparing to adopt a entry of Turkish family members into West Germany. This will limit entry of Turks to the wives or husbands of Turks living here, as well as to children under 18 years

government does not permit Turks to settle in three innercity districts, where Turkish population proached the 50 per mark. The Turks there, in the shadow of the Berlin Wall, form an exotic enclave, separating the Germans in East and West Berlin. They meet with as little comprehension from the East Germans they encounter when visiting East Berlin as they do from most West Berliners.

All is resigned to paying nearly DM 350 for a threecold-water flat with oven heating and a toilet one flight downstairs. Although his wife works full time as seamstress, enormous pride in maintaining a spotless flat in the middle of their decaying surroundings. What embittered Ali more than anything else recently was "Turkensau" swine) scrawled in large letters on the walls of his

Hints of the Orient Express

Businessman's Guide

Travel

Flights. Flights in and out of Turkey can be heavily booked. Those inside the country are frequent, but you can lose your seat if you arrive less than 20 minutes before departure time.

Train. The sleeper between Ankara and Istanbul may only hint at the opulence of the Orient Express but makes a pleasant change.

Taxis. Taxis may have meters but they never work. At the airports there are counters where travellers can buy "tic-kets" for the official rate to his destination. This should help one pitch other fares. Taxis from hotels are more expensive than others, though doormen have fare lists.

from hotel Ankara hotel switchhoards. Sometimes it is necessary to go the international exchange which causes average delays of 30-60 minutes. Telex lines are usually good, but may break down for up to 24 hours. New telephones and relexes may take months to install. Com-Most main Ankara hotel rooms

do not even have dialling facili-ties for local calls.

Ankara

Hotels: The Grand Ankara Hotel (telephone 171106, telex 42398) remains the best hotel 42398) remains the best noted in the city—and a useful place to meet other businessmen. Other centrally placed and clean hotels include: Dedeman (171100, 42408), Mola (183140, 42294) and Tunali (278100, 42142). But eat out.

Restaurants: The Kristal (tele-phone 171260) is probably the hest restaurant in lown, offer-ing Turkish and European food. ring Turkish and European 1000.

Prices are relatively cheap,
with a meal and wine for two
costing around £16. Ataturk
Orman Ciftligi Lokantasi
(233230) has excellent Turkish cuisine 20 pleasant minutes drive from town at Ataturk's farm.

Surprisingly, fish is to be recommended in Ankara. Other restaurants for business lunches or dinners are the RV (270365), Kral Ciftligi (275087). Yakamoz (183586—also offering violins), Liman (302725) and Rihtim

Business contacts: The Ankara Chamber of Commerce (head Mr Turgut Ilhan telephune 243263) can be helpful. Ministers and civil servants are from hotels are more expensive than others, though doormen have fare lists.

Telephone and telex

Direct dialling abroad is the foreign exchange department of the prime Ministry, head Mr Husnu Dogan (298421). Mr Zekeriya Yildirim (124949) is head of the foreign exchange department of the Central Ronk. most main ment of the Central Bank. The rooms and major countries have useful switchboards. commercial attaches. The EEC has a well-informed office, current head Mr Robert Cox (276145/6).

Pastimes: Ankara is neither interesting nor attractive. But the Museum of Anatolian Civilisations is a must. The mausoleum where Ataturk, munications are better in the founder of modern Turkey, is morning and late in the evening, buried is worth sceing to gauge the feelings he arouses.



Fish sales in Istanbul

Istanbul

telex 22379), Marmara Etap (48850, 24137) and Sheraton (489000, 22729), Businessmen can arrange discounts through their companies. Those with time on their side will enjoy continents, and seat of the Byzantine and Ottoman empires, is staying up the Bosphorus: Grand Tarabya (621000, 26203) and Yenikoy Carlton (621020,

Smaller hotels include the Etap and Pera Palas (452230, 24152) where Agatha Christie and Kim Philby stayed. Restaurants: Istanbul offers a

large number of excellent restaurants. The city is famous for its fish. Newcomers are advised to consult friends (or waiters) as to which fish to eat as fish is seasonal. Tarabya offers a number of Bosphorousside fish restaurants of which Facyo is noteworthy. The restaurant of the Divan Hotel (telephone 464012) is one of the best in town and ideal for

business lunches. Camdan is the finest and probably most expen-Hotels: There are three excelsive restaurant and bar in lent centrally located hotels: town. It also provides after the Hilton (telephone 467050, dinner disco music. Abdullah (telephone 636406) and Sureyya (telephone 635576) have delicious food and are in the top category.

Pastimes: Istanbul, astride two

one of the world's eternal cities. The Blue Mosque, Topkapi Palace. Santa Sophia Church, Kariye Mosque and Dolmabahce Palace are among the better known of the dozens of historic places of interest and museums. taxi ride across the Bosphorous Bridge is recommended, particularly memorable is a leisurely boat trip up the Bos-phorous or to the lovely Princes' Islands where Trotsky once lived. The covered market in old Islanbul is well worth a

Mr Norman Covey (451793) formerly of the Chamber and Financial Times can also assist. David Tonge

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TURKEY XI

The generals have started a root-andbranch reform of political life to prevent a return to the chaos of the past. Here and overleaf are some of the problems they face.



Ismail Besikci

Writer who upsets the generals

ISMAIL BESIKCI is one of the mildest Turks around, softspoken and, when at home, totally dwarfed by a rubber plant three times his size. But he disturbs the generals so much that a letter he wrote recently while in prison has just resulted in his being sentenced again, for 10 years. The letter, to the Swiss Writers' Federation, never published.

It is now 14 years since he was first brought before the courts, and always the charge is the same. That he is trying to divide the nation by foster ing separatism. In other stirring up the country's 6-7m

In 1968 his first detractor worte: He does not accept that the Kurds are of Turkish origin and became Kurdish over To this extent Mr Besikci, a former academic who has never done more than write, is being found guilty for his unbudging conviction in ideas which are prevalent abroad.

The Kurdish language is of a different origin to Turkish.

Most historians believe the Kurds, who claim to be fighting Assyria. Sumaria and Babylon millenia before the Turks surged forth from Central Asia.

However, one Turkish prosecu tor has insisted they are "mountain Turks" whose name comes from the crunch their feet make walking on snow. Others consider them "fratelli perduti," lost brothers, of the Turks.

The generals' anxiety about Kurdish unrest is evident to who visits the anyone country's south-east. The area is dusty impoverished and feudal. For long years before the 1980 coup there had been a virtual peasants' revolt under way. The Kurds form the major element of the population in the area, and generals have seized on this fact and on the way an European Eastern has been fanning

Kurdish flames. One former Minister is in prison for merely stating: There are Kurds in Turkey I am a Kurd." Mr Besikci, whose rigorously documented works polemical challenge Ankara's orthodoxy suffers the same fate. Like him, his works are banned.

The generals v the politicians

UNLIKE OLD soldiers, old politicians do not fade away. The generals' plan is to eliminate the crop of poli-ticians who ran the country hefore the takeover, demolish the political parties from which they sprang, and open the way for a new generation of politicians.

"Even at times when we needed national unity and togetherness more than at any other time they almost encouraged polarisation and disunity," said General Kenan Evren, the head of state and chief of staff, on the first day of the coup, putting the blame for the near civil war conditions of the pre-coup period on the politicians.

"Instead of getting to-gether to extinguish the fire, either knowingly or for poli-tical gains, they poured gaso-line on the fire and tried to create a holocaust for the sake of coming to power."

The generals proceeded to take many steps to emascuousted and ensure that they remained that way. Parliament was dissolved and all political parties abolished. A number of former party leaders and members of parliament are in jail. Former politicians risk stiff jail sentences if they make public statements on the "past, present and future" status of Turkey. Political activity of any kind, at any level, is for-bidden to all. The press is muzzled.

Some 13 months after the coup of September 1980, when he dissolved all of the country's political parties. General Evren promised that he would "definitely" establish a democratic parliamentary system based on poli-



On trial: former Prime Ministers Suleyman Demirel and (right) Eulent Ecevit

tical parties. "But not with these present parties," he said. "Just as a house built with the rubble of a demolished house is bound to collapse, a democracy which is hullt on the parties which brought Turkey to September 12 (the coup) is destined to collapse as well."

An as yet unspecified num-ber of former politicians will he barred by the new constitution-expected to be submitted to a referendum by November—from entering the new parliament for at least

Mr Suleyman Demirel and Mr Bulent Ecevit, the former prime ministers, as well as party leaders like Mr party Necmettin Erbakan and Mr Alaprslan Turkes are virtually certain to be stripped of their political rights.

Apart from a new constitutlon which, in the words of General Evren. "will be closed to Communism. Fascism and currents directed at creating a theocratic state " new laws will be written governing elections and political parties. The legislation is heing prepared by an appointed consultative

assembly. The generals announced that democracy would be restored by the spring of 1984 at the latest.

It is clear that the generals want to turn a new leaf. But whether they will be able to or not is a most point because there are many people—the majority of them former politicians—sitting on the book

Many former politicians are, almost without any doubt, greatly to blame for Turkey's near collarse in the two years before the coup. But mea culpa is a term which does not exist in the Turkish not exist in the Turkish political vocabulary.

Mr Demirel is behaving as if he were in the opposition. His Justice Party is no longer officially in existence but he still runs it with an iron fist through his former Cabinet ministers and provincial officials. His large office on Ankara is always crowded and his telephone rings constantly.

Twice ousted from power by the generals—the first was in 1971—Mr Demirel is the in 1971—Mr Demirel is the embodiment of the politician who Jean Paul Sartre, the French philosopher, described as the kind who can leave politics only in a coffin. He speaks freely in private but has not made one single public utterance. Looking alm and timeless like a god of the Far East, he seems to believe in the merit of good timing and to realise that if he spoke now not many people would listen either in Turkey or abroad. The impulsive Mr Ecevit is

exactly the opposite. Both in public and in private be began to attack the generals as soon as he was released from exile one month after the coup. He has spent two months in jail and is likely to spend many more for interviews he gave to foreign newsmen.

But his Social Democratic
Republican Peoples Party

(RPP) has more or less dis-

integrated. Mr Ecevit's telephone never rings because it is permanently off the hook,

is permanently off the hook, except for the times he wants to use it to make outside calls. It appears that he has chosen the path of martyrdom. There are many former prominent members of the RPP vying for supremacy—a rather curious battle by people without political rights fighting for the leadership of a party which no longer exists.

Mr Necmettin Erbakan, the leader of the pro-Islamic movement, spent several months in jail. He now lives in Ankara, praying and fast-ing, while the trial against him and his colleagues slowly proceeds. He does not see the

Mr Alparsian Turkes, the formidable leader of the ultra right-wing Nationalist Action Party, has been in jail since the coup. He is on trial for his life, along with 219 others from his party, on charges of staging a civil war to create a Fascist dictatorship. He too does not seem to have given up. He has written several letters to General Evren asking that the charges be dropped and emphasising that he and the general share the same views. The Turks have been through all this before. After the army's first coup in 1960, Prime Minister Adnan Menderes and two of his ministers were hanged and his followers in parliament jailed

and stripped of their rights.
In retrospect both seem futile: the MPs got their rights back and those who had in the meantime replaced them were not, at least in the eyes of the army, apparently more capable since they too were ousted.

But then generals have got the guns and whatever they say will go.

Metin Munir

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Trials without dignity

DO NOT LOOK for drama in a Turkish military courtroom being handled with particular The major trials of the political clemency in his imprisonment figures and trades unionists while there have already been active before the military take- one or two executions of conover in September 1980 have gone on so long that even those defendants facing the ultimate penalty seem to have lost in-

The various trials of Mr Bulent Ecevit, the former Prime Minister, and the death penalty requested for the 52 leaders of the DISK, the con-federation of revolutionary trades unions, continue to excite horror and passion in Europe but the military Government appears to be increasingly exasperated with the train of vell-meaning dolegations from Europe attending the trials.

What seems clear is that

General Kenan Evren and his colleagues will go to some lengths to justify their action in taking power and to ensure no repetition of the chaos and violence when they relinquish

The Mamak military base outside Ankara looks like a downat-heel Butlins, but over 2,000 people are being detained there in conditions of varying rigour. Inside a specially built court-room. Colonel Alpasian Turkes and over 200 members of his extreme right-wing Nationalist Action Party are standing trial for attempting to subvert the constitution, set up a Fascist dictatorship and for several hundred murders. In all, 585 people associated with the NAP are being tried, 220 of them for

But amid the rows of lumpy young men, with prison crew-cuts and pinched prison faces, there are many empty spaces for a sizeable proportion have already been released and at least 70 of those facing the

victed terrorists on the extreme right. One of the NAP lawyers believes that while Col Turkes is under no great risk, some of the defendants may be executed.

Near farce

As a process, the trial was ear farce. One by one young men came to the Bar, denied their original statements made almost routine sounding allegations of torture, bowed to the cool major presiding over the trial, and sat down. Col Turkes, his hair died black and sleek as sable, dozed for much of the time- although whether from boredom or sickness i was hard to tell.

In another part of the camp, Mr Ecevit, former chairman of the banned Republican Peoples Party, is facing 6 to 14 months' imprisonment for allegedly contravening military decree 52, which bans former politicians from making statements about the "past, present and future status of Turkey," by giving interviews to the foreign Press. The trial, now adjourned, was

a relaxed affair, crammed with visitors and journalists. In contrast, the DISK trial, being held in a sports stadium just beyond the Istanbul city walls, seems designed to provide justification for the coup d'état and the more or less authoritarian system that will be part of a return to civilian

Government.
The union federation, Turkey's second largest, has already been disbanded and some of its property sequestered. All 52 of the defendants, including Mr Abdullah Basturk, its former secretary general face the death sentence for allegedly attempting to set up a dictator ship of the proletariat. A 53rd, Mr Ahmet Isvan, a former mayor of Istanbul, could also face charges related to DISK activities.

This is the most unpleasant of the Turkish trials. The defendants allege grave torture. The lawyers have been harrassed and take more seriously than their colleagues the ban on talking to the Press. The arrest earlier this year of Mr Orhan Apaydin, head of the Istanbul Bar Association, is generally considered to be related to his role as chief DISK defence lawyer although the grounds announced were other-

The officer presiding has a hectoring manner, uses the insulting second person singular form, and ensures that there is no speechifying. A whole day was recently spent arguing over what sort of struggle DISK was waging. Economic and demo-cratic. Mr Basturk insisted. Socialist or worse, the president kept on repeating, while the stenographer examined her finger nails.

Nobody expects the executions to be carried out. Some Istanbul businessmen would agree with an auto industry executive who said: "They are traitors, they deserve to hang." But this basically absurd trial could well provide a verdict which will be used to justify restricting trades union activity

James Buchan

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Mrs Ilicak: in the midst of

Taking the

flak from

both sides

Mrs Nazli Ilicak, one of Tur-

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one's favourite. Impassive and

unblinking, she casts herself as a conservative worried

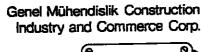
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controversy



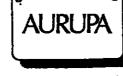
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Uneasy peace on the labour front

"TURGUT OZAL has only one ting in the context of the state's afford to close down because policy—squeezing the stomachs own weakness in the field of compulsory severance payments of the workers." This sort of unemployment benefit. attack on the architect of the Government's economic policies has long been heard in private. It was doubly surprising to see it appear in public at the end

Firstly because most news-papers printed the charge, and secondly because the words were those of Mr Ibrahim Denizcier, chairman of Turk Is, the only labour confederation which the generals left in operation and a body which since the coup has been noted

for its circumspection. To some extent Mr Denizcier may have been jockeying for position before this month's congress of Turk Is. Yet one of the undeniable features of recent years is how wage

earners have lost out:

Between 1977 and 1979 the share of wages and salaries in non-agricultural income fell from 47.8 to 33.8 per cent, according to statistics cited in memorandum from Turk Is to the Government. Later figures

are not available.

Between 1977 and 1980 the real wages of unionised labour fell by 22 per cent according to Turk Is's memorandum and by 44 per cent according to social security figures.

Since then the banning of strikes and collective bargain-ing has resulted in at least a further 10-15 per cent fall in real wages, according to labour experts. A further measure of experts. A further income by the living standards given by the living standards given by the head of the Istanbul Railway if that penalty were given. While Disk's affiliates are been cited in the press:

In February 1982 the many non-unionised workers on the minimum wage had to work 73 minutes to buy a kilo of bread, compared with 44 minutes in 1963. Again in 1982 they would have to work 14 hours and 12 minutes for a kilo of meat, compared with six hours and 17 minutes in 1963.

It is a comment on government policy that statistics in this area remain inadequate and certainly the arguments above may overstate the extent wage and salary earners have suffered. For instance, workers' fringe benefits which were rising rapidly until September 1980 are not included in the real wage comparisons above. Equally, the net result of recent Equally, the net result of recent tax and pay pattern changes may slightly mitigate the trend against labour, but the drift of privately criticises as "bosses"

agree with the employers' confederation which last month strikes argued that those with jobs The others might say that the anomalies of the past. One become totally excessive — of these was the situation though this last claim needs set—where firms could no longer

Lecturer

Abroad Dr Dogramaci

executive board of Unicef, as Turkish representative to the

World Health Authority (WHO).

as a member of the standing

committee of rectors of Euro-

as the bureaucrat who became

new higher education law seem a model of West European

Pacdiatric Association.

counter-argument is usually some variation on the claim voiced by Mr Bulent ment insister that new legislation will safeguard the right to policies launched in January 1980 were intended to cut workers' living standards and needed the bayonet for success.

None of these is completely defensible. For instance, inflathe Government is making wage control an integral part of its sory arbitration. anti-inflationary package, which, Some former with the continued crack down academics express concern on trades union activity is over the legislation being prefurther demoralising an already dispirited labour movement

Two elements

Before the 1980 coup this movement had two main ele-ments. On the left was Disk, an avowedly class union movement hacked by some 500,000 members and making the running in the private sector. In the centre was Turk Is, with around 1m members and particularly strong in the large state sector. Today, Disk's leaders are in

gaol. They have been among the worst treated of the junta's prisoners. They are now in the dock in an Istanbul sports stadium comparing their beliefs with those of President Francois Mitterrand of France while the prosecutor calls for their deaths

mostly now in the hands of state commissars, Turk Is has been allowed to continue, in a totally emasculated form. After Mr Denizcier was

hotographed asleep at a recent Turk Is meeting, his laconic comment was: "How can one be more dynamic in this environment?'

Strikes, which had cost 7.7m working days in 1980 — five times the previous record — remain banned. All forms of collective bargaining are also forbidden, not least by a confidential circular of September 7 last year by General Necdet Ozturun, chief of the armed forces. It is, in other words, an exceptional period. The executional measures in-

against labour, but the drift of events is undeniable.

What it means is, of course, a different matter. With around 2m unemployed, some would introduced in 1880 to grow over the next nve years.

The Government is beginning to shift its ground: "Labour intensive industries" "Labour intensive industries"

foreign investor can were a privileged minority, readily find labour of most Others would argue that skills, and can count on the workers were overpaid. Yet preparation of new legislation others might say that rights designed to deal with some of

IHSAN DOGRAMACI

A touch of discipline

in the common room

Ecevit, the former Prime tion will safeguard the right to Minister, that the austerity strike. If the overwhelming majority of Turkish workers did not go over to Marxist Leninist ideas it was because they had the right to strike. It would be dangerous for us no to recognise that That is the tion before 1980 appears to have greatest guarantee that this hit real wages more than the right will be respected." Howausterity package and banning ever, he gave a warning in some of strikes have since. But now the Government is making wage will be obliged to go to compul-

Some former politicians and sanguine: "The sense of collective bargaining is so strong that whatever the law we will have an acceptable system of industrial relations." Their approach is to "wait for the wind to pass" and to argue this is the best way of winning back the support of public opinion.

Disk supporters argue more militantly than ever, while in the centre Mr Halil Tunc, a respected former president of Turk Is who was chosen by the last President of Turkey (a retired admiral) as a Senator, becomes daily more outspoken.

In a recent newspaper column he attacked employers deluging the authorities with "outrageous suggestions." They identify their interests with those of the country, he wrote, insisting that Ataturk, founder of the republic, had looked after the interests of workers and no-one would be able to turn the clock back to before his time. Such comments underline

how today's calm on the labour front may well prove a distant memory once civilian rule returns in less than two years —according to the generals' timetable—and workers seek to restore their purchasing power and union rights.

Mr Tunc has also been under-lining what is perhaps an even more key question for the future, the need to tackle the country's unemployment. Here again statistics are inadequate, but the International Monetary Fund estimates unemployment at 15 per cent of the labour force and the Organisation for Economic Cooperation and Development warns it is likely to grow over the next five

are what we need," Mr Turdgut Ozal tells visitors. For in this area Mr Tune has been underlining what many Turks believe that "unless there are solusocial upheavals are inevitable."

D.T.



Professor Dogramaci, arch-manipulator от father figure?

about the Soviet threat to Turkey. But in her precise, convinced way she also tells visitors to the modern but ill-kept offices of Tercuman, the conservative daily news-paper, that she opposes dictatorship and that "the longer the generals stay in power the more they need to listen." Her own defence of the old conservative politicians has set the generals against her. They object to her carping at their banning yesterday's politicians from tomorrow's political life. They closed Tercuman for a week when she complained of their closing down of political parties. She has two prison sentences for press offences pending. Yet the left too has its doubts over a person it finds

an unlikely symbol for press freedom. It has not forgiven her for the articles she wrote before the 1980 coup. Strongseemed to articulate the mood of right-wing authoritarianism the centre and left saw in the

then conservative-neo-fascist coalitions. To her critics she was blind to those coalitions' excesses and notably unsympathetic

when, say, police attacked left-wingers burying their dead. More recently, her critics connect her with efforts to discredit Amnesty International's publicity of the generals' torture record. The controversy does not disturb her. On the contrary, the visitor to her Bosphorus

villa or newspaper offices outide Istanbul's Byzautine walls finds her thriving on the shot from both sides. For she has been a polemicist for over 20 years. Her classmates remember her tough conservatism in their dehating society. She harself describes how she was suspended from school for publicly applauding Menderes after the 1960 coup had over-

thrown him and led to her father, one of Menderes's ministers, being put in gaol. "I could not shake officers" hands then, but I understand this lot is different." she says. Other journalists are in prison—Dr Luttu Oflaz for an ironic article attacking a neo-fascist party; Mr Niyazi Daly-anci and Mr Ali Sirmen for membership of the Peace Committee: Mr Aydogan Buyukozden, editor of a nonviolent Maoist paper; Mr Suleyman Coskun, a well-known left-wing Ankara jour-

nalists; and some 20 others. But Mrs Ilieak is a particular embarrassment to the generals because she attacks them from their own ground of anti-communism.

D.T.

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PROFESSOR Ihsan Dogramaci has most university staff quaking. Ten years ago the large Ankara university of Hacettepe, which he had set up, was festooned with students' ironic slogans: "This is Dogramaci's farm." Today all the universities have been turned over versities have been turned over to his hands. Many of Turkey's best academics talk privately bes year applying for Turkey's 50,000 university places. best academics talk privately of resigning. "Soon there may be no universities left," writes be no universities left," writes But Turkey is not West Professor Mumtaz Soysal, a Europe and the deluge of press editorials attacking the law

underline such points as the degree of political control which will be exercised over the uni-There is a striking contrast between Dr Dogramaci's critics' versities. Dr Dogramaci heads view of him as an arch-manipulator determined to manipulator determined to YOK, 17 of whose 25 members bring the generals' discipline are appointed by the Head of into the common room and the fatherly paediatrician who assures visitors be has always been against the status quo.

But whereas in the past his

YOK. Rectors choose the deans of each faculty. YOK can dispower came from his ability to win others round, today it miss or transfer teaching staff who are not in accord with its is buttressed by law. For he has become the head of a formidable body set up to run philosophy. It is a measure of Dr Dog-

ramaci's personality that he re-Turkey's higher education and which many fear spells the end of the country's long-cherished tains a loyal group of colleagues who insist he will bring sense to the sometimes confused world of Turkey's universities. But many university professors fear the powers given to him, and any possibly less academic-ally minded successor. known for 15 years on the

One recent editorial stressed how Ataturk had made Turkey "a haven for European men of wisdom escaping "Creative fascism.' pean universities, as a lecturer on child health at Paris V University, and as executive director of the International of the general's constitutional commission says the YOK code At home he made his fame does "not agree with the basic principles of academic free

entrepreneur, bending people and rules to turn a burnt-down What with university staff's hospital at Hacettepe, into the real income having halved in country's leading medical centre. He was the university's the past three years and YOK now saving it will centralise the first president, and remained design of university courses, the its eminence grise after a shift wind is blowing through the in teaching politics encouraged campus. Dr Dogramaci has yet him to develop his career to convince those under him to convince those under him that it is a summer breeze rather than a winter storm. When he talks he makes the

David Tonge

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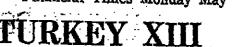
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The Ottomans called the Bosphorus Bir Nehr-I Aziz (2 glorious river) and were the first people to enjoy it. Despite much destruction to the woods lining the seashore and the invasion of concrete, pollution and over-population, Istanbul continues to exude a magic beauty. Like Rome, it is one of the eternal cities of the world. Above is a tranquil scene on the Bosphorus.

Carpets lose their appeal

UNBEKNOWN to the tourist haggling over endless cups of Turkish coffee with the carpet sellers of Istanbul's grand bazaar, these are hard times for Turkey's carpet dealers. Were the tourist more observant he or she might detect a keener edge to the sales pattern. And were they to know the reason why the tourist might, for once, emerge with a real bargain.

For the first time that any Turkish carpet dealer can remember carpet prices have actually dropped over the past three years, worse than that they have slumped. They are down by as much as 35 per cent whereas before they were always going up and up. For a Hereke silk carpet, which he could sell three years ago for between \$4,000 to \$5,000, the exporter now gets nearer \$2,400. real terms the percentage drop is about double that.

To quote one major exporter, Mr N. Mehmet Derin, profits are at "zero levels. If I didn't have a work force of some 10,500 I wouldn't be selling at these prices."

Given the long production cycle—it takes an average weaver about one year to produce one square metre of carpet —it is not easy to lay off staff. About 85 per cent of handmade carpets are still woven at home. An increasing percentage of

Hereke silk carpets, for which Turkey is most famous, are more controlled conditions-in workshops or small factories housing between 10 and 20 looms. But the silk itself has to be collected, spun and kept for one year before use, making the production cycle nearer two-and-a-half years. This makes it difficult to adjust to changing market conditions.

Silk carpets-produced in Hereke and Kayseri-are the main export earners. They account for only about 25 per cent in volume terms but represent more than 50 cent of earnings. Last year it is estimated carpet exports earned Turkey between \$120m and

because But regarded as either luxury purchases or high value investments-they cost twice as much Tranian silk carpets-Turkish silk carpet sales have been badly hit by the world recession. Demand is said to be down by as much as 70 per cent. An added depressant on the market is that some carpets are being exported at 40 to 50 per cent lower even than current prices under the "faconnage" production system. This is one of the various schemes used to settle, in Turkish lira, the country's non-guaranteed trade

GENERAL AGENT

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debts. Carpets are also being used as part payment for

Prices of good quality wool carpets are less depressed, largely because of the sharp drop in Iranian production since the Islamic revolution. Iran which used to dominate wool carpet sales has seen its share the world market halved from 60 to 30 per cent. But it is India and China, rather than Turkey, which is filling the gap both on price and availabilityto the extent that the market for medium and cheaper-priced carpets is becoming saturated.

Despite the high quality of its carpets and its long history of carpet weaving Turkey has, at best, between 6 and 7 per cent of the world market.

Carpets account for only 1.5 per cent of export earnings. Foreign exchange income is a little higher at 2 per cent if carpets sold in the grand bazaar to tourists and expatriates for foreign currency is included.

Nearly 40 per cent of total exports are now handled by four major companies exporting on average between \$5m and \$10m each year every year. These are Derin, Ozipek and Durusel who are also the three who control most of the silk carpet production. The fourth is Sark which manufactures less but which probably sells most by virtue of its shops in West Germany.

The biggest

Derin is now reckoned to be the biggest combined producer and exporter replacing Durusel which was the first to set up as a major wholesaler and was the place where many of its present competitors trained in the

Derin is working towards ally vertically integrate system. Already its Hereke silk carpet production process is undertaken in house right from the breeding of silk worms at the main silkworm centre o Bursa. Mr Mehmet Derin is aiming to do the same with Kayseri silk carpets and eventually wool carpets.

Companies such as Derin and Durusul have largely replaced the bazaar and weekly carpet auctions as the heart of the car-Their role is now restricted to being the colourful hunting ground of tourists and expatriate residents. To the inexperienced buyer the bazaar atmosphere remain infinitely more enticing than the clinical export warehouses piled high with carpets in seemingly massproduced fashion.

Margaret Hughes

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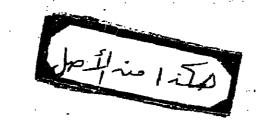
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The country is a long way off achieving its potential to attract holidaymakers.

Tourist industry gains confidence

cultural attractions could be among the best kept secrets in the world.

In the shape of Istanbul, it has the only city ever to have been the capital of three world empires — Byzantine, East Roman and Ottoman— and in Ephesus, Pergamum and what is left of Troy, it has classical sites to beat almost any in the Mediter-

On top of these, Turkey boasts 2,500 miles of largely undeve-loped and unpolluted beaches along its Aegean and as some of the most spectacular scenery to be found anywhere, such as the rock pinnacles of

Yet it has only come a trifling way to achieving its potential for tourism. Out of the 260m people worldwide who took a foreign holiday last year, only 1.4m went to Turkey, compared to 1.5m in 1979 and each visitors spent on average a mere six days there.

Turkey's relative emptiness 99 years.

may be an advantage for Provision by the Government tourists who like a sense of discovery, but for Ankara, it

means that a valuable source of foreign exchange remains to be tapped. Tourism contri-buted \$277m (£154.4m) to Turkey's balance of payments last year, in Spain it con-tributed \$5bn. Clearly, much remains to be done.

However, Turkey is moving in the right direction in several significant ways. The military takeover two years ago, which brought an abrupt end to the incessant terrorism that had given Turkey such a bad image, has laid the groundwork for a new sense of confidence by tour operators. There has been a steady increase in earnings from tourism from a paltry \$20m in 1977 to a projected \$350m this year.

Cappadocia, snowy Mount
Ararat, and the deserts of
Anatolia.

The Government—sadly, like
many of its predecessors—has
declared tourism a top
priority, and to this end has
cut much, but by no means
for tourism. Out of the 260m
all, of the red tape which used to restrain investors in tourism. It has also introduced a range of incentives. They include:

Allocation of government land at low rents for up to

of planning facilities and basic infrastructure in tourism

development areas. Availability of long-term credit at subsidised interest rates, up to 60 per cent of project cost. Exemption from construction and property tax, for up to

These incentives have been en-larged by a new tourism encouragement law, which came into force earlier this year. Also important is the encouragement of tourism development areas, essential to Turkey's attempt to end its severe shortage of beds. Turkey has only 58,000 beds—five times fewer than its rival, Greece, which has a land mass six times smaller than Turkey.

World Bank loan

The largest of these schemes is the South Antalya development project, to develop part of Turkey's superb southern coast—which Anthony once gave to Cleopatra. With the aid of a \$26m loan from the World Bank the aim is to provide the infrastructure to support 25,000 beds. For the first time in Turkey, a local authority has been formed in Antalya to co-ordinate the activities of investors attracted to add their own

superstructure to what the Government has already done. According to Mr Kemal Gokce, under-secretary for culture and tourism, work on sewer age and communications is all that remains to be completed. Eight applications for hotels and holiday villages have been submitted to his

Similar projects are under way at nearby Side, a former ancient slave market, and Koycegiz, to provide 12,000 and 10,000 beds respectively. On top of this, the ministry is conducting a campaign to improve standards in existing hotels, and working with the Ministry of Sports and Youth

to offer more for student

tourists. To service the area and attract charter flights, the Government has opened an inter-national airport at Dalaman with the aim of making its attractive south-west corner accessible to tourists. However, the airport opened a year later than scheduled. The delay forced one company, Thomson Holiday, to cancel its package tour to nearby Mugla. Thomson said the company was still considering whether to start the tour again even though the air-

port was open.

The development projects are primarily aimed at Western visitors. However, Turkey is aware of its potential for tourists from the Middle East, attracted by its combination, after familiar Moslem tion of a familiar Moslem background and comparatively liberal social attitudes.

One private project is aimed specifically at Moslem tourists specifically at Moslem fourists at Batikoy on the Marmara coast near Istanbul. The developer, Sinankent, is planning an Islamic vacation village, with a 300-room hotel and 200 holiday fiats. It is scheduled for completion in 1987 and payrespents an invest-1987 and represents an invest-ment of nearly \$30m.

In spite of the Government's declared intention to encour-age tourism a residue of bureaucratic inflexibility still hampers some operators. For example, many boteliers have to fight for the basic necessities of their trade, says Mr George Engelhardt, manager of the Istanbul Hilton.

Trying to run an international establishment in this country is very difficult." he says. For one thing, he is limited by law to importing \$50,000 worth of the materials be needs a year-not very much for a hotel such as his which expects at least 80,000 room nights a year.

Every imported item needs 12 invoices, which makes it complicated to import small objects, such as spare parts for the botel's 25-year-old U.S.

made washing machines.

If something breaks down, then we just have to scrummage around for someone who has that spare part," says Mr Engelhardt.

y law, all alcohol imports have to come through Tekel. the state tobacco and alcohol monopoly. Because of this. Mr Engelhardt had to wait more than three months for a shipload of alcohol to get through customs—and this is the only way he can obtain the Western spirits such as whisky and cognae which his customers expect.

Prices are another major prob-lem. Every price in his hotel, from a haircut to a Coca Cola is fixed by the state, which makes forward planning difficult, he says.

However, he is optimistic about the future. "There is a considerable change in Ankara." he notes. "For the first time, people are interested when you talk. It still means you have to follow things up, but at least you feel somebody has listened."

William Dawkins 1

They say that "luck" is the point where "preparation" catches-up with "opportunity".

Turkey is going through the most "lucky" period of its economic history and this time we are "prepared" to make use of this "opportunity". The exogenous variable of our new development model is a constant given by Turkey's historical, geographical, political and social position in the Middle East.

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revenues to increase to

\$ 45.8 billion; the portion of labour income which returns to Turkey to total to \$2.1 billion and the Turkish export to these countries to come up to \$14 billion.

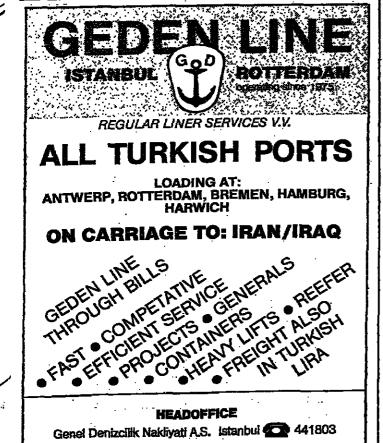
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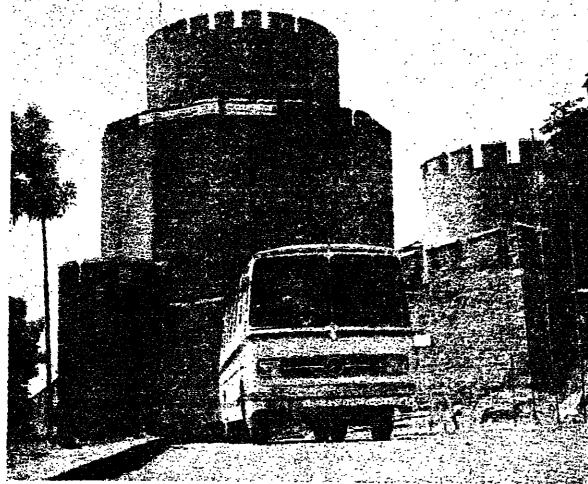
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Outside the city centres Ataturk's reforms still have to contend with traditional values. The next two pages discuss how the balance of society is

On the road east of Urfa, in south-eastern Turkey great convoys of lorries stocked with building and war mat-erial thunder down towards

changing.

The road is bad and the The road is bad and the driving worse. Every few miles, a truck is lying on its side, its cab smashed to a wafer. Some distance away, a Kurdish shepherd will be perched on one leg, staring with eyes as empty as the green steppe, as if even in their ruin these great engines their ruin these great engines exercise an unbreakable fas-

A little south of the read, just short of the wire and watchlowers of the Syrian frontier, lies the tiny Kurdish village of Kautar, ringed by a hedge of dry cotton and buried in spring mud. As a village it is typical neither of Turkey nor of the south-east of the Kurdish steppe shepherd but it is not hard to find and its chief figure, Haci Mahmut, is a talkative

Three elements make life for the 50-odd households, all more or less related, somewhat untypical of the region. The first is the main road. Although the military Government has clamped down on smuggling by the returning the village young men sport carefully preserved blue

Forgotten villages

Family life in rural areas. James Buchan reports

jeans, American cigarettes cause no surprise and there are half a dozen television

The second is the border with Syria. Many of the villagers have travelled across and some speak moderate Arabic in preference to bad Turkish. Only one in 10 of the village girls speaks any Turkish at all, for their education ends with the village primary school whose village primary school whose chimney provides nesting for a pair of storks.

The hospital in the Syrian town of El Haseke has been known to admit severe cases from the village. The villagers say treatment there is free and nearer and better than the Turkish Government hospital in Mardin, 50 miles away. In fact, this is the only advantage of their position for they feel for-gotten by the Turkish authori-

Electricity was only installed two years ago and the village stands at the end of a long chain of water users.

The third element is the

unmissable presence on the main road of Mr Nezir Devrimei and his new hotel with a parking lot for 300 Haci Mahmut says he is

not an Aga, as are the Kurdish landlords of the uplands beyond Mardin who may heast 30 or more villages. with their livestock, buildings and peasants. But judged simply on the plastic flowers and velvet sofas in his guest room, he is a rich man. In fact, he owns some 1.500 donums (a donum is just under & acre) under cottou. wheat and lentils, employs 300 and is in debt to the tune of TI 32m-roughly the same amount that Nezir Bey borrowed from the Turizm bank to start his hotel. Otherwise, all but three or four families have a plot of 10 or so donums for their own needs.

They say that even in winter nobody starves, but the village is short of water, capital and work.

Kantar is in fairly bad repair, but as most of the houses are mud not stone, this is because of fecklessness rather than shortage of money. Capital is needed, rather, for women, seed, and farm equipment.

Sums as high as TL 1m (£3.800) can be demanded as bride price, but as none but Haci Mahmut and his immediate family could afford this, the settlement is very much lower and it is a tribute to village diplomacy that no girl of marriageable age has been left unmarried, both a shame to the village and a social

Girls tend to marry at 14. or soon after, ideally their first cousin and almost invariably a boy they have seen and spoken to.

All those questioned had heard of family planning, but they said that the imam of the mosque had spoken out against what a doctor would call effective methods. But the death rate for infants is so high — seven out of 19 live births for Haci Mahmut that there is little temptation to restrict pregnancies.

Haci Mahmut's thirst for capital was increased by difficulties with the cotton during the years of violence and uncertainty before the military takeover in Ankara in the late summer of 1980. After exhausting the patience

of the Ziraat Bank, he was driven to the bankers (money lenders) before Nezir Bey persuaded him to sell 500

Haci Mahmut is hopeful that the worst is now past. but the police station beyond the village still insists that work stops in the fields at 5.00 pm.

As for the lack of work, three village boys are actually at the university but most of the young men return from the secondary school at Nusaybin with little to do if Haci Mahmut can give them nothing. It was this idleness, repeated in thousands of villages, that provided a recruiting ground for the Apocu, the Kurdish Marxist secessionists, origands or plain Aga haters who ter-rorised the countryside in the late 1970s and still oblige the army to maintain a heavy presence in the area.

The last election in Kantar, in 1978, was supervised by armed Apocu. But the villagers also point out that even before the rise of the Apoca, the identification of Apocu, the identification of local magnates with one or ether of Mr Bulent Ecevit or Mr Suleyman Demirel meant that nobody could vote out of conviction.

An old man hobbles in He claims to be a 100 years old, as old men do in Turkish villages. Asked to remember his mlitary service in 19th century Syria, he stands up to speak but a curtain flaps somewhere in his old head and he sits down with a start and a smile of apology, He does say, however, that he cannot remember the countryside so safe. Everybody 11005. but Haci Mahmut seems to be worrying about his crops.

Uncertain role for religion

GENTLEMEN AND citizens, banned Arabic script unfurled, prefer a more secular govern- Tarikats — the Suleimancis clease note well that the Some even refused to stand for ment because they would as and Nurcus named after depublic of Turkey will never the national anthem. Erbakan a minority be more likely to specific people have emerged. please note well that the Republic of Turkey will never he a country of sheihks, dervishes, disciples or fools." Thus spoke Ataturk in 1925, but it is also significant that General Kenan Evren re-quoted him in a speech to mark the beginning of Ataturk centenary year.

He went on to emphasise the difference between atheism and secularism, one of the six Secularism, he said, "makes the the end, the level of piety probexploitation of religion as a in politics unreasonable and entirely illogical."

enshrined in the constitution (article 19), has proved to be somewhat more complicated to enforce in practice, although there have been petty edicts hanning the features most openly associated with funda-mentalist Islam — the wearing of heards and veils in public

The Generals leave the impression, probably because of vents in Iran under Ayatollah Khomeini and President Sadat's assassination in Egypt by an extreme Moslem fundamentalist group that they are aware of religion still being poten-tially an uncontrollable politi-

An issue in point of an apparent contradiction between keeping religion subservient to the state and ostensibly apart from politics has been religious education. In 1931 and 1935 Maturk had religious classes formally banned in secondary and primary schools (although official Ouranic courses held the directorate of religious affairs were per-mitted). Yet last year in the autumn religious education was re-introduced compulsorily an apparent breach of one of Ataturk's principles.

The decision appears to have been a hangover from the 1950s and 1960s when multi-party politics first of all was de-liberately more sensitive to the feelings of the electorate and, second, saw Islam as a counterweight to Left-wing idenlogies and atheism.

Devout Moslem

It would seem that this political aim lay behind the It had, too, an dimension for the external Turkish Government has been pressing for Injams to be permitted to enter countries, like West Germany, with large communities so as to offset any potential infiltration of Leftwing political thought.

In short, General Evren, a devout Moslom and son of an lmam, yet a man who deliberately made a point of not keeping the fasting mouth or Ramadan last year, seems caught between upholding secularism but at the same time not averse to using religious feaching as a controlling political force There are,

hensive of a religious revival could take fright. There was the demonstration in Konya in August 1980, in which the National Salvation Party led by Professor Neomettin Erbakan

and 83 of his party are on trial for involvement in this. Enrolment in Islamic

teachers' training schools has risen. In 1963 there were 45 schools in 1973 143, and in 1978 437. The number of students has risen from 9,284 to 36,378, and to 134,486 respectively, the number of teachers over the same period ably has not changed, even if it is more publicly demonstrated.

This is because Islam in This good Ataturkist line. Turkey — were it ever a con-enshrined in the constitution ventional force and in spite of being the final repository of the Caliphate - never recovered from Ataturk's concerted assault. Between 1924 and 1937, for example: the Caliphate and religious courts was abolished, the fez outlawed, the dervish orders made illegal and their property confiscated.

Secularisation

The Christian calendar was adopted, the call to prayer from Arabic to Turkish, a new romanised alphabet introduced, school instruction of Arabic and Persian prohibited, religious classes banned at primary and secondary levels, and Sunday rather than Friday declared the day of rest. The 1937 Constitution merely put this secularisa tion in writing.

The result is that religion and its direction are now part of the civil service. Mr Tayyar Altikulac is in charge of Diyanet Isleri Baskanligi Divaget (Directorate for Religious Affairs), which is responsible to the Prime Minister. It appoints the 60,000 or so Imams operating, vets their sermons (of late without some success as some Friday Khutbas have been notably fundamentalist in tone), appoints the 1.500 provincial muftis, and controls the 55.000 mosques in use.

Even in this department, the conflict hetween the mosque and the Government arises. In recent months this occurred over the issue of whether girls. under an order from the Education Ministry, should headscarves to school. The Diyanet sent a four-page memorandum to the Education Ministry arguing that as the prescription Islamic women should cover their heads posed no threat to public order they should be encouraged to do so. The subject was even debated with energy in the Consultative Assembly.

By curtailing formal party political life, the Generals could have, for the moment. shut off an outlet for expression which might strengthen the hand of religion. But the overall feeling is that Alaturk's secularism has won through At the same time there are simplome at which those apprea wide variety of sects-ranging from the orthodox Sunnis (which make up some two thirds of the population) and the unorthodox Shi'ite Alevis. The latter tend to be in the poorer areas and side with the Left. Their interpretation of Turbang were worn, beer Islam makes them by instinct hops stoned and banbers in more radical, and they would

find protection.
The mystic tradition of

Tarikat, brotherhoods, remains strong, reinforcing Turkey's reputation of not being, because of its history, a con-ventional Islamic (albeit conillegal but offer more flexible attitudes religion.

Since the 1950s two more

The latter, for example, have played a more openly political role than other Tarikats, helping to set up the National Salvation Party.

But even if there have been a growth in overt Islam, stitutionally secular) state. The and in foreign policy closer Nakshibendis, the Mevlevis contacts with Islamic countries. (whirling dervishes) and the desire to go back to the the desire to go back to the Bektashis are all theoretically old religious ways as an official doctrine, even

> not apparent, Anthony McDermott ===



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SOCIETY

Tough times for shanty town dwellers

ANKARA, like many other comfortably off, but now has to cities in developing countries, is surrounded by armies of make ends meet. This is mainly surrounded by armies of squatters. However, Turkish squatters—if it is fair to call them that—are like no other squatters in the world.

In contrast to the dismal huts of corrugated iron and plastic containing a despairing people found outside Rio de Janeiro or Soweto, Ankara's shanty towns Soweto, Alikara's share, almost have an optimistic, almost sir despite their jaunty air, despite their poverty. Many of their inhabitants own their land. Their homes are more like cottages than the shacks normally asso-

ciated with such settlements. These sharty towns are called gecekondus, meaning: "built in a night" shacks—so named because they were literally built in a night to take advantage of a Turkish law forbidding the summary destruc-tion of inhabited dwellings.

Discontent

Ankara's gecekondu area, which contains one-third of the population of 3.2m. still become a major source of social discontent. These people feel financial hardship more sharply than almost any others.

To take one example of the toughness of gecekondu life, Mehmet, who used to keep chickens, now drives a taxi. Wizened and greying, he con-£75) a month—less than half the average wage.

Most of that goes on food for himself and his wife, with whom this, other families tend to he shares his three-room breeze- survive by sending children and block-and-wood construction along with three relatives. He also has to pay for repairs for the taxi he drives, and it is dence is an inheritance from these which account for his TL 100,000 debts. On top of Although they have been this, Mehmet, who is in his early around in one form or another 50s, has to send money to his for more than a century, they two sons doing military service, as well as try to save for a new taxi to replace his present one in a few years' time.

Mehmet is worried because growth of agricultural produc-he is getting steadily poorer. tivity. Two years ago, he was relatively

due, he says, to the increasing price of petrol and a decline in the number of people taking taxis, while at the same time other prices go on rising.

Even so, Mehmet is relatively lucky because he owns his gecekondu, and like most others, it is far from being a cheap shack. Mehmet's is worth about TL 400,000—just under half the price of a similar sized flat in central Ankara. It is perched on the equivalent of a second storey above two other gecekondus. To reach it you have to pick your way through muddy streets and clamber up a crooked staircase.

Like most gecekondus in his area it has electric light, but no running water or sewerage. The main room is incongruously furnished with modern terviene pile armchairs and a bookcase with a complete

Larousse encyclopaedia. Gecekondus are not in general as large as Mehmet's, and others often rent them from the local aga the gecekondu equivalent of a feudal landlord, who specialises in obtaining land from the Government and then renting or sell-

ing it.

Mehmet points out that the effect of financial hardship is often softened by the tradisiders himself comparatively tional geoekondu habit of help-well off by geoekondu stan-dards. He earns between his recently became ill and TL 15,000 to TL 20,000 (£55 to everybody in the invalid's street gave his family enough money to survive until he could work again. Apart from crises like wives out to work at boot black-

ing or office cleaning. This sense of interdepenthe gecekondu's rural past. began to grow quickly after the Second World War, when population growth in the countryside started to outstrip the



"Overnight" homes outside the city

academic.

urban dwellers.

their homes.

revealing ways.

owner-dwellers.

dwellers, according to one

out the 1970s, helped by the continued mechanisation of

farming and a lax interpreta-

tion of planning laws by suc-

cessive governments, keen to

win the political support of

gecekondu dwellers, who account for 40 per cent of all

move back into the villages are

they still differ in some other

generally built by the people

who live in them. According to

one town planner only II per cent of Ankara's gecekondus

were built or partially built by

As a by-product of this, a

Contrary to the belief of even

The flood continued through-

strength of Turkish family ties, cent of Ankara's gecekondu wage earners left their villages for the towns, where they found work in new industries. but nowhere to live, except for gecekondu. As these were enlarged, the families followed. The flood increased when the Democratic Party Government

of Mr Adnan Menderes put into effect a major rural mechani-sation plan between 1951 and 1953, sending 40,000 tractors into the countryside, making up to 1m farmers redundant. Over the years most of

Turkey's migrants to the cities came from the less developed areas, in particular from the mountains above the Black Sea. to settle in towns like Ankara and the more developed industrialised west. The result for Ankara has been a population increase from 25,000 to more than 3m over the past 60 years.

Further force was added to the tide with the Turkish construction boom in the early 1960s. This had the double effect of providing more jobs in towns as an additional incentive for poor or redundant villagers to move in, while, at the same time creating a further shortage of low-cost housing. Rocketing urban land values made a further growth in illegal settlements outside the cities inevitable.

It was at this point that a new breed of gecekondu new breed of gecekondu dweller emerged. Low paid government officials and clerks. who could no longer afford city property, started to move into the shanty towns. These In spite of the traditional account for more than 9 per

cond-hand building materials. There is one street in Ankara. Bentderesi Caddesi, which is almost exclusively taken over by shops selling second-hand doors, windows, and even ready-made

Once the first room has been built, families tend to add the rest piece by piece when they can afford it. In spite of this piecemeal approach, many of the finished buildings have distinct architectural style reflecting the families' original villages. To cater for this, another market in ready-made plans has grown up.

Because they are designed with some thought, gecekondus have made as much a contribution to the value of the urban real estate, as they have to the demand for cheap labour in towns. They have incidentally also helped villages by providing a new market for agricul-tural goods.

Just as gecekondus have regional achitectural styles, so However, migration from vil- families from one area will tend lages into gecekondus shows to group their homes together, signs of abating because work forming mahalles—neighbour-is increasingly hard to find in hood units—and contributing to cities. At the same time, gece- a social stability for which kondu dwellers who want to other kinds of shanty towns are generally not known.

restricted due to shortage of However, gecekondus do not cash and a shrinking market for always resemble cottages, in spite of their generally rural While gecekondus seem to background. In one area on have resulted from pressures the edge of Ankara, they can go similar to those which produced up to 16 floors, crowding so shanty towns in other countries, close together you see people living on opposite sides of the passage between blocks playing backgammon by resting each many Turks, gecekondus are not end of the board on their respective window ledges, says Mr Korel Goymen, formerly deputy

Of course it is not always as tranquil as the visitor may believe. The inhabitrats remain half-way between being disrace of specialised express placed villagers and unwanted builders have emerged, capable urban invaders. Their village of knocking up one room in values are under threat. Finan-

mayor of Ankara.

eight hours or so, to beat the cial pressures are forcing a planning laws. There is also a gradual breakdown in their well-developed market in instant traditional structure of authority, meaning that power tends to be moving into the hands of wage-earners and away from village father figures.

The young people were fertile ground for the political discon-tent of the late 1970s. Even in Ankara and even in areas such as those close to the military hospital, or military prison, whole districts became no-go areas for those of the wrong political persuasion.

The gecekondu areas supplied many of yesterday's terroristsand today's Government says it is keen to reverse the trend to the cities and encourage social peace by keeping people on the farm.

\$28m credit

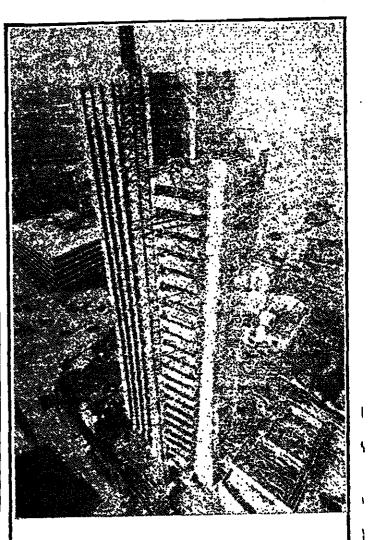
planners' Ankara's city attempts to relieve these pressures include a public housing project to provide 55,000 units 15 km west of the city. This was started two years ago with the help of a \$28m credit from the EEC's European Resettlement Fund.

Mr Goymen, who was deputy mayor responsible for planning at the time, says the idea is to provide homes for people of all classes—including gecekondu dwellers, who will be offered interest free loans to move there when it opens in 1985. Similar plans are afoot in Izmit, Konya and Antalya.

In another effort to ease the problem, the Government produced a housing act last year, creating a special fund to encourage public and private firms to come together to build more cheap homes.

However, gecekondu dwelllers remain desperately poor. Mehmet himself argues: "If there were no economic problems, then there would be no need for political argument in

William Dawkins



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Family planning still in its infancy

THAT WESTERN unmention- almost half the projected econable-the condom-has never in the Turkish countryside. The tale is told by Professor Nusret Fisek, the leading expert on population control in Turkey of the time the Swedish Government provided his research team with a large volume of these useful devices for a project in a group of Anatolian villages.

"It took us years to distribute the consignment," said Prof Fisek, of the Hacettepe University in Ankara. But why had they been received so unenthusiastically? "I suppose it was a matter of taste," he

The story illustrates the concern in Turkey at the growing population and at the same time the determination of the Turks to tackle the problem in their own way — which in the case of the recalcitrant villagers was the time-honoured practice of coitus interruptus.

According to the 1980 census, Turkey's population is growing at a net annual rate of 21 per thousand, easily the highest growth in Europe. This amounts by now to an extra million mouths to feed in a population which will absorb now being tabled. Advertise-

omic growth for this year. Meanwhile. European countries. notably West Germany, are making it clear that they will not go on accepting surplus Turks into their economies in-

definitely. Soaring unemployment, overcrowding in Turkish cities, most notably in the shanty sprawls that house one-third of Ankara's and one-fifth of Istanbul's populations and Tur-key's alarming infant mortality rate-again the highest in Europe-are further causes for concern. Most experts involved with the problem, including advisers to the Government, would be happier with a net population growth rate nearer

per thousand. The military Government has embraced population control with enthusiasm. A programme to educate soldiers in family planning is already in force in the army and Gen Evren himhas spoken out in favour if limiting family size—a subject on which his democratically elected predecessors tended to kep silent. A Bill legatising abortion on social grounds, as in England, and sterilisationboth hitherto taboo areas—is

smaller families appear on the television.

Yet family planning in Turkey remains a confusing picture The wars that bled Turkey from 1910 to 1922 ushered in a period increase the size of families. Abortion and contraceptive drugs were outlawed and certain tax exemptions were allowed to large families. It was not until the 1960s that these policies were reversed and contraceptive aids and family planning education made legal.

Sharp fall

In the years after World War II, rising living standards led to a sharp fall in the death rate while urbanisation was having a much slower effect on the birth rate. An additional impetus from change in policy came from Ankara doctors who became disturbed by the sharp rise in the number of induced abortions and resultant deaths. This tended to convince many Turkish experts of what they wanted to believe, that Turkey was a country where families of three or less were the norm and where contraception was desired, as in Northern Europe, rather than one where large families were the norm. survey in 1978 showed that a majority of the women, ques-tioned did not want a third

In fact, there are sharp differences in regional attitudes These are most marked between the urban west and the rural east. In the 1978 survey in eastern Turkey, nearly half of the peasants asked wanted a fifth child, a tolerance more in line with some of Turkey's Muslem neighbours than with

Nevertheless, it seems clear that at least one in two Turkish women capable of having children use some form of contraception, and the need is now to provide more effective methods, such as the Pill and interuterine devices, and then, to popularise them. As a champion of community medicine, Prof Fisek believes this is most effectively done through the training and supervision of midwives or other women within each community rather than simply through the Govern-ment's 600 or so family plan-ming clinics or the hospitals. At present there is a lack of

any effective services to apply the generals professor family planning policies and to supply the essential follow up services to women practising birth con-trol. Yet the various high projections — for example, 75m in the year 2000 -would seem to be unduly essimistic and some experts believe that the growth rate will actually stabilise at European levels before the end of the

James Buchan



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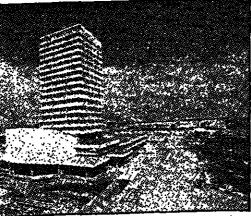
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rurkey's export performance probably constituted the single most dramatic development in the Turkish economy in 1981. Revenue from exports grew by almost 62 per cent over the previous year to reach \$4,703m.

Including 12034, Saturation and Algeria.

According to the calculations of Enka, Turkey's leading export house, Turkey is 1,500 miles from trucking miles away from Baghdad, 2,000 miles from the calculations of Enka, Turkey's leading export house, Turkey is 1,500 miles from trucking miles away from the calculations of Enka, Turkey's leading export house, Turkey's leading export h

The Government expects exports to increase in value by a further 25 per cent this year, to at least \$5.850m. This is the figure given to the International Monetary Fund (IMF) and Turkey's creditors. In private, however, officials make no secret of the fact that they expect exports to pass the \$6.000m mark. Apparently the target was set low intentionally, so that it could be passed, allowing the Govern-ment to capitalise on the public relations value of a double

Industrial exports more than doubled in value last year to \$2,290m. Exports of agricultural goods increased by about 33 per cent to \$2,219m. For the first time, industry performed better than agriculture, traditionally the dominant sector of the Turkish economy. Export successes were achieved in a broad range of consumer goods and manufactured items, but the main export increases come in processed food products, ready-made wear and construction materials, including cement, iron and steel, and glass and ceramics.

.There was also a substantial re-direction of export trade towards the Middle East and North Africa, Exports to regional Opec countries quad-rupled to reach \$1,630m. These countries' share of Turkey's exports jumped from 13 to 35 per cent. Iraq and Libya alone imported goods valued at \$1,000m, five times more than the previous year.

Exports to countries in the Organisation of Economic Cooperation and Development (OECD) also increased, despite sluggish economic growth in industrial countries. They grew by about 35 per cent, to \$2,264m.

In previous years two-thirds of Turkish exports went to OECD countries and one-third to the rest of the world. Last year exports were almost equally divided between OECD and the rest.

The re-direction of exports to regional Opec countries is expected to continue, as Turkey continues to capitalise on its proximity to the Middle East and North Africa and exploits its special political ties with a large number of these countries.

TURKEY'S export performance including Libya, Saudi Arabia, was largely attributable to

Tehran, and 2,500 miles from Riyadh.
"I don't think that any

Western nation can compete in cost and freight with high quality Turkish refrigerators delivered to Tehran, plastic pipes to Riyadh or glass bottles to Baghdad," says Mr Serif Egeli, Enka's managing director. "Almost 30 per cent of their cost and freight prices are made up of transportation costs."

Turkey has also benefited substantially from the Iran-Iraq war-which shut down the Gulf harbours of both countries.
There has been increased demand for Turkish goods and an increase in the amount of goods shipped across Turkey.

The war and several other factors-such as the sizeable increase in exports to Libya—has trading partners. Central Bank foreign currency led some sceptics to argue that the increase in exports last year exporter to receive the true tives. For the first time in Tur-

ephemeral phenomena could not be sustained.

There is some truth in this and experts do anticipate a drop in exports to Libya and Iraq, which are suffering from diminished oil revenues. How-ever, say the experts, this will be more than compensated for by exports to such countries as Iran, Algeria and Nigeria—not to mention Western Europe.

The upsurge in exports owes much to both the acumen of Turkish businessmen, who are by and large newcomers to the export business, and the astuteness of the Government's

The first, and probably most important, pillar of this policy, is the application of a realistic exchange rate policy. This was rencies of Turkey's major

TRADE Middle East and North Africa % of total 17.7 661m 1.83bn

against his foreign currency and has shielded him from inflation and devaluation.

Exports are further through preferential access to subsidised credit—the cost is almost one third the normal rate. Exporters of industrial goods are entitled to retain half of their earnings from exports for their own export needs or those of their achieved by breaking the old local suppliers. Twenty per devaluation taboo and setting cent of export turnover is the parity of the Turkish Lira exempted from the corporate each day, by letting it more or tax. Waiving of import taxes, less float in relation to the curtax rebates for export production and priority access to Central Bank foreign currency

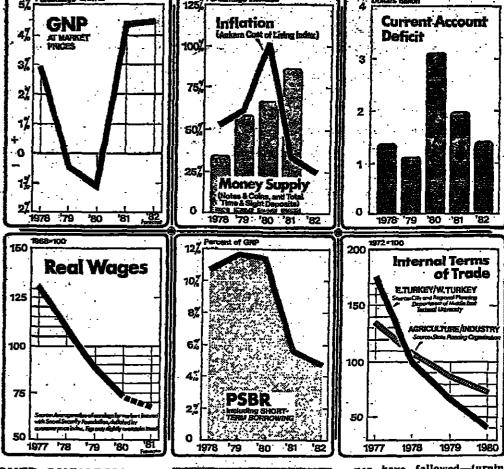
equivalent of Turkish Liras kish history exporting is just about more profitable than any other business.

3.57bn

39.9

The Turkish export boom wasachieved in less than two years and is likely to continue to show strong growth, provided the incentives remain attractive, red tape is further cut, and domestic demand remains depressed. A first-time exporter requires up to 25 signatures from 15 departments of the state. The latest OECD report on Turkey has suggested that less reliance on state subsidies for exports would reduce formalities and adminimore in keeping with the rules of international commerce."

Metin Munir



OMER CAVUSOGLU

Contractor ın a hurry

GLOSSY, slick and as rain-bow-coloured as Joseph's coat —Mr Omer Cavusoglu's new newspaper Gunes is much like Turkey's other popular dailies. But soon after its birth three months ago the newspaper broke ranks, flouted a military ban, and started a campaign accusing one of Turkey's largest in-

dustrialists of smuggling equipment.

Muck-raking in the U.S. tradition? Not quite. The industrialist just happens to be a competitor of Mr Cavusoglu and his partner in KC, Mr Abmet Kozanoglu.

Today Mr Cavusoglu (pronounced Chow-usholoo) is untouched by accusations of opportunism or being a traitor to his class. "We had to show that nobody is too big to be above the law," he says in his basket-ball-court sized

Others are more sceptical of his motives. Revenge for Competition past? between Hisarbank and those of the other industrialists, or as rival representatives of the



earth-moving equipment firms, Caterpillar and Romatsu? A wish for publicity for his new paper?

Not yet 40, he has so far had five careers:

From 1967, contractor at From 1977, contractor in

the Middle East, now with \$1bn of work in his order book, mainly from Libya; Prom 1978, banker, in Turkey and the Grand Cay-man Islands: "It helps smooth the ups and downs," he says. • Industrialist, spreading in-

to shipbuilding, and elec-tronics and with a sudden near-monopoly of fruit juice.

Publisher of a newspaper which in three months has built up Turkey's third-largest circulation.

The route he and his part-

ner have followed—turning from a declining Turkish construction market to the rich pickings of the Middle East, and then using profits abroad to buy up ailing firms—is one that others have trodden. He explains Turkish success in countries such as Libya as a pixture of cheap labour, politics, religion and an ability to take the snap decisions on risk which can elude long-

established companies. Now KC is in the midst of spending TL 3.5bn (£13m) to build up its newspaper just as margins at Hisarbank are heing squeezed and, most crucially, Libya has been having trouble in meeting its

Refrenchment is not a thought that seems to cross Mr Cavusoglu's mind. Instead, he is a typical man in a hurry, angular and bony, determined to get what he wants and, a son of a former minister, well versed in dealing with governments. Present plans include set-

Kuwait and a Turkish-Kuwaiti bank in Istanbul. Even if KC's interests are too large for Ankara to neglect, their newspaper's attack on a fellow industrialist have cost them the goodwill of their clan. But then goodwill was never something they over-valued.

ting up a supermarket in

David Tonge

Overseas contracts rise sharply

FROM NEXT YEAR Turkey's earnings from the activities of its overseas contractors are expected to become its biggest source of foreign ex-change, after exports and workers' remittances.

Mr Nurettin Kocak, one of Turkey's leading contractors and chairman of the Contrac-tors Union of Turkey, forecasts that overseas contracts will bring Turkey \$1bn in 1983 and \$1.5bn in 1984.

Turkish contractors have

been phenomenally success-

ful in the past four years, par-ticularly so in 1981. The volume of contracts grew from \$1.6hm at the beginning of 1978 to \$4.8bm at the start of 1981. At the beginning of this month the volume stood at \$12bn. Mr Kocak-whose own Kutlutas has contracts worth \$750m in Saudi Arabla, Libya and Iraq—says that "unless the Opec members experience unforeseen setbacks," the volume should reach the \$16bn mark by the end of this year.

Like the recent export boom, the growth in overseas contracting was caused by the economic crisis which contracted the domestic market sharply. The contractors went out earlier, however, because their crisis started earlier than industry's.

According to one estimate, the scope of contracting work available in Turkey in 1975 was less than one fifth of the was less than one fifth of the work Turkish contractors could carry out with their then-existing potential. After 1978 the overall economic crisis, high inflation, the sus-pension of a number of gov-ernment projects and slack demand for heavilgs forced demand for housing forced an increasing number of contractors to seek work abroad.

Last year the Government encouraged the exodus by providing the contractors with new incentives. Contractors' overseas profits are exempt from the 50 per cent corpor-ate tax and honds from the 25 per cent expenditure tax and stamp duties. Foreign currency deposited in Turkish banks by them is treated as convertible and made avail-able on demand for transfer

One major problem which

Turkish contractors may en-counter this year relates to their activities in Libya where 70 per cent of Turkish contracts are concentrated. Libya is beginning to experi-ence payment difficulties owing to the drop in its oil revenues.

While the larger and more experienced Turkish contractors seem prepared to cope with the situation, smaller ones which entered the market last year may run into difficulties.

Libya has offered some

firms crude oil on a barter basis but one shipment worth \$27m handled by the Kozanoglu-Cavusoglu group was not financially successful. Turkish contractors seem to be reluctant to accept crude oil in lieu of payment because they have no experi-ence in the spot market. The Turkish Government

has entered into a dialogue with Libya to avert a pay-ment crisis which could affect not only the contractors but also a large number of exporters. Libya, supported by Turkish contractors, has urged Turkey to step up its

erude purchase from Libya from 25m tons to 4m tons it has also suggested that Turkish workers in Libya be paid in Turkey by the Turkish central bank in Turkish lira. The Turkish Government seems reluctant to accede to these wishes but

is also keen that the Libyan market does not shrink.

Some Turkish contractors believe that if the Turkish Government is imaginative Turkey could capitalise on the situation in Libya and increase its relume of work increase its volume of work there.
"This can be a very good

time because other countries are avoiding Libya which they consider to be high risk," said Mr Akin Ongor, the director of Pamukbank's overseas contracting services director. "The Turks can easily fill the gap." It would seem bowever

that Libya's share will decrease in the coming years as Turkish contractors increase their activities in target areas such as Algeria. Iran, Iraq and Saudi Arabia.

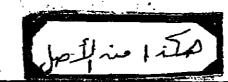
YOUR FIRST CHOICE IN TURKEY

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COMECON'S PROBLEMS

IMF: challenge from the East

By Max Wilkinson, Economics Correspondent

as soon as it gets down to the

detailed discussions about how

This distinction can mean that

assumed in the West-and the

financial aggregates are crucial

to the IMF's efforts to assess and monitor its "clients."

Romania, there is a huge "over-

hang" of cash kept in notes

under mattresses as well as in

don't trust the official savings

instruments or cannot find any-

The IMF, therefore, faces a

conceptual problem of defining

and measuring domestic credit

and money supply even before it

asks what would happen if

market forces were to unleash

all this pent-up purchasing

In Poland, for example, the

Fund's officials have estimated

that it would take at least six

thing they want to buy.

posed loan,

there is a directive."

THE COMMUNIST countries disciplines for economies which dictatorship even though they may both be in a very similar economic mess.

the sidelines of the International Monetary Fund's conference in Helsinki lasi week illustrates a major dilemma which the fund is beginning to face in its attitude to the debt-ridden countries seems very unlikely in the case of Universe which was formally of Eastern Europe.

by Mr Donald Regan, the U.S. This is because the country has Treasury Secretary, just before been quietly overhauling its Treasury Secretary, just before the fund's interim committee pricing and exchange rate poli-meeting. At the gathering the cies for the past 15 years. How-U.S. achieved some discreet support for its wish that the IMF orientated of the Comecon should tighten its loan conditions, and it is recognised that this could prove particularly difficult in relation to Communist countries.

On the other hand, many central bankers, including the Bank of England, are desperately worried about the huge amount of loans to Eastern Europe from commercial and other banks which are now so precariously roped together. Many bankers believe that the IMF could plan an important role here if Hungary's admission to the Fund is followed by Poland and other Comecon countries.

The crunch comes in implementing loan conditions

According to this view the Fund in any case needs more but not of Comecon, has a cash through a substantial in-market-orientated system. crease of quotas and should be more flexible about its terms of

faults in Eastern Europe is example unrealistic or multiple therefore closely linked to the exchange rates and a moribund wider debate about the role of the Fund in giving help to the less developed countries- on easier terms during a period of falling commodity prices, high Comecon countries are seen as interest rates and a worsening burden of debt.

But the Communist countries pose a special ideological probof East-West politicians.

Plus money, even if prices were all doubled or tripled. Romania, lem. Broadly, the question is how can the Fund insist on financial has found that the crunch comes which has just begun a reform

ore different. You can't regard not only officially reject the pri-Romania, for example, in the macy of market forces in favour same way as a Latin American of central planning and direc-

The issue was raised publicly admitted to the IMF last week. ever, even in this most marketdelicately.

Romania, a member since 1972 and now a substantial borrower, poses more practical difficulties, for the Fund. These relate to the Fund's assessment of the economy as well as its ability to insist on reforms as a

into yet sharper focus. Its appli-cation is unlikely to get very far until the political upheaval there has been resolved. An IMF team has already assessed the Polish economy and is expected to return there

In a confidential paper to the IMF board, officials point

ments deficits and debts of the

tives but are also closely super-vised by the Soviet Union.

Purists in such countries may That informal comment on regard the IMF's emphasis on market discipline as the beginning of wickedness or even see

of Hungary, which was formally

Poland's application to join the Fund brings these problems

Poland's economy is regarded by the Fund as falling somewhere in between that of Hungary and Romania. Hungary is seen as being most like a Western market economy, and Romania more analagous to a Third World family-dictatorship. By contrast Yugoslavia, which is also a member of the Fund but not of Comecon, has a fairly

ending.

Out that many of the problems

The anxiety about major de- of Communist countries—for pricing structure—are shared by many non-socialist regimes. Thus, the balance of pay-

> economic problems whose solution can be agreed at a safe disstance from the jousting fields.

condition of borrowing.

later this year.

E Germany Net foreign debt A * 10 4 2 2 7 ... " 6" **COMECON** countries THE STREET

> of prices at the behest of the the IMF, has a quite different IMF suffers the same problem. economic problems confronting

a particular regime will imple-However, in many planned ment the conditions for a proeconomies including Romania, China and the Soviet Union, As one official said: "There is prices and wages decided by world of difference between fiat do not reflect scarcities, those who get there basically by real costs or the real demands relying on market incentives of the economy. The relation and those who rely on a series between different prices may of directives. In some countries reflect nothing but the whims nothing happens at all unless of forgotten planners. In China, for example, the framework of relative prices was set in 1949. the importance of money and of financial statistics may be These rigidities prevent planners or managers from receivvery different in a planned ing financial signals about changes in the terms of trade economy compared with what is

or, indeed, any other economic realities. It is one thing for the IMF to identify these failings, but For example, in Poland, as in much more difficult to suggest practical remedies or sensible investments without the guidance of an efficient price

deposit accounts because people The practical result has been that in Romania, at least, the IMF has been unable to apply conditions with the same strictness as it would to a developed Western country in balance of payments difficulties. It has been forced to apply effective controls through those statistics which it believes are reliable—foreign borrowing and the trade deficit. However, these are regarded as the symptoms rather than the cause, which is excessive consumption months to mop up all the sur-plus money, even if prices were and investment in relation to

China, which recently joined

Direct labour in the

From the Joint Parliamentary Under Secretary of State,

Sir,-Mr Jerrome of the National and Local Government

Officers Association (May 6)

claims that contract NHS ser-

vices provided by the private sector are likely to cost more than direct labour. Let me make

clear the Government's posi-

tion on the use of private con-

believes that the costs for hos-

pital support services, now running at well over £1bn per annum should be critically

ing savings—savings that can be used to improve patient care

to show that we really mean "patients first."

The market place is the one clear test of cost efficiency.

Only by going to tender for services like domestic. catering

and laundry services can health

authorities be sure of the cost position. But, of course, it is essential that the exercise of

comparing direct labour costs against contract costs is done on a fair and open basis. We recognise that health authori-

ties may not always be able to act in the absence of advice on

the complex issues involved. We

will shortly be issuing guidance that will assist health authori-ties to test out their costs

objectively and to make the

allegation that contract domes-

tic services at Aylesbury are more expensive than direct labour costs was disproved by

a detailed professional survey in 1979. I cannot believe that

the re-letting of the contract last year has changed the posi-tion but I would be very pleased

to analyse the cost details or

which he bases his claim.

Department of Health and

Alexander Fleming House,

Etlephant and Castle, SE1.

Geoffrey Frasberg,

Social Security

essed with the object of mak-

Government

Department of Health and

health service

Social Security

tractors.

Broadly

available resources

regime but many of the

those in Romania. In Romania, Fund officials seem fairly confident that targets will be met. The big question is whether this will happen in ways regarded as fair to the West, sensible for Romania and sustainable in the long run.

the Fund would be similar to

One danger is that as a result inefficient pricing policies, imports may be restricted in a way that would deny vital supplies to domestic factories. Another is that the regime will be so desperate to increase exports at any cost that goods from an article will, in effect, be dumped on the West.

Romania has yet to show how it will respond in detail to the IMF's guidance and supervision. Until it does, many of the industrialised members, particularly the U.S. will be wary of admitting other Eastern bloc

delegate said: IMF. "Romania is small enough to be only a worry but not a matter of major international concern. However, if a large part of the Eastern bloc were in the Fund, that could be quite different."

much the same language" as politics. the IMF economists, some possible pressure points can be en-

signals from the economy they are serving, but what should be done with those profits? Should they be retained for investment at managers' discretion or should some part be distributed as salary differentials? These are important issues on which the Fund might have views which conflict with an orthodox

Communist line. For the present, however, there is no sign of friction and Mr Janos Fekete, deputy Gov-ernor of the Hungarian National Bank, says with practised ease:
"We are a Socialist planned
economy under the control of
the market. There is no point in planning a new factory if there is no market for its output."

Sometimes, he says, there are social reasons for planning something which a market would not endorse - but that, after all, is happening all the time in the West. The more difficult question-

and one which nobody at the IMF cares to discuss publicly -is the extent to which the Soviet Union will allow it to insist on "sensible" economic management where this overturns deep-rooted prejudices in the Russian back-yard.

One experienced observer of the Eastern bloc said: "Some them think the system doesn't work because it is not

The Fund starts of faith

being implemented. Many think the system is wrong but they know they have to live within

The pronouncements of the IMF. however delicately worded, cannot ultimately avoid that proposition.

Against all these difficulties the Fund starts from an article of faith that it should help countries' economic and pay Even in Hungary, which talks ments difficulties, irrespective of

As one central banker said: "There are non-Communist economies in a worse state than For example, Hungary allows Poland and Poland's difficulties managers to make profits as an are the sort of thing the Fund important way of receiving was set up to deal with."

Lombard

Yet another **Ministry**

By Samuel Brittan

likely to be approved by Labour's National Executive Committee. They will provide great fun for the kind of Prime Minister or Cabinet Secretary who finds tinkering with the machinery of government a blessed respite from the intractable problems of actual

At least 50 per cent of the attraction of a supposedly powerful new economic ministry, rivalling the Treasury, is that it provides a post for a politician whom the Prime Minister wishes to appease, or at least play off against other colleagues, without putting him at the very centre of affairs.

The new proposals claim to profit by the experience of Lord George Brown's ill-fated Department of Economic Affairs in the 1964 Wilson government. The crucial error in bringing about the OEA's failure is said to be that the Treasury was left in charge of public spending. But as Sir Leo Pliatzky, himself a distinguished former Treasury civil servant, well disposed to Labour, remarks in his new book Getting and Spending, the Treasury under Mr James Callaghan was certainly no obstacle to going beyond the previous Conservative government's " decision to increase public expen-diture in line with an unrealised rate of economic growth and to

sustainable rate of growth."
The main result of railroading through over-ambitious public spending programmes was just the kind of stop-go which politicians condemn so loudly in Opposition. Public spending rose even faster than planned -by 6 per cent per annum in each of the two financial years from 1965 to 1967, followed by a frenetic expansion of 12½ per cent in 1967-68. (All these figures are after allowing for inflation.) There was then a to reconcile the main objectives dramatic switch to falling public will be none other than the expenditure in the final two Chancellor of the Exchequer: years of that government as the and that no amount of admini-

increase it in excess of an un-

devaluation work. The failures of the first

"WHEN IN doubt, set up a Wilson governments had little Ministry." This thought springs to do with Whitehall machto mind on reading of the project for a new Planning Ministry, sion, taken when Labour was devised by the Labour-TUC still in Opposition, was to Joint Liaison Committee and defend the sterling parity. We defend the sterling parity. We now know, as the radicals of that period did not that exchange rate changes are hardly ever the key to growth. Never-theless an early decision to float the pound might at least have avoided the extreme changes of course and brought leaders of all political parties to realise the internal obstacles to growth a decade earlier than they did.

The new look Planning Ministry is likely to be based on the expenditure divisions of the Treasury. Prime Ministers and Cabinet Secretaries have played with the idea of a Budget Bureau separated from the Treasury for many years. The Americans already have such a bureau without any distinctively socialist results. The author of Labour's plan, who is presumably well versed in the quite made up. his mind whether the new Department should also breathe down the Industry or even absorb it.

Despite all the lip service to decentralisation, selectivity and the involvement of trade unionists, the heart of Labour's plan to boost growth and reduce unemployment is still an old fashioned stimulus to demand. Import and price controls will be the main auxiliary weapons But would not something also need to be done about wages to make it more likely that output rather than inflation received a boost? The author remarks that a view would be needed "on the movement in costs and prices which will support and sustain expansion and will be compatible with economic and social objectives."

Thus one is left with the final thought that the unfortunate minister who will have the job of trying both to moderate and new Chancellor, Mr Roy strative tinkering will provide Jenkins, struggled to make him with ideas or tools which incumbents

Letters to the Editor

The rapid search for a way to run a railway

our railways holds out the hope of positive conclusions from the rapid survey to be undertaken mentioned in this context. The by the expert group headed by contention that trunk routes Sir David Serpell. Indeed this should be treated as "commerby the expert group headed by Sir David Serpell. Indeed this is described as likely to prove "the most important survey of the system since Beeching."

The ultimate failure of the

Beeching plan to endow this country with a viable rail ser- You are on firm ground vice should be seen as due to where you warn against the this respect your editorial asks should be defined and who should bear them. In France, for instance, employers in the transport serving their em-

From Mr R. Bonwit
Sir.—Your realistic editorial
(May 10) about the impasse on the opinion of the highest court in the land—or perhaps this was one of the "glaring anomalies" cial" ventures "on the whole requires more qualification than your brief reference to the environmental costs of heavy road traffic indicated.

the preference for direct costing tendency to make important instead of what is nowadays development plans—one thinks termed "avoidable costs." In here especially of electrification - too dependent on temporary the important question how labour difficulties." since the certain "social" traffic costs relative costs are quite out of proportion. But it was perhaps not fair to British Rail staff to hold up BL as an example of central areas of conurbations better labour relations. Indeed have to share the cost of public our motor industry has not on transport serving their employees. I fear, however, that or internationally competitive your editorial was somewhat as to justify—in purely profit ontimistic in asserting that in terms—the heavy subsidies prooptimistic in asserting that in terms-this country "urban mass tran-vided this country "urhan mass tran-sit is already recognised as suit-their total does not fall very

short of the funds allegedly "wasted" on our railways.

To a considerable extent the public has not derived the maximum benefit from our railway subsidies because fares

have been kept so high as to deter many potential passengers, this may have proved to be a profitable book operation but it did not help the public by providing financially attractive services and keeping un-necessary traffic off the over-crowded roads. The Scrpell group might be wise to spend a week or so in Sweden to see how a deliberate cheap fares policy can invigorate rail traffic without incurring over-

all losses.
It would, of course, be highly unpropitious were the Serpell group to lay any stress in its deliberations on the currentand only temporary-easing of the world oil supply situation. Ralf Bonwit,

The real threat of dependence

panies received about \$9bn net

profit, of which \$6bn was

The U.S. plan that American coal should solve western Europe's energy problems can

also be seen as an attempt to find profitable markets for the

U.S.'s vast coal reserves in a

situation where coal is losing to natural gas on the home

market. Since western Europe natural gas accounts for only

natural gas is hardly in west

Europe's economic interest.

filtered back to the U.S.

Sorby. Kiln Lane Binfield Heath, Henley-on-Thames.

Another view of a chemical company. Sequence 5



Gülizar Artar talks about her son-in-law, Hüsnü Giray, a technician with Turyag, Turkey.

"For us, the Henkel annual party is a family affair." right decisions—in the interests of their patients. This policy is not a doctrinare one but is based on the sensible realisation that we must make best use Mr Jerrome did not give details of the two cases he mentioned to "justify" his view-point but certainly his second Isuppose it's unusual for three generations

"It doesn't take much to get me to admit that I'm very proud of Hüsnü. In 1956 he began with Turyag, as we call Henkel here, and since that time he has worked his way up to a fine position, with responsibility for detergent production and packaging. But I'm just as proud of the whole Turyağ family, which is what a lot of people jokingly call us because so many of us have worked for Henkel for so long. My husband and I started it all when we joined Henkel, and I really enjoyed my work in the laboratory. Later on, our eldest daughter, Perihan, began in the packaging division of Tursil, which is one

of our most popular wash products. Then came Havva, our next daughter, and duting her long career with the company she met and married Hüsnü. On top of that, my granddaughter, Hatice, is finishing up business school and expects

of a family to work for any company, and Hüsnü says it could only happen in a company like Turyag. I think he's right, because the work is pleasant and the company is strong and growing. Besides, the company does so much for us. For instance, there's Kurban Bayrami, which in Turkey is a little like Easter. Turyağ makes this a special annual party with a huge feast for all employees and retirees, and lambs are given to the retirees as presents. This will seem even more a tamily affair for us next year with Hatice there, bringing our

number to six. Who knows: Our Turyag tamily' could go on? forever."

My son-in-law Hüsmü

Turvağ-Türkiye Yağ Ve Mamulati A.Ş., Izmir, is one of more than 100 companies of the Henkel Group, situated in more than 40 countries. Worldwide sales 1981 = 8.8 billion DM. 34,000 employees. Headquarters Düsseldorf, Federal Republic of Germany. Product range includes laundry products, household cleaners, cosmetics, adhesives, industrial cleaners, oleochemicals, auxiliary products for textile and leather industries. Over 8,000 products for all walks of life.



Chemistry working for you.

The Treasury model

and forecasting From the Chairman, ITEM

Sir.—Samuel Brittan's two articles (April 29 and May 10) on the Treasury model are a welcome attempt to de-mystify the activities of forecasters. He is right to caution against its use as the final arbiter in economic debate. ITEM has been using the model for the past five years and would vouch past five years and would voten for the considerable judgment that needs to be applied. This is not a weakness of the model but a feature of all models. Indeed, the ITEM club was founded in the belief that such

judgment could only be pro-vided by a broad cross-section of husinesses, city and public sector economists. Equations need to pass the "reasonable man" test, otherwise one blindly follows the conclusions of an unknown guru buried somewhere in the Treasury. The debates on these areas of judgment are as valuable as the final forecast since they give members a sense of the vulnerable assumptions.

economic All the same. events are not random and so the past is a guide to the future and mistakes can be made just as easily by imposing pre-judices.

As the articles note, it is quite amazing that forecasters, with different models and assumptions, produce such the lew gas pipeline in structure of investment, a will panies of which they complain, similar results. Ferhaps here a would boost this to 8 per cent resist the temptation to reply panies of which they complain. S. W. Penwill. — far below the Nato ceiling of in much detail and content S. W. Penwill. is less pressure to produce fore dependence. In the case of West myself to suggest that the Room 5.23, 76, Shoe Lane, EC4.

casts like the previous ones or like all others. Economic jour-nalists are often in danger of peddling the consensus at the expense of the outlying fore-casts. The causes of such differences are normally detectable and the process of economic debate would be helped by commentators paying more attention to them.

Paul Cockie.

103, New Oxford Street, WCI.

From Mr V. Stepanor Sir .- Your report (May 7) on the U.S. proposals to tighten credit limits against the Soviet Union ties in with new U.S. attempts to persuade western

Germany. France and Italy it would not top 5 per cent. in energy terms does not come from the Soviet Union but from across the Atlantic. Over 50 per cent of western European energy has come from American oil gas and coal companies for the past few decades. In 1980 these com-

Scicon, Centre Point,

European energy supplies

Europe not to increase imports of Soviet natural gas.

The American argument that the new east-west gas pipeline threatens western Europe with being dependent on Soviet energy does not stand up to analysis. In the 1960s the Nato states agreed that deliveries of fuel from any one source should not exceed 15 per cent of their requirements.

Present deliveries of Soviet

oil and gas, coal and oil products do not exceed 6 per

15 per cent of energy consumption (compared with 28 per cent in the U.S.), the use of more coal instead of Soviet

> V. Stepanov. Novosti Press Agency.

Pushkin Square, Moscow,

Directors' equity interests

From Mr S. Penwill Sir,--Mr Herbert Spender's letter (May 8) reflects sadly on his choice of investment. I will

remedy to the complaints of Messrs Hood and Spender is in their own hands; they should avoid investment in the com-

to start working for Henkel quite soon.



N.V. GEMEENSCHAPPELIJK **BEZIT VAN AANDEELEN** PHILIPS' GLOEILAMPENFABRIEKEN

(Philips' Lamps Holding) Eindhoven, The Netherlands

At the Ordinary General Meeting of Shareholders held on 13th May 1982, a total dividend in cash for the year 1981 has been declared of 1.60 Netherlands Guilders per ordinary share of 10 guilders nominal value. After giving effect to the interim dividend of 0.60 guilders previously declared and paid in January 1982, a final dividend for the year 1981 amounting to 1.00 guilders will become payable.

At the above-mentioned meeting it was also decided to make a distribution of 0.20 guilders per ordinary share. This distribution is made in connection with the distribution out of retained profit of 0.20 guilders per ordinary share decided at the Ordinary General Meeting of shareholders of N.V. Philips' Gloeilampenfabrieken (Philips' Industries).

The above-mentioned final dividend and distribution, together amounting to 1.20 guilders gross per ordinary share, will be payable as of 26th May 1982.

Payment of the net amount on UK-CF certificates will be made by the company's paying agent, Hill Samuel & Co. Limited, 45 Beech Street, London EC2P2LX to the UK-CF depositaries in accordance with their positions in the . books of CF-Amsterdam on 13th May 1982, at the close of

Holders of UK-CF certificates are reminded that such payment is subject to deduction of 25 per cent Netherlands Withholding Tax. This 25 per cent may, however, be reduced to 15 per cent when payment is made to residents of the United Kingdom or to residents of Australia, Austria, Belgium, Canada, Denmark, Finland, France, Western Germany, Ireland, Japan, Luxembourg, Netherlands Antilles, New Zealand, Norway, South Africa, Spain, Sweden or the United States of America, who deliver through the UK-CF depositary the appropriate Tax Affidavits to the company's agency Hill Samuel & Co. Limited. The Netherlands Withholding Tax may be reduced to 20 per cent when payment is made to residents of Indonesia who deliver the appropriate Tax Affidavit in the

Payment of the net guilder amount of dividend will be made by Hill Samuel & Co. Limited, in sterling at the rate of exchange ruling on 27th May 1982, unless payment in guilders on an account with a bank in the Netherlands is requested no later than 21st May 1982.

Eindhoven, 17th May 1982. The Board of Governors

PHILIPS



Banco Nacional de Comercio Exterior, S.A.

U.S. \$50,000,000 Floating Rate Certificates of Deposit due 1984

In accordance with the provisions of the certificates, notice is hereby given that for the interest period from 17th May 1982 to 17th November 1982 the certificates will carry a rate of interest of 1415/16 per cent per annum. The relevant interest payment date will be 17th November 1982. Agent Bank

> (BB) BANCO DE BILBAO



London Branch

THE KYOWA BANK LIMITED

London Branch US \$10,000,000

NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT MATURITY DATE NOVEMBER 15, 1982

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month Interest Period from May 17, 1982 to November 15, 1982 the Certificates will carry an Interest Rate of 14.9375% per annum.

FIRST CHICAGO

Public Works Loan Board rates

			May 15			
	Q uota	loans	repaid at	Non-quota	loans	A* repaid at
Years	by EIP†	A‡	maturity§	· by EIP†	A‡	maturity§
Up to 5	131	131	14	141	14 <u>1</u>	141
Over 5, up to 6	13 [131	14 i	141	14 1	142
Over 6, up to 7	$13\frac{5}{4}$	137	14 [14	147	147
Over 7, up to 8	13]	14	14}	14 .	142	14 [
Over 8, up to 9	13	141	14	14	14	147
Over 9. up to 10	14	14	14	141	14	14 .
Over 10, up to 15	141	14	137	14:	14 1	14?
Over 15, up to 25	13Î	131	131	147	142	142
Over 25	137	13 🖥	131	147	142	141
* Non-quota loan:						ase than
non-quota loans A. 🗦	†Equal i:	nstalı	nents of	principal.	‡ Re	payment
by half-yearly annuit	y (fixed	equal	half-year	rly paymer	ats to	include
principal and interest). Wit	h hal	f-yearly p.	ayments of	inter	est only.

LOCAL AUTHODITY DOUD TABLE

LUCAL AUTHUKI	HP	UNU	IARL	E
	Annual	-		Life
Authority	gross		Minimum	
(telephone number in parentheses)	interest	able	sum 	bond ——
Knowsley (051-548 6555)	% 13}]- year	<u>e</u> 1,000	Year 48

FINANCE FOR INDUSTRY TERM DEPOSITS.

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than

131 131 131 131 131 131 131 Deposits to and further information from The Treasurer, Finance for Industry plc. 91 Waterloo Rd., London SE1 8XP (01-928 7822, Ext. 367).

Cheques payable to "Bank of England, a'c FFI" FFI is the holding company for ICPC and FCI.

Companies and Markets

Danish computer company in £3m private placing

which produces and develops a range of advanced mini-computers, has placed on sales up 150,000 non-voting shares with a group of City and Netherland Employing

Prior to the placement the company was wholly-owned by family interests of the founder and, now president and chief that enables incompatible comexecutive. Christian Roysing, puter systems to be linked.
through the Christian Roysing Currently 28 per cent of its busiroundation. The placing, handled by Creditanstalt-Bankverein and tracts for Nato.

The placing the company of the company o

reduced turnover of £856,935.

The market value of the com-

Tax charge was £10,985 (£20,266) and earnings per 10p

share fell from 2.32p to 0.75p.

There is again no dividend on the preference or ordinary shares

The directors say they consider

that the arrears of the preference

dividends and the present capital

structure of the company inhibit

any major development. They are

therefore proposing that the preference shares be converted

and sub-divided into ordinary 10p

Mr A. A. Benzie and Mr P.

Ramsbottom, partners in char-tered accountants Peat, Marwick,

Mitchell and Co., Manchester,

have been appointed joint receivers of the Tosan Group of

Companies, whose trading sub-sidiaries — Windmaster. Calder

Riverside and Multitrend—are

engaged in weaving, dyeing and merchanting of sail cloth and other specialist fabrics.

The receivers are continuing

to trade and are endeavouring

Results for the year

ended 31st December

Profit before Taxation

Profit after Taxation

Net Assets Employed Issued Capital
Per 20p Ordinary Share: Earnings

will flow from this in years to come.

which the Group has sole distribution rights.

Receivers for

Tosan Group

£68,138 (£122,541).

for the year.

Stormgard's profits fall

to £27,744: restructure

pany's stock, which consists wholly of listed securities, was

has raised £3m in London in what is believed to be the first interbe the fast growing electronics national private placing by a group in Denmark, with net company in Denmark Christian profit over the last five years profit over the last five years climbing from DKr 766,000 (£54,000) to DKr 8.2m (£580,000) on sales up from DKr 66.2m to

> Employing about 800 people the group has been increasingly successful in securing a wide range of major customers for its data communication equipment

It has also won a contract to Bank Itec, is designed as a pre-lude to an eventual full quota-tion on the London Stock communications network of the

by way of a capitalisation.

Under the proposals, existing ordinary shareholders will own

around one quarter of the issued

equity capital, but will be wholly relieved of the prior rights of the

existing preference holders. The

preference holders will give up

their prior rights and will instead

own some three-quarters of the

will create a more favourable

base from which to consider the

future development of

Dorada trend

is encouraging

Mr Thomas Kenny, chairman

of Dorada Holdings, the motor

vehicle distribution, engineer-

ing and merchanting group, said

money in January and February

but was back in the black by

March. This was the company's

first profitable month since

It was too early in the year to make any predictions but the

14.5p

4.75p

1980 £000

16,596

414 484

4,058 600

16.1p

4.06p

November 1979.

LAMBERT HOWARTH

RATIONALISATION PROGRAHME COMPLETED

Dividends

Extracts from the Statement by

Mr. J. M. Jackson, Chairman

Profits in 1981 have increased to £627,110 from £413,893 in

the previous year on sales reduced from £16,596,364 to £16,103,622. We have considered it prudent to continue the

rationalisation programme by closing two factories, concentrating the supporting activities formerly carried on there at other plants in the Group. This completes our current plans

for restructuring.

The Group has reduced its working capital requirements and interest charges have been reduced from £255,413 to £137,510

During the current year we are looking to increased produc-

tion volumes which will help to offset continuing pressure on margins. The Group has increased the resources devoted

The Group is a substantial supplier of footwear to Marks & Spencer p.l.c. and also to leading wholesale and multiple chains throughout the country and prominent mail order groups. Part of its production is sold through wholesalers under the registered trade mark "Osbornia" and a significant portion of slipper production carries the "Gannex" brand for which the Country has sold distribution in the Country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold distribution in the country has sold the country has sold the country and prominent mail or the country and a significant mail or the country and prominent mail or the country and prominent mail or the cou

LANBERT HOWARTH GROUP P.LC.

BURTLET & BOSSETDALE, LATCASHIRE-ISLE OF MAT

Copies of the 1981 Report and Accounts are available from the Secretary, Lambert Howarth Group p.l.c., Rossendale Works, Waterfoot, Rossendale, Lancashire BB4 9LJ.

BASE LENDING RATES

design and marketing, and I am confident that benefits

The directors say these actions

issued equity capital.

U.S., in addition to supplying units to a Shell subsidiary and Ericssons in the Netherlands for their corporate networks.

Mr Roysing, who founded the company in 1963 after working potential for the equipmentwhich his company developed from scratch—with the forecast growth of electronic mail and other types of computerised data ommunication systems.

The placing will enable the company to raise additional borrowing, now 34 per cent of the enlarged capital, to fund the expected sharp expansion of business until a full quote is

London Private Health ahead of forecast

Taxable profits of Stormgard, shares, ranking pari passu with the investment holding and dealing concern, have declined from To compensate preference shareholders to some extent for SSS 324 to E27,744 for 1981, on a shareholders to some extent for the content of SSS 325 the loss of dividend and other shares, ranking pari passu with In its first trading period, the London Private Health Group reports a taxable profit of £41,500 for the year to March 31 1982. Turnover was £864,300. the loss of dividend and other rights attached to their shares, the company will issue to them

The profits include the trading results from July 22, when the Garden Clinic was acquired. Lord Constantine, chairman, says the performance compares favourably with the forecast of £25,000 pre-tax profit given in September 1981 in connection with the placing of 4m ordinary shares and the flotation of the company on the Securities Market. the Unlisted

As indicated then, no dividend is being recommended for the year but, barring unforeseen circumstances, it is intended to pay one in 1983. Earnings per share are given as 2p (fully diluted 1.5p). Tax took £1,000. The group is reviewing opportunities for development in the private health sector and expects to make an announcement about

Ruberoid 'up in first quarter

FIRST-QUARTER results for at the group's AGM that it lost Ruberold were ahead of those for the similar period last year, despite the adverse effects of January's bad weather, Mr Thomas Kenny, chairman, told the annual meeting in London. As reported, the building products, specialist contracting, resin, paper and plastics group lifted pre-tax profits in 1981 by 48 per cent, from £2.27m to £3.36m.

Mr Kenny said the group had. recently won the contract for roofing and cladding work at Torness nuclear power station in Building Societies). Scotland, worth about £6m over

BOARD MEETINGS

dates of board meetings to the stock Exchange. Such meetings are usually held for the purpose of considering dividends. Officeal indications are not available as to whether dividends are interims or finals and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Intering:—Australia and New Zealand Banking, BOC, Motthew Brown, Western Selection and Develop-

Atted Irish Banks May 25
Associated British Foods May 24
Bentoz May 21
Extel May 27

Cramphorn deeper in the red

Heavier losses of £111,103 against £69,492 are reported by Cramphorn, distributor and Cramphorn, distributor and retailer of garden and pet supplies, for hte 26 weeks to January 2 1982. The interim dividend is held at 5p — the company's shares have a USM

Turnover moved ahead from £4.21m to £4.61m, but there was a trading loss of £35,143 (£7,263). Interest charges increased from £62,223 to £75,960, but no tax was again payable.

The board says the increase in turnover is largely due to sales from new garden centres at Letchworth and Milton Keynes, for which there were no cor-responding sales in the previous year. The continuing transfer of business from shops to garden centres has further accentuated imbalance between the two half year's results.

The board says that due to the severe winter weather, unavoidable losses of nursery stock were suffered in January, but since then, sales have been buoyant, particularly during the last few

This indicates that total sales for the year should reach their A further garden centre was opened at Crewes Hill, Enfield in

April, and the re-built and enlarged Chelmsford garden centre was re-opened a few days later. The directors say sales from both centres to date are "most encouraging."

FT Share Information

The following securities have been added to the Share Information Service.

Nationwide Building Society
141% (14/3/83) and 141%
(4/4/83) (Section: Loans— Trust Securities Defd. Conv. (Property).

나는 보는 보는 그는 나

BAT's Third World policy

to outline details of its policy to £131m or 21 per cent (17 per of boosting cigarette consumpcent) of the total. Total assets tion in less developed countries employed there rose from £429m ment.
Finals:—Bishopsgets Trust, A. F.
Bulgin, Fortnum and Meson, Land
Securities Investment Trust, Seincourt. Weeks Associates, Whithread.
FUTURE DATES

tion in less developed countries at the company's annual meeting on June 9.

The questions have been inprized by the World Developed.

The questions have been in-spired by the World Development Movement, a British based pressure group on issues relating to the developing countries in the Third World. A resolu-tion, which will be put at the AGM, calls for BAT to make available within the next six months a report outlining the company's policy in the Third World

In his annual statement cirin his annual statement cir-culated to shareholders over the weekend with the full accounts Sir Peter Macadam, the chair-man, says that the picture for the group is one of "significant underlying growth" aided by exchange rate movements. In 1081 group next profit 1981 group pre-tax profits expanded by 43 per cent to £684m, on a turnover 21 per cent higher at £9.27bn. The chairman describes this

as a positive advance because the true rate of growth has been the true rate of growth has been substantial. Even allowing for the benefit of exchange rate variations, trading profit has increased by 15 per cent and attributable profit by 29 per cent. He says that the figures bear out the confidence expressed last year in the strength of the growth's integrational and indusgroup's international and indus-trial diversity.

Sales growth in each industrial aera of the group has been rela-tively evenly maintained but the contributions to trading profit are not so uniform, says Sir

Tobacco has increased its share slightly, retailing sig-nificantly and other trading activities including cosmetics, have done well. A substantial drop in paper profitability is a reflection of an extremely competitive environment in which sales growth has been maintained to the detriment of margins. This also applies to some degree to packaging and printing.

geographical demonstrates that the principal improvements came from the UK (primarily tobacco operations), North America and Latin America (mainly Brazil), with some improvement also in Asia

Referring to the group' Argentine tobacco operations th directors state in their report that the results were affecte severely by a series of heav devaluations of the Argentin peso. Volume was lower due t competitive and depressed economic condition and this, together with increase costs and excise not fully con pensated by price increases caused a substantial reduction

in trading profit. Turnover in Latin America a a whole showed an increase fron £1.5bn to £1.73bn, representing 19 per cent of the total, while to £486m, representing 12 per cent (13 per cent) of the total group assets of £4.99bn (£4.06bn).

increased from £262m to £278m. An analysis shows that £139m (48 per cent) was spent on tobacco, followed by £85m (23 per cent) on retailing. Geographically the UK accounted for £66m (24 per cent) and North America for £110m (40 per cent). The report discloses that the group has four employees earning between £60,000 and £70,000. The chairman's emoluments increased from £116,336 to £137,906. Four directors are shown to be earning between £65,000 and £80,000 while a further four had earnings of between £90,000 and £110,000. Meeting, St John's, Smith Square, Westminster, June 9 at

Capital spending by the group

Tollemache & Cobbold recovery

PRE-TAX profit for Tollemache and Cobbold Breweries, a whollyowned subsidiary of Elierman, recovered to £577,000 for 1981, compared with £17,000 previously. At halfway, the company reported a profit of £16,000, against a £110,000 loss.

Turnover for the year was higher at £23.73m (£21.21m). Earnings per share were given as 4.41p. The ordinary dividend absorbs £100,000 (nil).

Tax was nil, against an £8,000 credit, and there were extraordinary credits of £99,000 (£346,000). Attributable profit came to £676,000 (£371,000).

Mr W. E. G. Falconer, chief executive, says sale of the company's beers increased by 4 per cent overail. The underlying profit base is now strong, and he is confident 1982 will yield even greater success. Trade for the first four months has been most encouraging.

TI.				
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:d	. 362	333		337
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y	337	306	Banco Hispana	310
ie	115	110	Banco Ind. Cat	114
o	367	315		32
	235	200	Banco Urquijo	204
lу	395	355	Banco Vizcaya	356
15	248	216	Banco Zaragoza	244
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			Dragados	148
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ē	68	62.5	Union Elect	F1.4
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RECENT ISSUES

EQUITIES

140 F.P. 1415 170 140 AIM Group 10p	ĺ	price P	Amour		<u> </u>	E2 Low	Stock	Closing pride	+_or	o Port	Times	Yes Yield	P.E.	
		\$250 15 \$105 \$260 \$102 \$130 \$87 2p \$250 \$120 \$136	F.P. F.P. F.P. F.P. F.P. F.P. F.P. F.P.	15/4 21/5 4/6 28/5 28/5 14/3 7/5	270 109 375 62 135 150 98 17 250 275 134 30	265 19 105 293 60 122 140 95 10 245 267 120 134	Assoc. Heat Services Cambrian & Gen. 74p *Cass Group 10p *Cont. Microwave *DeBrett(Andre) 10p Dew 'George) *Druck. Hidgs El'tro-PriceOusso *Gr'p Inv Option Crts *Io Technology *Jubsens Drilling *Leisure Inds Osprey Assets Standard Socs	275 30 108 370 60 125 150 96 247 265 122 30	+1	b9,0 ud2,5 b2,5 b2,5 g5,7 b2,3 uq1,5 b17,5 b5,0 F1,4 b2,8	2.1 2.8 3.9 2.1 4.0 2.5 8.9 2.8	4.7 3.3 2.0 6.0 6.5 2.2 0.9 9.4 5.9 6.7	16.9 15.5 18.7 11.4 5.5 26.0 12.9 6.5 8.3	

FIXED INTEREST STOCKS

	paid up	-ie ē	19	Low	Stock	Olosing price £	f o
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"RIGHTS" OFFERS 보다 Latest

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ł	170 .	F.P.	:14/5	11/6	284	2272	Steel Bros.	227			
ı	10 -	F.P.	24/3	23/4	1212	1015	Sturia 10p.	1119			
ı	133 :	F.P.	10,5	10:6	160	146	Vickers (£1)	153			
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BASE LENDING RATES

Allied Irish Bank 13 % Grindlays Bank 113 % Grindlays Bank 113 % Grindlays Bank 123 % Grindlays Bank 123 % Henry Ansbacher 12 % Hambros Bank 12 % Henry Ansbacher 12 % Henriable & Gen. Trust 12 % Henry Ansbacher 12 % Henriable & Gen. Trust 13 % Henry Ansbacher 12 % Henriable & Gen. Trust 13 % Henry Ansbacher 12 % Henriable & Gen. Trust 13 % Hill Samuel & Go. 11 % Grindlays Bank 12 % Henriable & Gen. Trust 13 % Henry Ansbacher 12 % Henriable & Gen. Trust 13 % Hill Samuel & Go. 14 % Hongkong & Shanghai 13 % Kingsnorth Trust Ltd. 14 % Knowsley & Co. Ltd. 14 % Knowsley & Co. Ltd. 14 % Knowsley & Co. Ltd. 13 % Kingsnorth Trust Ltd. 12 % Mailinhall Limited 12 % Samuel Bontagu 12 % Mailinhall Limited 12 % Samuel Montagu 13 % Samuel Montagu 13 % Samuel Montagu 13 % Samuel Montagu 13 % Samuel Montagu 13 % Norwich General Trust 13 % Norwich General Trust 13 % Norwich General Trust 13 % Standard Chartered 11 % Samuel Montagu 13 % Standard Chartered 11 % Cavendish G'ty T'st Ltd. 14 % Cayzer Ltd. 13 % Charterhouse Japhet. 13 % Standard Chartered 11 % Cayzer Ltd. 13 % Charterhouse Japhet. 13 % Choulartons 15 % Choulartons 15 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Oroshidated Credits. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Oroshidated Credits. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Wintrust Secs. Ltd. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oroshidated Credits. 13 % Oros Renunciation date usually last day for dealing free of stamp duty. & Figures based on prospectus estimats. d Dividend mits paid or psysble on part of capital: cover based on dividend on full capital. g Assumed dividend and yield. I indicated dividend; cover relates to provious dividend. P/E ratio based on istest annual carnings. u Forecast dividend; cover based on previous year's earnings. F Dividend and yield based on prospectus or other official estimates for 1982. Q Gross. T Figures assumed. P Figures or report awaited. ‡ Cover allows for conversion of shores not now ranking for dividend or ranking only for restricted dividends. § Placing price. p Pence unless otherwise indicated. † lasued by tendor. [] Offered to holders of ordinary shares as a "rights." **Issued by way of coprolisation. §§ Reintroduced. †† Issued in connection with reorganisation, morner or take-over. Ill introduction. [] Issued to former preference holders. † Allottomost lotters (or fully-paid). • Provisional or partly-paid allottomost lotters. † With warrants. †† Dašings under special Rule. † Unilateral Sacurities Market. †† London Listing. † Effective issue price after scrip. † Formerly dealt in under Rule 163(2)(s). †† Unilateral five ordinary and three Cap. shares. A lexued free as an entitioment to ordinary holders.

THE TRING HALL USM INDEX 123.0 (-0.2) Close of business 14/5/82 BASE DATE 10/11/80 100

Tel.: 01-638 1591

LADBROKE INDEX Close 586-591 (+3)

PENDING DIVIDENDS TIMETABLE

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year." at the amounts in the column

at the amounts in th	re column he	aded " Announcement	last year."
· Date	Announce- ment last year	Date	Announce- ment last year
*AEMay 27	ไทย. กป		300.
Allied LyonaJune 2	Final 3.0	International TrimberJune 16	Final 2.0
Benks May 26 *Assoc. British	Final 4.5	Johnson and Firth BrownMay 22	ínt. 1 3·
Foods May 24	Sec. Int. 2.6	jourson `	
*ANZ BankingMay 17 Avon RubberJune 3	int. 14 cents	Marthey June 17 Kenning	Final 6.5
*BOC	Int. 2.31	Motor June 18 *Lend	Int. 1.75
BP8 IndsJune 24 Baker Perkins June 25	Finel 5.0 Final 3.0	SecuritiesMay 17	Final 7.0
*BassJune 8	int. 2 53	*London and	
· Beth and		NorthernMay 19 *London O'seas	Final 2.35
PortlandJune 5	Int. 2.0	FreightersJuly 14	Final 1.072
*Boots May 27 Brit. & Com.	Final 4.625	*MEPCJune 1	int. 2.0
Shipping. June 18	Final 70	MEPCJune 1 MarleyJune 2	Int. 1.0
*Brockhouse . May 20	int oil	"Metal BoxJune 7	Final 6.51
Brown	ти, ин	NorcrosJune 25	Final 3.56
ShipleyJune 11	Final 7.5	*Northern FoodsJune 10	Int. 1.8
Butterfield- HarveyJune 16	Final 1.0	Pegier-	int, 1.0
Cap. and Counties		HettersleyJune 10 *Pilkington	Final 5.5
PropMay 29	Final 2.4	BrosJune 11	Sec int. 5.5
Carless Capel June 2 Charter Cons. June 23	Final 1.75 Final 6.6	"Pleasurama May 20	Int. 2.5
ChlorideJune 24	Final nil	"PlesseyMay 27	Final 4.411
ChubbJune 24	Final 3 478	Powell	
CoaliteJune 3	Final 2.8	DuffrynJune 24	Final 9 55
Cohen (A.)June 11	Final 4.9	Premier Cons. June 8 Recal	Final 10%
BrosMay 19 *CourtauldsMay 27 Dawson IntlJune 17	Inz. 5.0	ElectronicsJune 23	Final 3 4
*Courtaulds May 27	Final 1.0	Ranka Hovis	Int. 1 524
Dawson IntlJune 17	Frnal 5.25	McDougallMay 21 *9HPMay 27	Int. 1 324 Int. 2.0
*DebenhamsMay 21	Fir.al 4 324	*Redicate Nat.	INT. 2.0
De La Ruc. June 2	Final 14.4	GlassMay 19	Int. 3.0
Electro-	E:1 E r	Redland Juna 25	Final 4.67
componentsJune 25 Elliont (B.)June 10	Final 5.9 Final 3.0	*Read IntlJune 7	Final 9.0
English China	7.11/81 2.Q	Renold June 25	Final oil
ClaysJune 18	Int 27	Samuel (H.)June 10	Fina! 4.75
*Extel May 27	Final 5.75	600 GroupJune 11	Final 291
Ferguson		Statchley June 9	Final 6.2
Industrial, June 15	Final 3.3	StakisMay 25 "Tate and Lyle May 25	Int. 0.45 Int. 4.0
Ferranti June 24	Final 40	Tesco StoresJune 17	Final 1.55
-GEI IntlJune 23 Gt. Portland	Final 3,555 .	Trusthouse	
EstatesJune 10	F100 4.0 -	ForteJune 25	Int. 1.5
Guinness (A.) June 12	Int. 1.575	'UBM May 28	Final 10
HambrosJune 23 Hanson TrustJune 10	Final 160.0	WedqwioodJune 19	Final 2.425
Hanson TrustJune 10	int. 4.25	· V/estibnoJune to	Int. 2.5
Harrisions and	F11 R4-4	"ThirbreadMay 17	Final 4.6
CrostieldJune 2 "Heath (C E) May 18	Final 20.5 Final 7.4	Whitecroft June 22	Final 2.6
Hickson and	TINUS 7 4	Wierhmoth, and Dudley Brws,May 25	int 1.65
Welch June 4	Int 2.5		
Hill SamuelJune 11 Toternational	Final 4.8	* Soard meeting intimates as a since made. # Tex	ted. † Rights
Paint May 38	กากอ1 2.545 .	issus since made. I for	rrae. g garp
		Singer Signal	

M. J. H. Nightingale & Co. Limited

			•		_	₽/	E.
£000°a	***	•	Change	Gross	Yield	1	Fully
cepital:6at	on Company	Price	an week	div.(p	3 %	Actual	TEXA
1,283	AST. Brit. Ind. CULS	129		10.0	7.8		_
4,768	Airsprung	72×d	1 — 1	4.7	6.5	11.4	15.8
1,075	Armilage & Rhodes	43	<u> </u>	4.3	10.0	3,5	8.1
12,464	Bardon Hill		+ 1	9.7	4.8	5.9	12.1
1.325	CCL 11.0pc Conv. Pref.		+ i	15.7			
4,189	Cindico Group		+ 5	25.4			. 120
4.733	Deboral Services		_		97		5.8
4,111	Frank Horsell	128	_	5.4	`ŠÓ	11.6	:::
10.979	Frederick Parker		<u>:</u>	6.4	8.4	3.9	7.4
396	George Blas	54	-	-	-		_
4,021	ind. Presision Castings	· 99 ·	+ 1	7.3	7.4	. 7.1-	10.8
2616	leis Cory Prof				14.4		1272
2,530	Jackson Group	100	. + 1 -	7.0	7.0	3.1	7.1
15,596	James Burrough	113	_	8.7	7.7		10.4
2,468	Robert Jenkins		- 4		12,3		6.6
3,420	Scrittons " A	67	+ 1			19.3	9.5
3.881	Torday & Carliste				6.7	5.1	9,3
2,392	Typinlock Ord.	14					_
2,184	Yennieck ULS	80	_	15.0	19.9	. 🛶 . ,	
1815	Unriock Holdings	-25	· ·	30	120.	4.5	.76
10,394	Waller Alexander	82	1	8.4	خفات	5.4	3.5
5.414	W. S. Yestes	232	.+ 2				
	Prices new sysilebie						• •

Guene Ba

WWEBRUX

New Fixed Interest Dollar Eurobonds

CREDITS

Latin Americans brave quarantine THE EUROBOND market ended last week nursing a rather heavy bout of indiges-

LATIN AMERICAN countries
last week showed every sign of
bravely trying to overcome the
financial quarantine imposed on
meeting of banks in New York
meeting of banks in New York them in the Eurocredit market since Argentina invaded the Falkland Islands on April 2.

In Zurich on Friday, Sr Roberto Alemam, Argentina's Europe as a calm haven from the strong waters in the South and other non-British bankers Atlantic. that Argentina could cope with the effects of Britain's assets freeze so long as short-term down of 60 per cent unau pro-lines of credit to Argentina viously expected. France has managed the finest ever margin

general debt rescheduling nor latest public sector borrowing, has it asked for international a \$600m credit for the state Monetary Fund assistance, he said, and for the time being it National. can do without further medium-term loans.

Elsewhere other countries et de Suez, Chase Manhattan have added their name to the and Manufacturers Hanover, list headed by Mexico and and marks only the second time Venezuela of those seeking that a French state borrower redits in the Euromarket. has agreed to a margin over Peru is sounding out banks the expensive U.S. prime rate credits in the Euromarket. through Wells Fargo on a on a publicly syndicated loan.
\$320m, six-year loan with a The prime margin is only 0.1
margin of 1½ per cent over point compared with ½ point on Eurodollar rates or 1½ per cent the previous deal which was over U.S. prime. Ecuador has launched last December by mandated E. F. Hutton in Paris Credit Foncier de France. to raise a \$400m credit on undisclosed terms to refinance the debt of private sector built into the credit is a maximustry that has been hit by mum flexibility for France to

 ϵ_{ij}

the devaluation of the sucre. Yet developments such as these have left the Eurocredit market at best only partially convinced. While bankers agree that Argentina has so far had no problems servicing its loans from non-British banks, many still fear that this will change if the Falklands crisis is not resolved quickly.

The margin on the Peruvian package for Spain's Instituto de redit is fully 4 point higher Credito Official and a large credit is fully f point higher than the maximum set only six credit for the Kingdom of weeks ago for Peruvian loans Belgium. Prime Minister, Sr Manuel Ulloa. This reflects the could benefit from a "flight country's own serious economic into quality," but on the other problems as well as the general several bankers say that its caution of banks following the practice of raising money Falklands crisis.

The Ecuadorian credit the amount originally sought, which itself was whittled down to \$500m from \$900m after initial soundings in the market. E. F. Hutton is the market. E. r. Dutton unlikely to syndicate the deal until the Falklands crisis has of } per cent over Libor and of } per cent over Libor and a \$200m, six year credit with over U.S. prime rate applies to another \$200m shortterm credit already mandated to E. F. Hutton by the same borrower.

the stormy waters in the South

Spain's \$450m credit met with a much higher market sell-

over U.S. prime rate for its

This deal was mandated last

The Libor tranche bears a

choose both the timing and the

amount of funds actually drawn over prime.

If anything, the conditions on the French deal are slightly

more favourable to the borrower

than before, and banks are watching to see whether other

European borrowers will now

fair equally well. Among forth-

coming credits is a new \$300m

On the one hand Belgium

privately has now left it look-

Elsewhere Italy's state rail

way, Ferrovie, has launched a

\$300m package through Banque de Paris et des Pays-Bas. This

combines a \$100m, six-year floating rate note with a margin

a margin over U.S. prime rate

Peter Montagnon

ing rather over-borrowed.

week, to Banque de L'Indochine

INTERNATIONAL BONDS

800SM

600--:

A bout of indigestion

tion. Excluding a \$400m zero coupon issue for Sears Roebuck launched on Monday, investors were offered a further \$925m in new fixed interest paper to add to the \$990m on offer the week before. With one or two exceptions

most of the new issues met with varying degrees of resistance as the long-awaited decline in interest rates remained a chimera on the distant horizon. Six-month Eurodollar interest

rates actually rose over last week, putting on a 1 point to 141 per cent, and in the secondary market dollar Eurobonds shed } per cent on

Some newer issues were under even greater pressure, however, and dealers were citing the \$100m Bank of Montreal issue, the \$100m GMAC bonds and the \$50m Illinois Power issue as being among the few to have met a reasonably good reception.

"For the rest," said one issue manager, "the market needs a convincing downward thrust of short-term rates to move the aged to put on small gains as overhanging paper."

A case in point was the standard margin of a point but \$500m semi-private placement the weekend. This week will also looking for a further fall for Mobil offered in three in any case be rather quiet as in dollar interest rates to re-

tranches with coupons of 134 and 14 per cent through UBS many dealers will be away in Venice for the annual meeting (Securities). The coupons were of the Association of International Bond Dealers.

below money market rates and on Friday the paper was being quoted below the selling group discount, though it did not fare as badly as the \$75m, 144 per This could also restrict the flow of new issues. Friday saw only one small new fixed rate offering: a \$65m, seven-year, 15 is leading per cent issue for Florida Tele-the EEC. cent issue for W. R. Grace which was trading at a 21 per cent discount on its 991 per cent phone through Smith Barney. A shortage of new issues next issue price. week would be welcome as it By Friday, however, the would allow investors to carry clouds were lifting slightly and on chipping away at the mounsecondary market prices man- tain of new paper that remains

traders closed positions before Dealers in Germany were also looking for a further fall

kindle enthusiasm for D-mark foreign bonds. The Bundes-bank's abolition of the special Lombard rate two weeks ago was discounted by the market in advance and there is now a sizeable interest gap between Germany and the U.S.

German bond markets have also been feeling the pressure also been feeling the pressure of public sector financing, while the dollar strengthened last week to DM 2,3060 from DM 2,2905 so that D-mark foreign bonds shed § points over the week as a whole.

In contrast, Swiss franc foreign bonds put on another point on average as banks again moved to cut short-term deposit rates. This is drawing money out of the short end of the market in favour of longer term bonds, dealers said. In the Japanese bond market,

the Y20bn Samurai bond for the EEC was priced last week with an 8 per cent coupon at 99.85 to yield 8.027 per cent. Daiwa is leading this debut issue for

A lack of supply in the Samurai sector led prices to rise between \(\frac{1}{4}\) and \(\frac{1}{4}\) points last week, while prices of the benchmark 6.1 per cent 1988 Govern ment bond fell & point in a week of quiet trading. The Euro-yen sector was unchanged.

BAHRAIN BANKS

Growth continues despite oil glut

LAST YEAR'S attempted coup Bahrain has never served community. Far from inducing a slowdown in new business, assets have grown at a boom

banking units grew by \$4.9bn in the first quarter to a total

of \$55.6bn.
This is more than double the \$2.3bn growth of the same period of 1981 and compares with an average monthly growth for all last year of \$1.1bn. Bankers in Bahrain say the

continuing growth is in part due to the expanding opera-tions of the two local giants— Arab Banking Corporation and Gulf International Bank. But the figures also suggest that there is little reason to suppose that the declining oil price will impair Bahrain's strength as a financial centre.

from the world banking system, and fears have been expressed in Bahrain that as this process continues offshore banks could pecome starved of new deposits. Yet despite its location

had virtually no impact on significant repository for official Bahrain's international banking surplus funds from the Gulf. It surplus funds from the Gulf. It has relied much more heavily on the private sector liquidity of the region which still seems

rate so far this year.

Mr Abdullah Saif, Governor of the Bahrain Monetary Agency, says that total assets of the 65 operational offshore substantial loan portfolio in the region itself. Bahrain has better thanking the substantial loan portfolio in the region itself. come vitally important as a lending centre as well as a source

of funds. A large part of this lending -possibly around a quarter-goes to Saudi Arabia where loan demand in connection with the start-up costs of new pro-jects has been running at very high levels.

One of the fears expressed by some international bankers in) Bahrain is that Saudi spending on new projects could eventu-ally decline if the oil glut con-tinues. This could indeed mean a contraction of banking business in Bahrain.

For the time being, however, Last year OPEC countries as bankers still report a wealth of a group were net takers of funds new lending opportunities in Saudi Arabia whose spending programme is so large that it simply cannot be stopped dead in its tracks.

P.M.

Borrowers	Amount m.	Maturity	Av. life years	Courpon %	Price	Lead manager	Offer yield	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price_	Lead manager	Offer yield
U.S. DOLLARS								SWISS FRANCS							. 3FA
American Medical§1	25	1997	15	91	100	SBCI	9.464	Taiyo Yuden§**	_60	1987	-	61	100	CS .	6.250 6,0 9 1
CCP1tt	150	1996	14	· —	700	CCF, CSFB	_	Kobe City!	100	1992	_	61	100½ 100	UBS CS	7,625
Arco¶‡	200	1990	8	13 }	100	Salomon Bros., CSF	В,	Beigium**‡	100	1987 1992	_	7 7		SBC .	7.750
				_		Merrill Lynch	13.500	Renfe IDB**±	80/100 200	1772 1 788	_	61	100 100	UBS	6.500
Sears Roebuck!	400	1994	12	0	23}	Dean Witter, Daiwa Secs.	12.826	Ind. Fund of Finland	40	1992	_	* ·	*	Banque Gutzwiller, Kurz, Bungener	-
Superior Oil‡	125 50 75	1989	7	14.	100	CSFB	14.000							Aurz, builgener	
Eurofima‡	<u>50</u>	1990	8	141	100	Merrill Lynch	14.250 14.870	Oki Electric**§	50	1987	_	61	*	SBC	
W. R. Grace ‡	75	1989	-7	14} 5}0	99 1	Merrill Lynch	5.250 [©]	Lonrho	80	1992	_	*		Banque Keyser Ullma	ın,
LTC8ft	60	1992	10	530	100	LTCB Intl., CSFB CSFB	3.430°		-					Kredietbank Suisse,	
llinois Power	50	1989	4	14 <u>1</u> 13 <u>7</u> 14	100	UBS Secs.	13.875							Nordfinanz-Bank	•
Mobil Oil‡	150	1984 1985	4	131	100	UBS Secs.	14.000								
Mobil Oil‡	250 100	1986	3	13 <u>?</u>	100	UBS Secs.	13.875	GUILDERS			_	1		ADM Danie	10.500
Mobil Oil‡	100	1989	<u>7</u> 1		100	BA Asia		ireland**‡	75	1987	5	10⅓ 10	100	ABN Bank	10.300
MIM†‡	60	1989	7	151	#	Hambros Bank	•	EIB	200	1992	70	U		Amro Bank	
Mead Intl. Horida Tel.	65	1989	÷	15	•	Smith Barney	•								
Kollmorgen§	. 20	1 99 7	15	9/9}	100	Merrill Lynch, CSFB	_	LUX FRANCS		1989	**	12 }	100	Banque Den. du Lux	12_500
Komise Étil2				-1-2		SG Warburg	•	Norddeutsche LB‡	400	1787			100	panque Den. du Lux	12360
D-MARKS								ECU _s				_	_		
Iceland1	75	1992	10	91	1001	West LB	9.172	Hydro-Quebec	40	1989	7	*	• -	Kredietbank	13.500
Escom‡	100	1990	8	9}	100	Dresdner Bank	9.500								
Bowater	50	1989	7	8 1	99 1	BHF Bank	8.598	YEN			_	_			
Austria‡	100	1992	10	8ŧ		Deutsche Bank	8_375	EECţ	20bn	1992	9	8	99.85	Daiwa Secs.	8.022
Helsinki	50	1992	7 }	8 <u>7</u>	991	BHF Bank	8.992	Oslo‡	15bn	· 1992	9	8	99.30	Nikko Secs.	8.268

of i per cent.

U.S. \$150,000,000

All of these Securities have been sold. This announcement appears as a matter of record only.

Ætna Life and Casualty International Finance N.V.

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Payment of principal and interest unconditionally guaranteed by

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ALGEMENE BANK NEDERLAND N.V.

BANK OF AMERICA INTERNATIONAL

BANQUE BRUXELLES LAMBERT S.A.

BANQUE DE PARIS ET DES PAYS-BAS

CREDIT SUISSE FIRST BOSTON

DEUTSCHE BANK AKTIENGESELLSCHAFT

SAMUEL MONTAGU & CO. NOMURA INTERNATIONAL

SALOMON BROTHERS INTERNATIONAL

SOCIETE GENERALE DE BANQUE S.A.

S.G. WARBURG & CO. IID.

MORGAN GRENFELL & CO.

U.S. \$250,000,000

J.P. Morgan International Finance N.V.

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MORGAN STANLEY INTERNATIONAL

Morgan Guaranty Ltd

CREDIT SUISSE FIRST BOSTON LIMITED

SALOMON BROTHERS INTERNATIONAL

DEUTSCHE BANK AKTIENGESELLSCHAFT

MERRILL LYNCH INTERNATIONAL & CO.

SWISS BANK CORPORATION INTERNATIONAL UNION BANK OF SWITZERLAND (SECURITIES)

May 13, 1982

US BONDS

Predicted rally fails to appear

THE WIDELY predicted rally themselves with embarrassing failed to materialise on Wall haste. Demand for short-term Street last week despite another credit also continues strong. drop in the money supply the previous Friday and more market raily, time is also becombudget bargaining on Capitol ing a factor. The popular view is that while interest rates could were showing slight losses, though short-term interest rates market will suffer the fu were little changed. The bankrupley of Braniff International, the major airline, was a stark reminder of the strains in corporate America though it had little market impact.
Investors were unnerved by

some unexpected flickers of life demand. Reports for April money supply targets. Last showed a healthy decline in week's small rise in Mi means inventories and a boost in retail it is still running above the sales. Car sales in the first few current target of between 21 per days of this month were also surprisingly strong. All this defied the conventional view that the economy is flat on its ack and unlikely to get up before mid-year.

U.S. INTEREST RATES (%)
Week to Week to
May 14 May 7
14.85 15.42
12.75

The stubborness of the Fed funds rate is another worry. This key overnight bank rate has stuck around 14 to 15 per cent for several weeks despite much talk that a "break" is ımminent.

The reason is partly technical. The Treasury sopped up enormous amounts of money during iast month's tax payments and has only been able to deposit part of it back into the commercial banking system. The rest has been placed at the Federal Reserve where it is, so

to speak, out of play. Once the Treasury starts spending again, more of this money should come back into the system and bring down short rates. That could in turn give the bond market a boost. The prime rate might even come down half a point from 161 per cent. A regional bank in North Carolina took that step last \$9.8bn, suggesting that the days week. Eut big city bankers say of the regular \$10bn auction they feel uneasy about cutting cannot be far off. the prime until they are sure they will not have to reverse

NEW ISSUE

Amro International

County Bank

Banque de Paris et des Pays-Bas

Fuji International Finance

onslaught of Treasury borrowing in the latter half of the year. So the question is whether the rally will be able to make much ground before the storm bursts.
This week the market's eyes

will be fixed on the Fed which cent and 51 per cent growth a year, but only by a small margin. Wall Street expects the Fed to leave its basic policy unchanged, especially with the budget problem still unresolved.

Ford Motor Credit sold \$250m of one-year extendable notes. Investors have the option of cashing the notes in or renewing them every year for three years. The opening yield is 16.75 per cent; if and when the notes are renewed they will carry a similar spread over one-year Treasuries. The notes allow the investor a certain flexibility which adds to their appeal and shaves a bit off Ford's borrowing costs which are higher now that its credit

rating has slipped to B. General Motors Acceptance Corporation also made the trip from Detroit to sell \$100m of original issue discount five-year notes. GMAC is still A grade and it paid 14.67 per cent for its money. But it has already warned that it will need to borrow heavily this year. Other borrowers included Allied Stores, Pennzoil, ITT Financial, and Republic New

This week's tentative calendar looks moderate, including a Citicorp \$150m, five-year, note issue and Getty Oil's \$300m of 10-year notes.

The Treasury is due to sell \$5.5bn of two-year notes on Wednesday. Its regular weekly auction of bills tonight has also been raised from \$9.4bn to

David Lascelles

Dome Petroleum suffers deficit in first quarter

forefront of the Federal Gov- quarter last year. ernment's plans to "Canadian-

company's structure and the high cost of servicing Dome's debts which total more than C\$3bn.

The company attributed the loss mainly to financial factors following its C\$4bn takeover last year of Hudson's Bay Oil production taxes and financing and resource group, which con-costs.

A year earlier Dome reported Galen Weston, president, said, net profits of C\$54.1m or 24 It operates large trawlers and

DOME PETROLEUM, the Davie Shipbuilding which Dome Dome is a major producer of Canadian oil company at the also acquired after the first gas liquids.

Dome says that depreciation explanation, has made commitise "the nation's energy assets, and depletion charges in the ments to reduce its debt by latest quarter loss of CS25.7m (US\$21.7m).

The loss was not entirely until the group suffered from lower HBOG may sell off all or part expected in view of changes in oil output and a sharp drop in of its production assets in Indomargins for natural gas liquids. nesia.

BY OUR MONTREAL CORRESPONDENT

Weston warns on profits

in the economy which triggered is holding one of its periodic and Gas, plus higher petroleum THE GEORGE WESTON food invested."

and Gas, plus higher petroleum and resource group, which conproduction taxes and financing and resource group, which con-

cents a share on revenues of fishing processing plants which the economy improves. It C\$360m. But the results are not "show little hope of providing reported net profits down 10 per comparable, mainly because of an adequate return in the forecause of the first the inclusion of HBOG and seeable future on the C\$250m quarter of 1982-83

Dome while not adding to this

production takes and the U.S..

Dome's first quarter revenues chains in Canada and the U.S..

were C\$752m and cash flow after has a serious problem in its sales this year at about the same level as last year's C\$7.4bn, but fish products affiliates, Mr

Colon Weston, president, said.

Weston takes and the U.S..

we ston takes a sales this year at about the same level as last year's C\$7.4bn, but profits will be under pressure in the second quarter and pos-

More vessels will be sold and sibly in the second half unless

\$23m loss at Playboy in third quarter

By Richard Lambert in New York

PLAYBOY ENTERPRISES, the U.S. publishing and entertainment group, has reported a loss of \$22.6m for the three months ended March, compared with a net profit of \$2.7m a year earlier. Revenues fell from \$62m to

The company said that two-thirds of the loss stemmed from the write off of pre-operating expenses and other costs related to the development of a hotel-casino in Atlantic City, New Jersey.

The latest figures take the company's losses for the first nine months of fiscal 1982 to \$30.3m (against \$10.9m of profits last year) including \$3.4m from discontinued operations. Revenues fell from \$180.9m to \$172.5m in the period the period.

Carrian assets top HK\$5bn

BY ROBERT COTTRELL IN HONG KONG

THE DRAMATIC growth of its latest annual report.

Total assets stood at HK\$5.5bn (US\$950m) at the HK\$1.19bn a year earlier. Shareholders' funds rose in the ties-debt's payable in more than one year's time increased to HK\$2.14bn from HK\$37.3m.

Imperial Maritime, which were in turn merged into Grand Marine via a series of deals which left Carrian ultimately holding 60 per cent of Grand Marine. GM currently has a 1.7m ton fleet comprising 67 ships, of which 15 are under construction.

The group's statement of fixed Carrian Investments, the Hong assets shows a net book value Kong group which is rapidly for motor vessels of HR\$ 2.1bn diversifying from its property at year-end, compared with base, is underscored by figures HK\$ 62m at the end of 1980, published for the first time in while HK\$ 1.56bn of the deferred liabilities relate to Grand Marine.

Share capital also expanded end of 1981, against only markedly during the year, with nominal capital rising from HK\$ 353.2m to HK\$ 712.95m. same period to HK\$2.45bn from
The share premium account
HK\$866m while deferred liabilileapt from HK\$ 106.8m to HK\$ leapt from HK\$ 106.8m to HK\$

Carrian Investment's 1981 net The big impact on Carrian's profits, as previously reported, balance sheets comes from shipping, In 1981 the company bought Ossis Maritime and

Mr George Tan, in his first statement as chairman of Carrian Investments, says the group has been transformed from a Hong Kong property company into "an inter-nationally oriented group with a diversified portfolio of investments."

Finance chief for American Express Intl. Banking

 AMERICAN EXPRESS INTERNATIONAL BANKING CORP. New York, has appointed Mr Robert T. Budenbender executive vice-president and chief financial officer. He will assume responsibility for the controllership function, budget-ing and financial analysis, taxation, auditing and management information systems for the wholly owned subsidiary of American Express Company. He comes to AEIBC from Morgan Guaranty Trust Company of New York whom he has been a vive York where he has been a vicepresident and deputy controller with full financial responsibility for all policies and procedures

covering Morgan's international

dents of the AMERICAN (CNCO). New deputy chairman of CNCO is Mr D. A. Gledhill, COMPANY Chicago has appointed hir David Snell to the CORP, New York, an interpresedent of advertising and sales promotion, and Mr William Baccala and Mr Joseph V. president chief administrative J. McCarthy to vice-president of advertising and the eastern region. In his new deputy chairman of CNCO. New Gebuty chairman of CNCO is Mr D. A. Gledhill, of CNCO is Mr D. A. Gledhill, appointed hir David Snell to the CORP, New York, an interpresent of the Swire appointed by the control of the AMERICAN (CNCO). New Gebuty chairman of CNCO is Mr D. A. Gledhill, appointed hir David Snell to the CORP, New York, an interpresent of the Swire appointed by the control of the Swire appointed hir David Snell to the CORP, New York, an interpresent of the Swire appointed hir David Snell to the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed hir David Snell to the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appointed by the CORP, New York, an interpresent of the Swire appoin

This announcement appears as a matter of record only.

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Arab Banking Corporation (ABC)

Credit Suisse First Boston

Swiss Bank Corporation International Union Bank of Switzerland (Securities) S. G. Warburg & Co. Ltd.

IBJ International

business.

president of retail merchandise.

• MORGAN GUARANTY TRUST as vice-president and assistant after 22 years with general manager of the bank's York Times Company. German offices from June 1, responsible for corporate banking, funding services, personnel and financial analysis.

been promoted to vice-president and transferred from London to the Los Angeles headquarters of SECURITY PACIFIC CORP. He becomes an officer in the treasury Mr Graham H. Breakwell has becomes an officer in the treasury department.

Mr Gerald G. Probsi has been elected chairman of SPERRY CORP New York. He will continue as chief executive officer and will assume his additional responsibility on June 1. This coincides with the retirement on June 1 of Mr J. Paul Lyet.

Sperry's chairman since 1972.

Mr Donald M. Birney and Mr SONS (JAPAN). He was formerly department of the specific Thomas J. Tucker have been appointed assistant vice-presidents of the AMERICAN

April, 1982

INTERNATIONAL APPOINTMENTS

in his former position of vice- PHONE AND TELEGRAPH in New York. He was area president of retail merchandise. CORP, New York, as director of director of NatWest's Romford CORP, New York, as director of director of business development for its area office. COMPANY has appointed Mr K. communications and information Peter von Elten, vice-president, services group. He joins ITT as vice-president and assistant after 22 years with The New

Mr Geoffrey A. Thompson has been named senior vice-president -strategic investments of MARINE MIDLAND BANKS,

mr Joseph V. Vittoria has rejoined the AVIS RENT A CAR SYSTEM, INC. as executive vice-president for sales and marketing. On leaving Avis in 1977 Mr Vittoria joined Hertz international operations, and later became president.

president of JOHN SWIRE AND SONS (JAPAN). He was formerly deputy chairman of The China Navigation Company (CNCn). New deputy chairman

appointed senior executive vice-president, chief administrative vice-president and chief finan-J. McCarthy to vice-president of the eastern region. In his new position, Mr Snell assumes the responsibilities of Mr McCarthy joined INTERNATIONAL TELE-

U.S. DOLLAR

Mr. Eugene Larson, a vice-president, has been appointed president of ALLEN AND GARCIA CO, Chicago (a Simon

Engineering company), from July 1. He succeeds Mr Paul Levin, who is to retire on June 30. Mr Levin will continue in a consultative capacity.

● RENISON GOLDFIELDS CONSOLIDATED, Sydney, has appointed Mr W. P. Murphy as

executive director—marketing. ● Mr Niels Bo Madsen has joined the GULF GROUP. He recently resigned as president and chief executive of Anglo Nordic Shipping and Associated Bulk Carriers.

● Mr Richard M. Clarke has been elected a corporate vice-president and appointed presi-dent of CELANESE specialty operations, New York, a new unit directing the company's specialty chemicals and plastics businesses. Vincent S. DeLorenzo
He has been president and chief assistant controller of executive officer of Celanese Canada Inc since 1978 where he will be replaced by Dr Ernest II.

ATED DEPARTMENT STORES Rayonier Inc., a division of ITT.

INC. His responsibilities at BCC GOULD INC., Chicago, has will be shared by Mr Rex L. elected Mr Glenn E. Penisten to will be shared by Mr Rex L.

has been elected executive vice president of KAISER ENGIN-EERS INC, Oakland, California. Since 1980, he has been Kaiser Engineers' group vice-president, Australia/Asia, and managing director of its subsidiary, Raymond Engineers Australia Pty, based in Sydney. He has been replaced in Australia by Mr Herbert A. Thomas, Jr, previously Kaiser Engineers' group vice president, advanced

nology and transportation. @ KIDDE, INC., New Jersey, has elected Mr Richard P. Barnitt a senior vice-president and Mr corporation. Mr Barnitt had been vice-president and controller of Kidde. Mr DeLorenzo was

Dorman, who becomes vice-president of finance, Mr George J. He is a vice-president of Gould
Harad, who was elected controller and Mr Clifford A. executive officer of the company's Morton, who continues as vicepresident, planning and development.

Mr. Granville W. Holman, Jr
has been elected executive vice
president of KAISER ENGIN-

domestic exploration. He succeeds Mr T. W. Ehring, who moves to the newly-created position of vice president, Eastern region. Mr Hamilton was manager, frontier evaluation for Pennzoil Exploration and Production Company.

AMERICAN GENERAL CORP
Houston, has promoted Mr

Andrew Delaney to vice chairman of the board. He will continue as the company's chief investment officer.

Mr Klaus Wemmie, hitherto

finance manager of Joh. Jacobs and Company, Bremen, has been given responsibility for group finances of the Swiss-based parent company JACOBS AG, a Kidde. Mr DeLorenzo was leading European coffee concern. director of accounting for Kidde. Mr Robert Laporte moves from the Belgian subsidiary Les Cafee vice-president and chief financial officer of BOISE CASCADE COLT INDUSTRIES INC, New K. Stelling as production
CORP, has resigned to become York, as director of risk manager of Jacobs AG, while Dr
vice-chairman, chief financial ment. He was director of risk
management and safety for of group research.

FT INTERNATIONAL BOND SERVICE

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EIB 9h 63 Luxfr 600

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3/82 470 90: 92 -12, -1.8
1/81 329 106: 103: -12, 9.00
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EUROBOND TURNOVER (nominal value in \$m)

Last week ... 4,284.0 11,685.3 Previous week 5,911.4 8,387.6 U.S. S bonds

Other bonds Last week ...

Previous week 789.6

* No information available previous day's price. † Only one market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency umts except for Yen bonds where it is in billions. Change on week=Change over price a week This earlier.

FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. C.dte=Date next coupon becomes effective. Spread = Margin above six-month offered rate (1 three-month; above mean rate) for U.S. C.cpn = The current C.yld = The current coupon.

CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Chg. day = Change on day. Cnv.date=First date for conversion into shares. Cnv. price = Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem=Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week were supplied by: Krediet-bask NV; Credit Commercial de France: Credit Lyonnais; Com-merbank AG; Deutsche Bank AG; Westdeutsche Landesbank Girozentrale; Banque Generale du Luxembourg SA; Banque Internationale Luxembourg; Kredictbank Luxembourg Algemene Bank Nederland NV. Pierson, Heldring and Pierson Credit Suisse/Swiss Credit Bank Union Bank of Switzerland; Akroyd and Smithers: Bank of Tokyo International; Bankers Trust International; Credit Com-mercial de France (Securities) London: Citicorp International Bank: Daiwa Europe NV: Deltec Securities (UK): EBC: First Chicago; Goldman Sachs Inter-national Corporation: Hambros Bael: IBJ International; Ridder Peabody International; Merrill Lynch; Morgan Stanley Inter-national; Nikko Securities Com-pany (Europe); Orion Royal Bank; Samuel Montagu and Co.; Scandinavian Bank; Societe Generale Strauss Turbial Sumitomo Finance International S. G. Warburg and Co.; Mand

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Banque Nationale de Paris

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WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

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This week's business in Commons and Lords

TODAY Private members' motions until 7.00 pm; Local and (Scotland) Bill, stages.

Government Miscellaneous Provisions) Bill, report stage. Select Committees: Foreign Affairs—Subjects: Falkland Islands and then Credit Guarantees Department Caribbean and Central America: accounts. Witness: Mr K. Taylor,

British approach to security, stability and development.
Witnesses: Mr Cranley Onslow, Planning MP, Minister of State for remaining Foreign and Commonwealth Affairs, and departmental officials (Room 15, 4.30 pm). Select Committee: Public Accounts - Subject: Export

Environment This advertisement complies with the requirements of the Council of The Stock Exchange. TELEFONOS DE MEXICO, S.A. (Organised under the laws of the United Mexican States)

These securities having been sold, this announcement appears as a matter of record only

Banque Nationale de Paris

Kuwaiti Dinars 7,000,000 10 per cent. Notes due 1989

Issue price 88-75per cent.

Six Month Notes Issued in Series under a U.S. \$75,000,000 Note Purchase Facility Issue Price 100 Per Cent.

The following have agreed to subscribe or procure subscribers for the Notes as provided in the Note Purchase Facility Agreement:

Sammei Montagu & Co. Limited ional Mexican Bank Limited Banco de Bilbao S.A. Banca del Gottardo

The Bank of New York Dai-Ichi Kangyo International Limited Orige Royal Bank Limited ercial Bank PLC Scenska Handels

The Notes, in the denominations of U.S. \$10,000 and U.S. \$500,000 each, will be issued in series of between U.S. \$20,000,000 and U.S. \$40,000,000. The Notes of each series will measure six measure after their data of the series will measure six measure after their data. will mature six months after their date of issue. The Notes have been admitted to the Official List of The Stock Exchange of the United Kingdom and the Republic of Ireland, subject only to the issue of the Notes. Particulars of the Notes and of Teléfonos de México, S.A. are available in the statistical services of Extel Statistical Services and may be obtained during normal business hours on any week day (Saturdays excepted) up to and including 1st June, 1982 from:

Cazenore & Co., 12 Tokenhouse Yard, London EC2R 7AN

NEW ISSUE

4.45 pm).

ons: Employment Bill, remaining stages. Lords; Oil and Gas (Enterprise) Bill. Committee. Select Committees: Environment-Subject: Inquiry into methods of financing local government in the context of the Government's green paper (CMND 8449). Witnesses: Treasury, Home Office, and Department officials, and Inland Revenue officials (Room 16, 4.00 pm). Committee on a Private Bill: British Transport Docks Bill (Room 5, 11.00 am).

TOMORROW

WEDNESDAY Commons: Employment Bill, Third Reading until about 7.00 pm, followed by Criminal Justice Bill, Third Reading and remaining stages of Industry

Lords: Debate on the report of the Commission on Energy and the Environment entitled "Coal and the Environment." Debate on relations between Britain and

Select Committees: Education, Science and Arts—Subject: Department of Education and 82 and subsequent years. Witness: Rt.Hon. Sir Keith Joseph, Bt, MP, Secretary of State for Education and Science (Room 6, 10.30 am).

(Room 6, 10.30 am).

Welsh Affairs — Subject:
Scrutiny of Welsh Office
ouangos, Witnesses: Welsh Arts
Council (Room 18, 10.30 am).

Public Accounts — Subject:
Fraud at the East Anglian area

Fraud at the East Anglian area

Fraud at the Fast Anglian area

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Fraud at the Fast Anglian area Moseley, Property Services Agency (Room 16, 4.15 pm). Social Services—Subject: Age

CB, Secretary, ECGD (Room 16, Hugh Rossi, Minister of State for Social Security and Lord Trefgarne, Parliamentary Under-Secretary, Department of Health and Social Security.

Treasury and Civil Service Sub Committee—Subject: The struc ture of personal income taxation and income support. Witnesse Department of Health Social Security officials. Employment-Subject: Commission for Racial Equality's draft

Code of Practice. Witnesses: Advisory, Conciliation and Arbitration Service; Association of Independent (Room 6, 4.15 pm). Energy — Subject: Combined heat and power. Witnesses Combined Rt.Hon. Nigel Lawson, MP,

Secretary of State for Energy: Mr David Mellor, MP, Parlia-mentary Under-Secretary of State, Department of Energy (Room 8, 4.30 pm). Committee on a Private Bill: British Transport Docks. THURSDAY

Commons: Northern Ireland Bill. Committee Local Government Finance (No 2) Bill, Commit-Debate on the Second Report of the EEC on agriculturai trade polici Science expenditure plans 1981. Select Committees: Agriculture -Subject: Less favoured areas. Witness: Lord Melchett (Room 16, 11.00 am)

Committee on a Private Bill-British Transport Docks Bill.

office of DAHMB. Witness: Mr tice Bill, Third Reading. Planning Inquiries (Attendance of Public) Bill, Second Reading. Gaming (Amendment) Bill, of Retirement. Witnesses: Mr Second Reading.

MAY, 1982

This announcement appears as a matter of record only.

NEW ISSUE

March, 1983

RICHARDSON-VICKS OVERSEAS FINANCE NV

Kuwaiti Dinars 7,000,000 12¼ per cent. Guaranteed Bonds due 1987

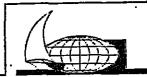
Unconditionally guaranteed by

RICHARDSON-VICKS INC. Issue price 100 per cent

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) Kuwait International Investment Co. s.a.k. Kuwait Investment Company (S.A.K.)

Kidder, Peabody International Limited Alabli Bank of Kuwait K.S.C. Kuwait Al-Mal Group Arab Trust Company K.S.C. **Gulf Financial Centre** The Industrial Bank of Kuwait, K.S.C. Kuwait International Finance Co. S.A.K. (KIFCO)

Kuwait Financial Centre (S.A.K.)



This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to subscribe for or to purchase, any securities.

U.S.\$100,000,000

Boston International Finance Corporation N.V. (Incorporated in the Netherlands Antilles)

14¼% GUARANTEED NOTES DUE JUNE 1. 1989

Payment of principal and interest unconditionally guaranteed by

FIRST NATIONAL BOSTON CORPORATION (Organized under Massachusetts law)

The following have agreed to purchase the Notes:

MORGAN STANLEY INTERNATIONAL

BARING BROTHERS & CO. CREDIT SUISȘE FIRST BOSTON GOLDMAN SACHS INTERNATIONAL CORP.

MANUFACTURERS HANOVER
Limited MORGAN GRENFELL & CO.
Limited SWISS BANK CORPORATION INTERNATIONAL COMMERZBANK AKTIENGESELLSCHAFT

DEUTSCHE BANK AKTIENGESELLSCHAFT

HILL SAMUEL & CO. MERRILL LYNCH INTERNATIONAL & CO.

SALOMON BROTHERS INTERNATIONAL

UNION BANK OF SWITZERLAND (SECURITIES)

The Notes, in denominations of U.S. \$1,000 and U.S. \$10,000 with an issue price of 99½ per cent. less accrued interest, have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Note. Interest is payable annually in arrears on June 1, commencing on June 1, 1983.

Particulars of the Issuer, the Guarantor and the Notes are available in the Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays and Public Holidays excepted) up to and including June 1, 1982 from the brokers to the issue:

Grieveson, Grant and Co., Barrington House, 59 Gresham Street,

May 17, 1982

don EC2P 2DS

Kuwait Investment Company (S.A.K.)

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) Kuwait International Investment Co. s.a.k. Alahli Bank of Kuwait K.S.C. Banque Nationale de Paris Burgan Bank S.A.K. - Kuwait

> Caisse des Dépôts et Consignations The Gulf Bank k.s.c.

The Industrial Bank of Kuwait, K.S.C. The National Bank of Kuwait S.A.K.

C. 1988 (17)

May 3, 1982

CANON INC.

(Canon Kabushiki Kaisha)

Notice to the Holders of 6% % Convertible Debentures due December 31, 1994 Convertible into Common Stock of Canon Inc. NOTICE IS HEREBY GIVEN that the conversion

price at which the 64% Convertible Debentures due December 31, 1994 of Canon Inc. are convertible into Common Stock of Canon Inc. has been adjusted. The conversion price as a result of such adjustment has been reduced from Yen 570 to Yen 557, effective on and after May 1, 1982.

CANON INC. (Canon Kabushiki Kaisha)

KLEINWORT BENSON FINANCE B.V.

US \$50,000,000

Guaranteed Floating Rate Notes 1991

convertible until 1985 into 102 per cent. Guaranteed Bonds 1995 and unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by

KLEINWORT, BENSON, LONSDALE LIMITED

For the three months 17th May, 1982 to 17th August, 1982 the Notes will carry a Rate of Interest of 15 per cent. per annum with a Coupon Amount of US\$ 191-67.

CHEMICAL BANK INTERNATIONAL LIMITED

	20 Companies and Markets	WORLD STO	CK MARKI	ETS	Financial Time	s Monday way 11 1502	
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188.6 , 143,5 | 140-8 | 147.2 (4/1)

(**) Saturday May & Japan Dow 7559.17. TSE 559.31.

Base values of all indices are 100 except Australia All Ordinary and Metals—
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last named based on 1975. I Excluding bonds. \$ 400 industriets. \$ 400 industriets also described as University of the Common

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NEW YORK ACTIVE STOCKS

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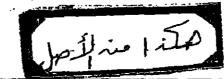
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The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times.

It will be published on the following dates:

1982

Wednesday 16th June

Tuesday 13th July

Monday 16th August

Tuesday 14th September

Wednesday 13th October Thursday 11th November

Tuesday 14th December

There is a limited amount of advertising space available each month. If your company is interested in taking advantage of this offer

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10, Cannon Street, EC4P 4BY

ART GALLERIES

COVENT GARDEN GALLERY, 20. Russell St. WC2. 836 1139. A Selection of Decorative and interesting Early British Watercolours and Drawings. OPENS TODAY. Until June 4th. Dly. 10-5.30. Thurs. 7, Sats. 10-12.30. COLNAGNI, 14. Old Bond St. W1. 01-491 7-408. 19th CENTURY FRENCH DRAW. INGS until 11 June. Mon.-Fri. 10-6. Sat. 10-11.

CONTRACTS AND TENDERS



INTERNATIONAL PREQUALIFICATION NOTICE

ISLAMIC REPUBLIC OF MAURITANIA

SOCIETE NATIONALE INDUSTRIELLE ET MINIÈRE (SNIM s.e.m)

SOCIETE NATIONALE INDUSTRIELLE ET MINIERE, Société d'Economic Mixte (SNIM-sem) with a registered capital of UM 9,059,500,000 (US\$ 180 million), is carrying out a major project (US\$ 450 milion) in Zouerate (Mauritania).

This project, both nationally and internationally financed, aims at producing concentrated iron ore and includes equipment and open-cast mining installation, crushing, magnetic separation and continuous handling.

For the training and maintenance personnel for these installations, SNIM require the assistance of specialised firms, to devise and elaborate, in French, training programmes suitable for the equipment and installations to be set up, to apply them to some of the staff to be trained and to ensure the transfer to SNIM training structure.

Training programmes deal with the following units:

Unit 1: Executive mechanic

Unit 2 : Dumper mechanic

Unit 3: Shovel and drill mechanic

Unit 4: Earthmoving equipment mechanic

Unit 5: Mechanic appointed to preparation of mechanical work

Unit 6: Diesel motor mechanic

Unit 7: Power plant diesel motor mechanic Unit 8: Machine assembler

Unit 9: Machine-tool mechanic

Unit 10 : Boilermaker-welder

Unit 11: Handling workshop and plant mechanic

Unit 12: Handling and plant operating mechanic

Unit 13: Hydraulic engineer Unit 14: Executive electrician

Unit 15 : Electrician all machines

Unit 16: Electrician appointed to preparation of electrical work

Unit 17: Power plant handling and plant electrician

Unit 18 : Coiler

Unit 19: Electronic instrument electrician Unit 20: Executive plant operating

Unit 21: Operator power plant and plant

Firms interested may request their qualification for all or part of these units. The selection of the firm(s) is to be done further to a call for tenders, with precise technical specifications, stressing among other things required results. Anticipated time-table is as follows:

Selection of the firms : 06/30/82 Issue of the call for tenders : 07/01/82 Deadline for tenders : 10/01/82

Contractual start-up date : 01/01/83 The anticipated start-up date of the Project being July 1984, most of the training must be completed during 1983.
Firms wishing to tender are requested to send SNIM a prequalification application

with the following information: 1 - Registered name, equity, annual report and balance sheet

2 — References in the training area (training of industrial supervisors, maintenance and operating, in France and abroad)

3 - Means in staff and equipment

4—Curriculum vitae of the main agents likely to carry out the contract

5 - Earliest anticipated time for handing over the tender 6 - Earliest anticipated start-up date after notification of the contract

This application, stating the references of the Unit(s) for which the firm is tendering, should be sent before June 15th, 1983 to the following address:

> SNIM-sem Direction Administrative 5 rue Scribe, 75009 PARIS

GUELBS PROJECT - TRAINING PREOUALIFICATION

SNIM reserve the right to turn down an application without substantiating their

The prequalified contractors will be notified by a letter, stating, among other points, the non-refundable amount to be paid for the tendering documents.

SOCIETE NATIONALE DES CHEMINS DE FER FRANÇAIS

612% 1967-1985 US \$30,000.000

NOTICE TO BONDHOLDERS
The US \$2,000.000 redemption instalment due june 15, 1982 has been met by a drawing of bonds by lot on April 30, 1982 in the presence of a notary public.
Distinctive Aumbers of the bonds drawn:

(taking account of Previous raper-chases). Dustanding amount after the re-demption on Jone 15, 1982 US \$6,000,000. Bonds drawn will cease to bear interest on June 15, 1982. Bonds presented for repayment must have their coupons as at June 15, 1983 and subsequent attached and will be paid in accordance with the conditions shown on the bonds. Previous redemption instalments: June 15, 1978; Nos 2913/4590 june 15, 1979; Nos 20300/22880 June 15, 1980; Nos 17015/28046 Inclusive June 15, 1980; Nos 4515/9773 Inclusive June 15, 1981; Nos 4515/9773

THE NATIONAL BANK OF AUSTRALASIA LIMITED

(Incorporated in the State of Victoria, Australia)

NOTICE IS MEREBY GIVEN that the Registers of Members and Transfer Books of the Company will be closed on Friday 28th May, 1982, for one day, only for the purpose of payment of interim dividend on 25th June, 1982. Transfers must be loaded not later than 5 o.m. on 28th May, 182. By Order of the Board of CCCHRANE, B. Comm., F.C.I.S. Secretary.

EUROPEAN INVESMENT BANK — E.I.B. 7½ % 1973/1988 FF 200,000,000 Loan

NOTICE IS HEREBY GIVEN to bord-holders of the above Loan that a slitch redemption of FF 7,000,000 was effected before May 15, 1982. Amount outstanding on May 15, 1982: FF 157,000,000.

NOTICE TO BONDHOLDERS

U.S.SZ0.000,000 912 PER CENT BONDS DUE 1988

Bondholders are hereby informed that the July 1. 1982 redemption instalment of U.S.S.1.325,000 has been fully satisfied brough surchases in the open charlet-leaving a balance remained in Corplation after this date of U.S.18.025.000, THE CHASE MANHATTAN THE CHASE MANHATTAN PRINCIPLE Paying Agent. May 17, 1982.

May 15, 1982.

9774/14920 Inclusive account of Previous reput

COMPANY NOTICES

LAFARGE COPPEE (CIMENTS LAFARGE) 7½% 1972/1987 FF 100,000,000

Notice is hereby given to Bondholders of the abovementioned loan that the amount redeemable on July 1, 1982, i.e. FF 5,000,000 was bought in the market.

Amount outstanding: FF 65,090,000 THE TRUSTEEE FINIMTRUST S.A.

Luxembourg, May 17, 1982

FINANCIAL TIMES

PUBLISHED IN LONDON & FRANKFURT

Hend Office: The Financial Times Limited, Structure House, 10 Cannon Struct, London EC4P 487.
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P.G. Bex 2040. Tel: 751462.

Dublin: 25 South Prederick St., Dublin: 2. Telex: 25414. Tel: Butlin 603378. Paris: Editorial and Advertising Contro d'Affaires Le Lauvre, 168 Ros de Rivell, 75044, Paris Gales Ol. Tales: 220044. Tel: 297 2000. 25GLA, Tel: Statis 603578.

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Telex: 1202 347 3676.

For Share Index and Business News Summary, Telephone 246 8026 (number, preceded by the appropriate area code valid for London, Birmingham, Liverpool and Manchester). All advertising is subject to the publisher's correct terms and conditions, copies of which are emiliable as

LEGAL NOTICES IN THE MATTER OF

LONDON AND CALIFORNIAN PUBLISHING LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being wound up, are required on or before the 20th day of June 1982 to send in their full names, their addresses and descriptones, full particulars of their debts or claims, and the names and addresses of their Solicitors (II say) to the undersigned, Genhard Adolf Weiss, FCA, of Cork Gully, Guildhall House, 81/87 Gresham Street, London EC2V 7DS, the Joint Liquidator of the said Company, and, if so required by notice in writing from the said Hquidator are, personally or by their Solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Deted this 23rd day of April 1982.

G. A. WEISS,

Joint Liquidator. NOTICE IS HEREBY GIVEN that the

PERSONAL

ELMYR de HORY FAKES Monet, Renoir, Van Gogh, Toulouse Lautrec

Private collector has for sale these signed unique oil paintings by the master forger of our own time, the late Elmyr de Hory. London 01-485 4828

PUBLIC NOTICE

GREATER LONDON BILLS £35m Bills Issued 13.5.82 metering 12.8.82 @ 12.4427%. Total applications £230.5m. Bills outstanding £60m.

CLUBS

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INVITATION TO PRE-QUALIFY FOR THE MAINTENANCE OF THE SAUDI ARABIAN TELEVISION NETWORK (SECAM STANDARD) for a period of three years

Section AA

The Ministry of Information of the Kingdom of Saudi Arabia invites the specialised companies having experience in the maintenance of large professional colour television networks. The confident companies are required to submit prequalification applications with other supporting authenticated documents as follows:—

- A-1 Documents pertaining to the financial status of the company.
- A-2 Previous experience in maintaining colour television networks. State very clearly when and where the previous colour television networks have been maintained and state size of these contracts.
- A-3 Submit good performance certificates if achieved.

Section BB The current size of the Saudi

- Arabian Television Network B-1 (6) Six Main Television Stations existing in the major cities of Saudi Arabia. Each TV station has production and transmission facilities and equipped with professional broadcast standard television video and
- B-2 (9) Nine Mobile Television Transmitting Centres. Each centre has two transmitters and other general television programme transmitting equipment.

audio equipment.

- B-3 (5) Five Television Transmitting Centres. Each centre has two TV transmitters. These centres receive video and audio through co-axial cables.
- B-4 (27) Twenty-seven Television Transmitting Centres. Each centre has two TV transmitters and receives video and audio through Saudi Arabian Intra Kingdom microwave network.
- B-5 (12) Twelve Translators (Transposers) located in twelve different locations.
- B-6 (4) Four television small studios existing in four different locations.

B-7 (3) Three Microwave Networks in three different locations, being used to carry the television programmes.

Section CC The Work and Services required to be carried out as follows:-

- C-1 Maintenance of all existing electronic equipment, power generators, air-conditioning systems, towers, antennas and other related equipment in each television station and at every site as stated above in Section BB.
- C-2 Maintenance and cleaning of the buildings, premises and gardens of each television station and at every site as stated in Section
- C-3 Regular supply of all spare parts requirements for the above-mentioned TV network either from the local market or from outside the Kingdom.

Section DD General Conditions regarding receiving of the prequalification applications.

- D-1 Monday, 7th June, 1982 is the last date for receiving the prequalification applications including requested documents.
- D-2 Applications can be delivered in person or despatched by a registered airmail addressed to:--

H.E. Assistant Deputy Minister for Administrative Affairs,

Ministry of Information, Riyadh-Kingdom of Saudi Arabia.

- D-3 If additional information is needed kindly contact at Telex No. 201030 SAUD TV SJ.
- D-4 All prequalification applications will be honoured if submitted within the specified time limit. Qualified companies will be contacted later to submit their tenders for the maintenance of the Saudi Arabian Television Network for a period of THREE YEARS according to the terms, conditions and specifications of the Ministry of Information.

NOTICE OF AN INTERNATIONAL INVITATION TO TENDER

The Organisation for the Development of the Senegal River (Organisation pour la Mise en Valeur du Fleuve Senegal) (OMVS) is issuing a competitive invitation to tender for the supply of the following wagons, which the African Development Bank (BAD) is being requested to finance:

—10 open wagons (with lateral discharge)
—50 covered bogie wagons

—20 container wagons.

The Invitation to Tender is open to all suppliers, with the exception of those who are nationals of South Africa. exception of those who are nationals of South Africa. The dossiers may be obtained from the Office of the High Commissioner of the OMVS. 5 Place de l'Independance in Dakar, upon payment of 30,000 CFA Francs. Submission of tenders: Friday, 16 July 1982 at 12.00 noon at the Office of the High Commissioner of the OMVS. Opening of tenders: Friday, 16 July 1982 at 4.00 p.m. at the Office of the High Commissioner of the OMVS.

Implementing body: OMVS Telex: 670 ORMIVAF Telephone: 22.24.69/22.27.77/22.06.68

Bodies responsible for the purchases:
R.C.F.S.: Regie des Chemins de Fer du Senegal
(Senegal Railways Administration)
R.C.F.M.: Regie des Chemins de Fer du Mali
(Mali Railways Administration) MOKHTAR OULD HAIBA

CONTRACTS

The rate is £27.50 per single column centimetre

Part renewal of district heating mains at Rochampton
Contractors wishing to be considered for selection to tender for the replacement of approximately 1,000 metres of hot water flow and return distribution means forming part of the district heating mains on the Alton West Eatate S.W.15 should submit names to the Director of Administration. The Town Hell, Wandsworth High Streat, London SW18 2PU, by 4th June 1982.
The work will involve forming a tranch adjacent to the existing heating duct and installing new prelinsulated mains. The existing mains will provide a service to the estate during this petrod. It is annotipated that the specification and drawings will be issued by the Acting Director of Development to selected contractors in June 1982 and the contract period will commence in July/August 1982. Applicants must submit details of isbour, technical and supervisory stell available, together with names and addresses of two technical and two financial referees, unless this information has already been provided for a similar contract within the last twelve months.
The engineering design for this scheme will be provided by the Council's Acting Director of Development.

WANDSWORTH BOROUGH

COUNCIL

EDUCATIONAL

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KINGDOM OF MOROCCO

OFFICE NATIONAL DE L'EAU POTABLE

CALL FOR TENDER No. 24/DE/82 SUPPLY OF DRINKING WATER TO THE TOWN OF AL HOCEIMA AND AREA

The Office National de l'Eau Potable (ONEP) have issued an international call for tenders concerning the project of supply of drinking water to the town of AL HOCEIMA from the dam on the Oued NECKOR, 25 kms S.E. of the town, with a debit of 440 litres/second.

The project will be undertaken with the financial participation of the KREDITANSTALT FUR WIEDERAUFBAU (KFW). Offers are to be made only for the following works:

PART No. 2: INTAKE PIPES (Call to tender) ART No. 2: INTARE PIPES (Call to tender)

—Supply, transport and laying down of pipes up-stream to downstream as follows:

* Plain water piping: Ø 600/380 ml PC: 10

* Purified water piping: Ø 600/7200 ml PC: 10 to 15

Ø 500/14.810 ml PC: 10 to 18

Ø 400/525 ml PC: 10

Includica idlets vans budgalle machinary etc.

including joints, taps, hydraulic machinery, etc. -Complementary works such as: Check-holes, thrust blocks, oueds crossings, etc.

PART No. 5: EQUIPMENT OF HIGH PRESSURE PLANT (Preselection Advice) Study and realisation of the squipment for a high pressure plant to be built between the gravity feed-tank and the town distribution tank:

Pumping machinery with a debit, simultaneous or not of: 160 to 180 l/s; 210 to 230 l/s; 260 to 280 l/s; 237 l/s HMT variable.

Additional equipment such as: pipe and tube works, taps and hydraulic machinery, other equipment.

Electric transformer station, control and protection units, remote control. Interested parties may submit for either or both PARTS, but each PART must be the object of a separate offer.

The bid in figures and the deposit representing 1.5% of the amount of the bid must be included in an envelope bearing the term "SOUMISSION." enclosed in a second envelope containing the technical and financial references of the bidder for prior studies of a similar kind and importance. Tender documents may be obtained at a cost of DH 1,000 by writing to the Equipment Division, Quartier Administratil, RABAT, Payment is be media to: Monsieur la Directeur General de l'ONEP, CCP-RABAT 106-11-MAROC.

Each bid, bearing the reference number of the tender and the closing date should be addressed to M. Is Directeur General de l'ONEP. BP RABAT-CHELLAH, MOROCCO, the closing date being 16 JUNE 1982 at 18 00 hours.

INTERNATIONAL BIDDING

Under the terms of the World Bank loans, the Port of Bar Working Organisation/PBWO, Bar, Yugoslavia, invites bids for construction and delivery of:

Two port tug-boats of 1500 hp each, equipped with firefighting equipment and sea protection equipment, with VOITH-SCHNEIDER type propellers.

Date for delivery of rugs should be as early as possible. Interested bidders may obtain the bidding documents from the PBWO at 81350 Bar against payment of dinars 10,000 to the account No. 20100-601-14653 for Yugoslav bidders, or USS350 to the account No. 20100-620-37-25730-421/25 for foreign bidders as the laurentiation health. foreign bidders, at the Investiciona banka — Udruzena banka, Titograd, with indication RO Luka Bar — RZ Izgradnja.

The closing date for submission is 10.00 hours on July 10, 1982. Public opening of bids will take place on the same date at 11.00 hours at PBWO's office.

Bidders from countries eligible under current World Bank Procurement Guidelines are invited to participate in this

CURRENCIES; MONEY and GOLD

MONEY MARKETS

BY COLIN MILLHAM

A week of hopes and fears

partly reflected the lack of any bad news from the task force in the Som. The forecast was also raised by £100m, to £450m on Thursday. a sign of growing optimism about Britain's economic pros-

efforts to solve the Fairlands crisis, left the market very waty by Friday, fearing a possible invasion of the islands over the weekend. At the same time there was disappointment at the recent trend in U.S. interest rates, with three-month U.S. Treasury bills moving up to 12.34 per cent on Friday, from 12.30 per cent on Friday, from 12.30 per cent at the end of the previous week. Over the same period three-month London interbank rose to 13.57 per cent from 12.1 per cent

13th per cent.
The total shortage of day-to-FT LONDON

INTERBANK FIXING bid 14 I1/16 offer 14 18/18 6 months U.S. dollars

The fixing rates (May 14) are the arithmetical meens, rounded to the nearest one-sixteenth, of the bid and offered

downward trend, with the fixed daily shortages. On Wednesday periods easing down to around the figure was revised three 13 per cent by Wednesday. This times, eventually rising to \$150m from the first estimate of Thursday.

At the beginning of the week the authorities were under-standably reluctant to cut bill on the other hand the lack of progress in the diplomatic dealing rates with the market, efforts to solve the Falklands to the market very wary the discount houses to the market very wary to the discount houses to the market very wary to the discount houses to the market very wary to the discount houses to the market very wary to the market part with paper. The hopes that interest rates will be much lower in the near future were soon tempered by fears that U.S. rates may not fall as quickly as recent indication have suggested how-ever, and the market tone on Friday was much more cautious. In Frankfurt call money eased slightly to around 9 per cent; following the injection of DM 8.3bm liquidity by the Bundesbank at the start of the week and the appropriate of

LONDON SHORT-TERM interest day credit in London was around DM 4.2bn in assistance on facility to build up minimum rates moved up nervously as last £1.75bn, but the Bank of England Friday by way of another securiweek drew to an end. Earlier seemed to find unusual difficulty ties repurchase agreement. having held off from borrowing Banks also made increased use under the old \$\frac{1}{2}\$ per cent special rates had maintained the recent in forecasting the size of the of the 9 per cent Lombard Lombard facility.

WEEKLY CHANGE IN WORLD INTEREST RATES

0	LOUDON	May 14	change	NEW YORK	May 14	change
1	LONDON Base rates	13	Unch'd	Prime rates	1612	Unch'd
	7 day Interbank	13%-13%	+54		1418-1434	-3g
k	ð mith interbank	131 ₈ -13 4,	++	5 mth Tressurv Bills	12.34	+0.04
C	Treasury Bill Tender	12,50232	-0.1167	6 Mth. Treasury Bills	12,34	+0.06
1		13 lg	nuch, d	3 Mth. C D	13,45	-0,35
•	Band 2 Bills Band 3 Bills	15 1276*	Unch'd	FRANKFURT	i	!
4	3 Mth. Treasury Bills	12:5	+16	Lombard	9,0	Unch'd
,	1 Mth. Bank Bills	13.7	+18	One Mth. Interbank	9,225	Unch'd
9		126a		Three month	9,125	+0.025
t		1] 30	PARIS	1	<u> </u>
_	TOKYO				16	Unch'd
:	One month Bills	7.21875 7.15625	uncn a +0.06	1 Mth. interbank	164	
2	Three month Bills	1,10020	+0.00	Three month	16 7,	+37
5	BRUSSELS		ì	MILAN	J	1
t	One month	1434	Unch'd	One month	201	Unch'd
-	Three month	15	Unch' d	Three month		Unch'd
1	AMSTERDAM		i .	DUBLIN		,
-	One month	87g	+-	One month	19;4	Unch'd
7	Three month	878	+16	Three month		'Unch'd
•			i		i • -	
:	Landan should bille	matura in	1	A dwar bend 2 bills 1	F 4- 82 Ja	

bend 3 bills 34 to 63 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres are generally doposit rates in the domestic money market, and their respective changes during the week. *Band 4 12%.

LONDON MONEY RATES

week, and the announcement of

	Sterling Certificate of deposit	interbank	Local Authority deposits	Local Auth- negotiable bonds	House	Company Deposits		Treasury	Eligible Bank Bijis &	Fine Trade Bills ¢
Overnight		11-14	133g-135g 131g-135g			1314-1358	10-134			
7 days or		i = !		1 = 1	=	=			= 1	=
7 days notice	• - ;	133g-135g	13 a-13 a	1 1		131g-133 ₄			-	=.
One month		13/4-13/4 15/2-13/2	131g	135g-133g 131g-1314	1314 1314	133g-135g 131g		13.134		13¾ 131e
Two months	13-4-13-4 i	131g-137	134	1312-134	134		123 ₄ 124-1859		1243-12-2	154
Six months	1376-121	1318-13	1318	1258-1238	134	} "-"			1214	1234
Nine months	15点 12点(1319.13 (- 1318.13 (-	1314	135:13 (134:13 (134 134	1 = 1	_	! = !		=
Two years			1363					=	= 1	_=_

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates, nominally three days 13% per cent; four years 13% per cent; five years 13% per cent. Easie buying rates for prime paper. Buying rates for four-month bank bills 12%-12% per cent; four months trade bills 13% per cent.

Approximate selling rates for one month Treasury bills 127, per cent: two months 122 per cent: three months in three months 123 per cent: two months 123 per cent: two months 123 per cent: two months 123 per cent: two months 124 per cent: two months 125 per cent: two months 125 per cent: two months 125 per cent: two months 125 per cent: two months 126 per cent: two months 126 per cent: two months 127 per cent: two months 128 per cent: two months 129 per cent: two mont

EURO-CURRENCY INTEREST RATES (Market closing Rates)

May 14 5	Starling .		anadian Dutoh Dollar Guilde		D-mark	French Franc	Italian Lira	Beigian Conv.	Franc Fin.	-Уеп	Danish Krone
7 days' notice 1 Month 1 Three months 1 Six months 1	1314-1312 1318-1314 1318-1314 1318-1314 1318-1314 1316-1314	14 . 14 . 1	16-17 8;3.9; 16-17 9.9; 16-16-8 875.9 512-1578 84.87 512-1578 878.85 512-1578 878.9	14.15 24.24 34.56	87.816 87.816 87.816 87.816 87.856 87.856	24-28 24-28 24-251 ₂ 22-3 ₄ -233 ₄ 22-23 193 ₄ -203 ₄	1812-2012 2054-2254 2258-2478 2358-24 2368-24 2318-2418	1414-1614 1612-20 1612-18 16-17 16-1612 1512-16	154-1512 1514-1514 1478-15 1434-1478 1458-1434 1462-14 18	64-7 613-7 611-613 611-716 7-719 613-714	20%-21% 20%-21% 20%-21% 20%-21% 19%-19% 18-18%

SDR indeed deposits: one month 13½-13½ per cent; three months 13½-13½ per cent; six months 12-13½ per cent; and expert 12½-13½ per cent. ECU linked deposits: one month 14½-14½ per cent; three months 14½-14½ per cent; six months 13½-13½ per cent; one years 13½-13½ per cent. Asian \$ (olosing rates in Singapore); one month 14½-15½ per cent; three months 14½-14½ per cent; six months 14½-14½ per cent; and years 14½-14½ per cent; three years 14½-15½ per cent; four years 15½-15½ per cent; five years 15½-15½ per cent; nominal closing rates are call for U.S. dollers, Canadian dollers and Jepanese yen; others two deys' notice.

The following rates were quoted for London dollar cartificates of deposit; one month 14,50-14.50 per cent; three months 14.25-14.35 per cent; six months 14.15-14.50 per cent; one year 14.00-14.10 per cent.

CURRENCIES AND GOLD

Dollar firm

decline in the foreign exchange of \$1.8460 on Wednesday, but markets last week. On Friday finished at \$1.8250, a fall of only figures released for the producer 5 points. price index and industrial pro-duction were in line with market estimates, but there were signs of nervousness about the weekly money supply figures. It was suggested that M1 could increase by \$4bn, compared with earlier estimates of less than \$2bn.

calculations the dollar's trade-weighted index rose to 112.8 from 111.7. The U.S. currency improved 11.7. The U.S. Currency Improved 12.2905 against the D-mark; to FFr 6.03 from FFr 5.9775 against the French franc; to SwFr 1.9440 from SwFr 1.8910 in terms of the French franc; to SwFr 1.9440 strongest currency again throughfrom SwFr 1.8910 in terms of the strongest currency again throughSwiss franc; and to Y235 from out the rest of the week. The
Swiss franc; and to Y235 from lira remained the weakest
Y232.85 against the Japanese yen.
Sterling's trade-weighted index rose to 90.4 from 90.0 as the pound improved against major
Continental currencies and the
Continental currencies and the services week It touched a low

The dollar reversed its recent the week. Sterling touched a peak

The pound rose to DM 4.21 from DM 4.1850; to FFr 11.00 from FFr 10.91; to SwFr 3.55 from SwFr 3.4550; and to Y429 from Y425. A relatively quiet week in the Falklands dispute, from the military point of view, stimates of less than \$2bn. while diplomacy was given a According to Bank of England further chance to produce results kept sterling fairly steady.

The Danish krone overtook the D-mark at the top of the European Monetary System on Monday, but this was shortlived, with the D-mark becoming the

yen, but showed little change very quiet week. It touched a low against the dollar, after a very of \$32\$\frac{1}{2}-329 on Monday and a firm trend in the early part of peak of \$333\frac{1}{3}-334 on Wednesday.

THE DOLLAR SPOT AND FORWARD

	May 14	spread	Close	One month	p.9.	months	p.a.
	UKł	1,8140-1,8280	1.8245-1.8255	0.27-0.37c dis		0.70-0.80dis	
	irelandt	1.4940-1.5020	1.5000-1,5020	0.56-0.56c pm		1.90-1.75 pr	
	Canada	1.2350-1.2400	1.2370-1,2375	0.12-0.15c dis		0.31-0.34dis	
	Nethind.	2.5625-2.5720	2.5645-2.5675	1.38-1.28c pm		3.72-3.62 pr	n 5.72
	Belgium	43.55-43.77	43.62-43.64	7-10c dis	-2.34	20-23 dis	-1.97
	Denmark	7,8175-7.8425	7.8200-7.8250	3.15-3.40ors dis	-5.01	7.75-8.25dis	-4.08
	W. Gor.	2,3025-2,3175	2,3056-2,3065	1.27-1.23pf pm	6.50	3.45-3.40 pr	n 5.94
ī	Portugai .	69.75-70.65	70.35-70.60	50-200c dis	-21.28	150-525dis	- 19.15 }
_	Spain	102,70-103,00	102.80-102.90	20-28c dis	-2.80	80-95 dis	-3.40
7	italy	1283-1286	1283 ¹ 7-1284 ¹ 2	lire dis عري 82 و 182	-8.41	28-30 dis	-9.04
	Norway	5,9480-5,9600	5.9560-5.9590	1.50-1.90ore dis	-3.42	2.75-3.15dls	-1.98
	France	6.0200-6.0425	6.0275-6.0325	5-5½c dis	-10.70	12-13 ¹ 2 dis	-8.46
:	Sweden	5.7690-5.7870	5.7840-5.7870	1.20-1.05ore pm	2.34	2.70-2.55 pc	n 1.82
•	Japan	234.90-237.20	234.95-235.05	1.68-1.60y pm	8.37	4.48-4.38 pr	n 7.54
•	Austria	16.24-16.314	16.251-16.261	101 ₂ -91 ₄ gro pm	7.27	2514-2214 pm	5.83
)	Switz.	1.9350-1.9490	1.9435-1.9445		13.02	5.52-5.46 pr	n 11.30
t	+ 116	and Ireland a	re quoted in 1	IS curmocy. F	naward	ocomiums a	nd I

t UK and Ireland are quoted in U.S. currency. Forware promisions and discounts apply to the U.S. dollar and not to the individual currency.

THE POUND SPOT AND FORWARD

U.S.	1,8140-1.8280	1.8245-1.8255	0.27-0.37c dis	-2.10	0.70-0,80dis	-1.64
Canada	2.2440-2.2600	2.2575-2.2585	0.60-0.70c dis	-3.45	1.50-1.60dis	-2.74
Nethind	4.65 ¹ 2-4.69 ¹ 2	4.67-4.68	2-1 ¹ -c pm	4.49	5-4F ₂ pm	4.0G
Belgium	79.20-79.80	79.55-79.65	25-35c dis	-4.52	65-75 dis	-3.52
Denmark	14.21-14.29	14.27-14.28	83-92 ora dia	-7.62	21-22½ dis	-6.09
Treland	1.2110-1.2210	1.2150-1.2160	0.62-0.75p dis	-6.81	1.90-2.08dis	-6.55
W. Ger.	4.19-4.22	4.20 ¹ ~4.21 ¹ 2	17-13pt pm	4.63	4½-4¼ pm	4.27
Portugal	127.50-129.00	128.35-128.85	110-395c dis	-23.56	325-1015dis	-20,84
Spain	186.75-187.75	187.40-187.60	60-85c dis	-4.64	215-255 dis	-5.01
Italy	2333-2348	2344-2346	19-22 lire dis	-10.49	59 ¹ -63 ¹ -dis	-10.49
Norway	19.81-10.88	10.851-10.8712	5½-6½ore dis	-6.62	11 ¹ -12 ¹ ,dis	-4.41
France	76. 95 -11.02	10.991-11.0012	10-14c dis	-13.09	26-30 dis -	- 1D.18
Sweden	10.48-10.55	10 52-10.53	Sip t-ud asok	6.21	% pm−% dig	0.05
Japan	427-433	4281-4291-	2,50-2.15y pm	6.50	5.65-6.30 pm	5.04
Austria	29.55-29.70	29.65-29.70	145-11gro pm	5.10	34-27½ pm	4,14
Şwitz.	3.521-3.56	3.541-3.551,	34-31rc pm	11.41	8'-8'- pm	9.72
2	kelojan rate is	for convertible	francs. Financi	oi franc	87.75-87.85.	
			1.35c dis. 12-m			

GOLD MARKETS

M	ay 14	May 13						
Gol	d Bullion (fine ou	nca)						
Ciose	(£1833 ₄ .1841 ₄) (£182.1821 ₂) (£181.960) (£182.653)	833134-33212 853154-33212 9351-75 8351	(£1813 ₄ -1821 ₄₎ (£1801 ₄ -1811 ₄₎ (£180,623) (£181,023)					
Gold Coins								
Krugerrand\$347.34734 1/2 Krugerrand\$17854-17936 1/4 Krugerrand\$51-92 1/4 Krugerrand \$57-38 Maplelosf\$54617-34712 New Sovereigns\$8418-82 King Sovereigns\$94-95 Franch 205\$70-80 60 pesos Mexico \$4144-417 100 Cor. Austria,852912-852 820 Eagles\$430-455	(£190, 1901a) (£98-981a) (£99-501a) (£201-201a) (£189-1-1901a) (£189-1-52) (£511a-52) (£512-52) (£512-52) (£532-4354) (£2851-2801a) (£3531-2354, 2354)	\$8014-8031 \$9412-9513 \$9412-9512 \$68-76 \$40612-409 \$323-32512	(£187.a-187% (£961g-97; (£949-4912) (£20-2012) (£21-2012) (£187.1871g) (£511a-521a) (£371a-521a) (£371a-422a) (£237a-2241a) (£237a-2241a) (£237a-2241a)					

May 14	£	\$		£ Note Rates
Argentine Peso	25.652-25,692+	14,100-14,150	Austria	29,50-29,80
Australia Dollar	1,7180 1.7200	0.9415 0.9420	Balelum	87 SO 88 FO
Brazii Chuzeiro.,	286,60 287,60	157.57-158,36	Denmark	14,18-14,32
Finland Markka	8,196-8.215	4.5010 4,5030	France	10.93.11.03
Greek Drachma	112.068-115.489	62.50.62.70	Germany	4.10.4.23
iona Kana Dalist	10.49 10.501-	5.7590 5.7640	Italy	2305-2355
ran Rial	148.20	80,50*	Japan	430 435
(uwaitbinar/KD)	0,52045-0,52145	0.2859 0.2859	Netherlands	4.65-4.70
_uxemboura Fr	79.55-79.65	45.62.45.64	Norway	10.81.10.91
Kalaysia Dollar	: 4.1825-4.19 25	2,2975.2,5005	Portugel	125-131
law Zealand Dir.	2.3615 2.3655	1.2940 1.2950	Spain	180-1594
taudi Arab, Rival	6.2475-6.2575	3,4300-3,4515	Sweden-	10.48.10.58
ingapora Dollar.	3,8050-3,8150	2,0900.2,0930	Switzerland	3.5214.3.58
th African Rand	1.9370-1.9400	1.0515-1.0630	United States	1.803-1.823
LAE. Dirham	6,6865-6.6985	3.6710-3.6730	Yugoslavia	811-97

t Now one rate. * Sciling rate.

FORWARD	RATES	AGAII	ist s	rerlin	∤G
Dollar D-Mark Franch Franc Swiss Franc Japanese Yen	4.2100 11.0000 3.5500	1 month 1,8282 4.1938 11.1200 3.5163 426.7	3 month 1,8325 4,1650 11,2900 3,4650 422,5	6 month 1,8361 4,7199 11,4932 3,3978 416,6	12 month 1.8485 4.0359 11.6997 3.2750 405.4

EMS EUROPEAN CURRENCY UNIT RATES

	central rates	emounts egainst ECU May 14	from central rata	% change adjusted for divergence	Divergence				
Belgian Franc	44.6963	45.0820	+0.86	+1.05	-1,5440				
Danish Krone	8,18382	8.08385	-1.22	-1.03	±1,6428				
German D-Mark	2.41815	2.38579	-1.34	-1.15	1.1097				
French Franc	6.19564	5.22647	+0.50	+0.69	±1.3743				
Dutch Guilder	2_67296	2.65082	-0.83	-0,64	±1.5069				
icish Punt	0.686799	0.689723	+0.43	+0,62	±1.6689				
Italian Lina	1305.13	1324.90	+1.51	+1.51	₹4.1242				
Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.									

For Starling/ECU rate see CURRENCY RATES table.

CURRENCY RATES

CURRENCY MOVEMENTS

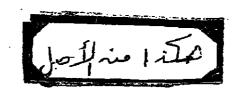
May 14	England	Morgan Guaranty Changes	Мау	14	ets:	Special Drawing Rights	Curro
ering. S. dollar Landlan dollar Lastrian schilling. Lastrian schille. Lastrian schille. Lastrian schille. Lastrian schille. La	112.8 86.6 118.7 95.8 84.8 125.2 148.0 115.6 79.8 138.2 138.2	iber, 1971.		FrFr	12 15,41 61c 14 11 29 c 19 512 9 c 10 513 2012	0.62371 1.13485 18.4590 49.5589 8.87566 2.62037 6.84768 1457.15 267.958 6.75690 116.614 6.54695 2.20615 71.4218 May 13;	1,030 1,277; 16,79; 45,08; 8,083; 2,385; 2,6506; 1324; 244,0; 6,137; 105,98; 5,962; 2,0043; 64,85;

EXCHANGE CROSS RATES

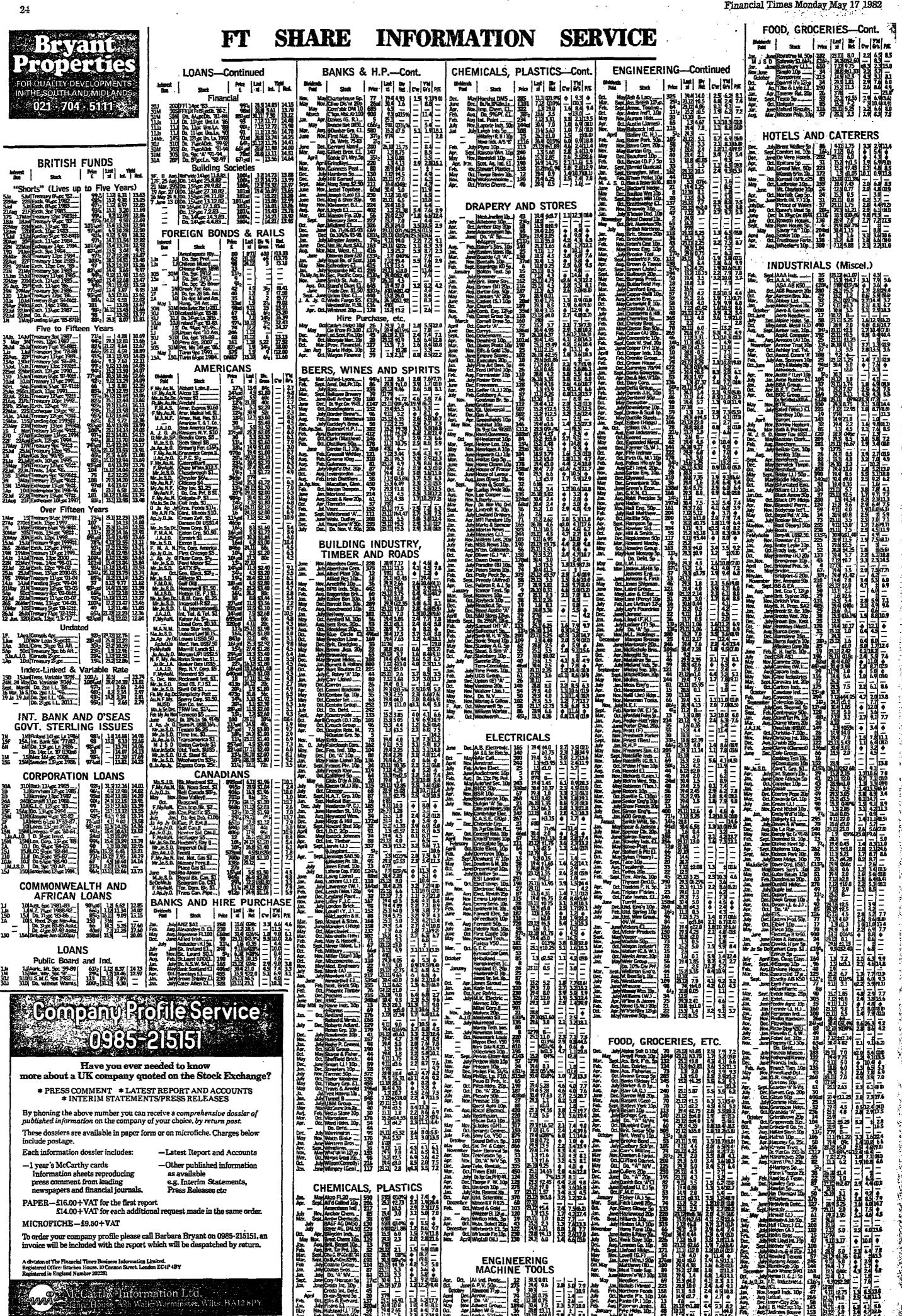
May 14	Pound St'rling	U.S. Dollar	Deutschem'k	Japan'se Yen	FrenchFranc	Swiss Franc	Dutch Gulld'	Italian Lira	Canadia Dollar	Belgian Franç
Pound Sterling	0.548	1,825	4.210	429,0	11.00	3,550	4,675	2345.	2.258	79,60
U.S. Dollar		1.	2,307	235.1	6.027	1,945	2,562	1285.	1,237	43,62
Deutshemark	0,238	0,433	9,814	101,9	2,613	0.843	1.110	657.0	0.536	18,91
Japanese Yen 1,000	2,351	4,254		1000,	25,64	8,275	10.90	6468.	5,263	185,5
French Franc 10	0,909	1.659	3,837	390.0	10.	3.227	4,250	2132.	2,053	72.35
Swiss Franc	0,262	0.514	1,186	120.8	3,099	1.	1,317	660.6	0,636	22,43
Dutch Guilder	0.214	0.390	0,901	91.76	2.353	0.759	1,994	501.5	0.483	17.05
Italian Lira 1,000	0.426	0,778	1,795	182,9	4.691	1.514		1000.	0.963	33.94
Canadian Dollar	0,443	0,808	1,854	190.0	4,672	1.572	2,070	1039.	2,857	35,55
Beig an Franc 100	1,255	2,293	5,289	538.9	13,62	4,460	5,873	2946.		100,

FT UNIT TRUST INFORMATION	N SERVICE
Abbey Unit 7st. Mingrs. (a) 72-80, Gatehouse Rd., Joylesbury 0296 5941 Agreed Growth	Risiperield Management Ltd. 1 Finding Sq., EC2A IPD 97-588 6406 forme 97 92.71 9.59 178 178 178 178 178 178 178 178 178 178
Account Units	Rotinchild Asset Management St. Switch's Lare, London ECQ. 01.426 4356 KC American Prop. S10.00 Not Sto. Period from 30/88y 28. No Prop. 177.9 127.38d
Allen Harvey & Ross Unit Tst. Mayrs. 45, Corolii), London ECSV 3PB. 01-623 6314. AHR Gilt Trest	Rethickild Asset Management (a) (g) (z) 72-80, Gashase Rd., Aylesbury. 0296 5941 H.C. Engy Res Td. 1897 199.21 1.12 H.C. Income Fd. 1605 1007 -0.2 7-0. H.C. America (hg.). 137.8 199.3 49.7 1.14
Balanced Funds Adied 15:	Reward Unit Trust Magt. (2) City Gate Hos. Presbury Sq. EC2. 01-606 1066 American May 13
Humbro Acc. Fund 215.1 2012 - 0.8 4.34 Income & Grad 22.1 22.5 - 0.11 8.16 Relatice 20.9 86.94 - 1.11 4.5 1.5	High let: 1120 1134 -0.5 1265 Royal Life Fd. Mignet. Ltd. Rew Hall Place, Liverpool 169 3HS 051-227 4422 Experty Trust 214 24 24 40.1 -
Input Fund	Regal Tst. Can. Fd. Myrs. Ltd. 48-50, Careen St., London ECAM 6LD 01-236 6044 Control Stand
Exempt Punds 572 60.7 -0.1 8.24 10.6 10.6 -0.1 4.79 Lieyd's Life Unit Tst. Ninges. Ltd. 2. S. Mary Aug. ECSA 887 01.623 611 10.75 10	66-73 Open St., Edinburgh F12 44X Dealings by 01-54 8599 by 031-256 7351. 1 hat-reticout Family 17.7 51.9 2.05 1.51 1.51 1.51 1.51 1.51 1.51 1.51 1
6.2 London Wall, LLCX (10) Growth & income 15.7 38 9 -11 5.00 Wider FG, April 30 25.15 15.7 15.7 15.7 15.7 15.7 15.7 15.7	Increasing lotome Plants High-Victim
Anthony Weler Unit Tst. Ngrut. Ltd Fristy Internat 36.4 38.8 200 (Accum. Units) 73.4 35.7 19.9 19.3 19.3 19.3 19.3 19.3 19.3 19.3	Gilt à Find, lat. Grah. 156.8 57.9 -0.3 4.53 UK Expely 68.3 73.8 -01 397 Decessas Funds (2) 100.9 57.0 +0.1 153 Grant 170.2 22.9 -0.1 518 Legar 170.4 85.9 -0.1 0.85 U.S. Asia 77.4 85.9 -0.7 0.85 U.S. Asia 77.4 0.1 152.2 +0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7
(Accumulation) 343 36.8d -0.1 3.40 Framington Unit Mgt. Ltd. (a) Conserving locare 325 884 -0.2 8.85 (Accumulation) 553 70.7ml +0.3 219 64, Locaton West, ECOM SNO. 02-628-5181 0 Conserving 1041 157.7 -0.9 8.40 (Accumulation) 1055 113.49 +0.9 219 64, Locaton West, ECOM SNO. 0224-0.4 088 (Accumulation) 343.0 37.9 -1.8 8.88	Entertains Fund (2) 271 11 12 028 Financial Sec. 1112 1114 40.3 273 New Technology (2) 47.7 51.3 -0.1 025 Fined-Interest Fund (2) 124 65.0 12 224
Finance & Property 25.8 71.8 - 0.2 4.94 (Accum Units) 1.55 51.8 4.70 4.70 (Accum Units) 1.70 1.71 1.70	Scathits Scarifies Util. Scathits 48.7 52.6 +0.2 4.10 Scathits 55.5 54.7 -0.4 7.57
Accumulation 741 793 - 0.1 1225 Vacuum Units 764 774 775 774 775 774 775	48, St. Martin Larr, WC2. Desilors 0705 27733 Capital 1728 15384 -12 278 (Actum. Units) 2789 206.11 -16 278 prome Ped. 2611 2228 -17 726
Parsinger Gdrs. Manchester 061-834 2332 Funds in County Parsinger Gdrs. Manchester 061-834 2332 Funds in County WC2. 07-405 6300 Sauthfield Stude	(Accure Units) 4312 517 - 317 7.26 Set 1975 1495 1407 - 17 376 (Accure Units) 297 4 2270 - 15 376 (Accure Units) 297 3 27 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3
According to May 1 III.5.5 III.4.4	Sik & Free! 473 513 -0.3 1159 (Accuse. Units) 537 577 -0.3 1159 Australians 657 466 220 (Accuse. Units) 486 504 -2.20 (Accuse. Units) 486 504 -2.21 (Accuse. Units) 486 504 127 (Accuse. Units) 486 504 127 P & C F & April 27 -2512 2701 502 P & C F & April 27 -2512 2701 502 P & C F & April 27 -2512 2701 502
Do. Friendled	*Spec E: Mor 11
Do. Truster Fund 1743 1974 -0.9 539 E. & A. Trust (a) (g) Regis New, King William St. ECA. 01-623-4951 Do. Writhwise Tst 52-5 564 +0.2 132 E. & A. Trust (a) (g) Bedyl Inc. Tst. Acc. 137. 40.6 8.22 515ts, In. Fd.Acc. 11143 1229 -0.7 534 5 Reyleigh Road, Brestwood (0277) 227900 Delghi Inc. Tst. Inc. 27.9 27.9 8.77 Do. Income. 1913 90.04 -0.6 554 G. & A. Trust (a) (g) Bedyl Inc. Tst. Inc. 27.9 27.9 8.77 10.0 Inc. Trust (a) 111.3 1229 -0.7 534 5.0 Gen Fund Acc. 111.3 128.8 431 188.8 129 129 129 129 129 129 129 129 129 129	Accum. Union 91.6 97.5c; 491 Decliny day Verloocky; Scottish Widows' Fame Management P.O. Bor 902, Edinbergh EN16 580 031-655 6000
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Capital Incit	Sun Allauna Frand Management Ltd., Sun Allauna Frand Management Ltd., Sun Allauna Hsc., Horstam. 0403 64141 Er. Allauna 12
Britamila Gp. of Unit Trusts Ltd. (a)(c)(g) S. European May 7.,613 Salistury House, 31. Firstury Cross, London EC2 01.638 0478/0479 or 01.568 2777 UK Specialist Funds, 10.406 4439 10.4078 127.01 -0.41 10.508 127.01 10.508 127.01 10.508 127.01 10.508 127.01 10.508 127.01	Swites Life Pen. Tst. Nam. Co. Ltd. (a)(c) 9-12 Chespride, London, EC2V 6AL. 01-26 3841 Equity Dist
Harm Harm	Target Tst. Mingrs. Ltd. (a) (g) 31, Grestan St., E.C.2. Dealings 0296 5941. Commodity 61.1 65.7 -0.4 261 Energy 51.6 90.4 -0.5 1.34 Sold Fund Inc. 61.5 40.6 -0.5 7.01 Sold Fund Acc. 61.5 60.6 -0.2 7.01 Furnical 77.1 104.4 -0.1 4.49
Sector Specials Funds 17.7 105.34 +0.2 3.14 1.1	Gill Exercised 144 1 156,9 3.25 Gill Exercise 224 56 24 -0.3 344 Exercise 144 -0.1 156 Acres 25 -0.5 -0.4 -0.1 156 Acres 25 -0.5 -0.5 -0.7 40.5 17 U.S. Sen. Sence 14 -0.0 21 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Per 25 -0.7 40.5 17 Halfpiole Exercise 27 Halfpiole 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole Exercise 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole 27 Halfpiole
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Chockerton Fund Managers(g) 101-235-5655 Key Fund Managers Ltd. (a)(g) 101-05-225-5655 101-05-	Unit Trust Account 6, Myunt, Ltd. Repli Her, King Willem St, ECAR 97, 07-623-0951 Friers Hee, Fund
Craigment Unit Tst. Mgrs. Ltd. Budder-buy, London EC48 880. 01-248 4964 2 Fenchuch S. EC3 01-623 8000 Reliance Unit Mgrs. Ltd. S. 9 39-24 4964 2 73 KR Unit Film. 1226 1364 494 538 Reliance Unit Mgrs. Ltd. S. 10 10 10 10 10 10 10 10 10 10 10 10 10	britan are in person union original policitat are those decisionated 5 with on profits refer to U.S. dollars. Vicin's 56 thosen is less cohomy allow 100 all profits before an interest before all profits and the second price. In Indian's prices, a first based on offer price. It Estimated, by Today's opening statistic Distribution free of U.K. taxes, a Pariodes preclaim interrocce plants, a Single profits according to the control of the computer of the computer of the computer of the control of the

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	Startington man. 1-2. 15.5 15.7 15.6 15.6 15.6 15.6 15.6 15.6 15.6 15.6	Indirated Secs. Acc. 188.4 183.6 183	tephenson Honse, Brunel Centre, Riesthieva Milton Keynet, S7.6	2007 6 Mansy - 17-0 102-2 - 4 Peo. Cap - 17-0 102-2 - 4 Peo. Acc - 290-9 21.0 - 6 By Persson Acc - 17-5 105-2 - F By Persson Acc - 17-5 105-2 - F By Persson Acc - 17-5 105-2 - F By Persson Acc - 17-5 105-2 - F By Peo. Acc - 491.2 45.3 - 10 By Peo. Acc - 491.2 45.3 - 6 By Peo. Acc - 124.3 101.9 - 6 By Peo. Acc - 124.3 101.9 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo. Cap - 17-5 105-2 - 6 By Peo. Acc - 17-5 105-2 - 6 By Peo	3-43, Mandow St., Lde., WIR 91.A 01-499 4923 tamaged 177.1 180.8 1 180.4	8 Quienconery House, Queen St., St. Helier Jersey, C. I American Assess. 537,73 Am Vas Can. Pt. 537 Am Vas Can. Pt. 537 American Vas Com. 530,00 Australia 524 Dollar Savings Trust. 524,00 Far East 54,00 International 536,71	PO 8 or 194, St. Helier Jersey 0534 27441 MORES May 13 (\$9.51 9.31) 1.26 Samuel Montage Lin. Agents	V.C.A. Financial Management Ltd. 22 Source Speed Louring WC2.
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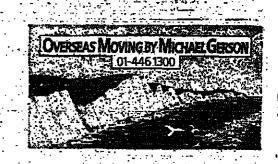
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FINANCIAL TIMES

Monday May 17 1982



Prices pressure on BNOC

BY RAY DAFTER, ENERGY EDITOR

traders claim that UK producers are selling at a substantial discount.

The BNOC stance comes in on June 1. the face of authoritative reports that improved market conditions have begun to attract a move until the end of June back to Nigeria, chief competitor.

Nicosia-based faster than expected and could open negotiations on contracts "reach or even surpass" 1.3m in the present quarter only if barrels a day this month from world oil prices change 880,000 b/d in April.

have reached the 1.3m b/d pro- Government, neither of which is duction ceiling imposed on it pressing for an early rise in con-by the Organisation of Petro-tract rates. The large, integra-Exporting Countries ted (Opec) by the time Opec Petroleum, Shell and Esso are Ecuador, this Thursday.

Insurance

campaign

companies.

plans for

conjunction with the Life

Offices Association, which re-

presents the majority of life

assurance companies. It was

to have been based on the

theme that the public, the

insurers and their policy-

share

The BIA appointed Saatchi

and Saatchi. Britain's largest

advertising agency, to master-

mind the campaign. Saatchi's

preliminary work has already

It was believed that the

campaign would have at least

anti - nationalisation under-

tones, even if this was not the

central theme. The National

Executive Committee of the

Labour Party has considered

companies, though it has not

been adopted as party policy.

opposition to the campaign

spearheaded by Sun Alliance, Eagle Star and the Co-opera-

They argued that there was

no immediate political threat

to the insurance industry, and

they were not convinced that

an industry advertising cam-

paign would be worthwhile.

They felt that the money in-

volved-which might have had

to be raised through a special.

levy on the companies—could be better spent on individual

The BIA emphasised at the

weekend that the project had

heen shelved rather than com-

pletely discarded.
The Life Offices Association

might now run its own cam-

paign, focusing purely on

Insurers count cost of winter, Page 6

Continued from Page 1

Task force

fears that it may be induced

to make further concessions.

incurring the wrath of its back-

negotiators disavowed in Buenos

Francis Pym. the Foreign Secre-

company promotions.

tive Insurance Society.

From the outset there was

nationalising the

cost the BIA over £50.000.

common

shelved

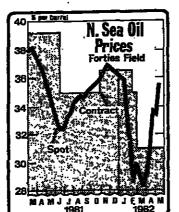
By Eric Short

companies.

BRITISH National Oil Corpora- compared with the BNOC-led tion is likely to resist pressure contract rate of \$31. Independfor a rise in North Sea oil ent oil companies, which make prices next month, though their money producing and selling North Sea crude, say there is a case for raising the contract rate by \$2 or \$3 a barrel

But BNOC is unlikely to make when the current contract The statelight-crude period expires. wned corporation which, as the biggest trader of North Sea journal, Middle East Economic crude is also the price setter, Survey, said yesterday that has made it plain to the rest Nigerian oil output was rising of the industry that it will redramatically.

Oil industry experts in The view is shared within Lundon believe Nigeria will major oil corporations and the companies like British Quito, interested in feeding their refineries with as cheap a crude The free-market spot price of as possible. They say the individual cargoes from the prices of refined products North Sea was said to be \$35- would justify a North Sea spot



or \$34.20 a barrel.

Arab Light Crude has risen from around \$28 in March to about \$34 a barrel—stems from the oil market's expectation that Opec will maintain its present price structure when it meets

In spite of the worldwide glut of oil, which has forced Opec members to produce at half of their installed capacity, \$35.50 a barrol at the weekend price of no more than \$34.10 pressure from their customers

they have managed to resist to cut their contract rates below the present reference level of

The London newsletter. London Oil Reports, says today that Saudi Arabia could lower its production ceiling from 7m b/d to 6.5m. It says Saudi output has probably sunk to 6.2m b/d, from 6.5m b/d at the beginning

If, as seems likely, Opec holds its reference price of \$34 a barrel this week, BNOC is almost certain to raise its prices on July 1. It is possible the North Sea reference will be raised to match the Opec marker

The recent rise in spot prices prices in general will rise over the rate for the reference the next few years. A new the next few years. A new report by Intercommodities, a trading member of the International Petroleum Exchange in London, says that the downward pressure on crude oil and gas oil prices is likely to continue. Oil surpluses were expected to remain for at least the next few years.

Calls for oil depletion. Page 5 Gulf minutes break off talks, Page 3

TALKS WITH TUC ON LAW REFORM

Labour drafts 'rights Bill'

BY JOHN LLOYD, LABOUR EDITOR

THE British Insurance Association has abandoned plans which are now being finalised for a multi-million pound in discussions between the party promotional campaign this and the Trades Union Congress. It would guarantee a range of opposition from insurance rights, including the right to strike, mount secondary action and picket, extend the closed shop, ensure a "rate for the job" and help unions to gain The association, which includes nearly all of the recognition and to be consulted on redundancies. representation campaign last autumn. It was to have been organised in

and other issues. The plans also include a promise to repeal the Employment Act 1980 and the Employment Bill, which has almost completed its progress through the Commons.

A proposal, made last week in the party's home policy committee by Mr Tony Benn that unions be reimbursed damages paid under present or • The right to consultation on proposed legislation after Tabour returns to power, is unlikely to be incorporated in the plans. It is felt such a pledee assumes that unions will pay fines and many have said they semployment protection would

Major elements in the future

introduce a far-reaching of industrial action, including the company purchasing their Employment Act, plans for various forms of secondary work. action and certain kinds of The high compensation paythe Employment Bill. Labour sacked for refusing to join a helieves that its legislation union will be abolished, thus must curb the courts ability to re-establishing the strength of the closed shop. they did during the 1974-79

> The right to obtain a trado union "rate for the job" through arbitration. Employers will also be obliged to pay equal for a particular job.

• The right to union recogni tion, where a union is indeed by the Advisory Conciliation and Arbitration Service to be appropriate for collective bargaining nurposes.

after redundancies, to information on is un- a large range of issues and to representation on works comcils and possibly company hoards.

> temporary workers. It would also cover homebound workers

A LABOUR Government would

The right to take all kinds by deeming them employees of

strike action now either unlaw- ments presently, or shortly to ful or about to become so under become, available to workers

These plans, which are likely to be discussed at a special home policy committee meeting on Wednesday, will be the subject of further consultation with the TUC. The unions have been wages for could work, rather careful to play a low-key role than simply the minimum wage in their formation, and will probably continue to leave the party to make the running with them, subject to broad agreement between tthe two wings of the Labour movement

part of future Labour employment law include the vexed are shed. Esso wants to lose week the party's national executive committee was unable to agree even on a vague comweek the party's national combe made to cover part-time and mitment to discuss incomes Apex backs economic assess-

Civil Service check-off row looms

BY PHILIP BASSETT, LABOUR CORRESPONDENT

would restrict the unions' ability to mount a repeat of last the time-off agreement insideyear's selective strike over pay. The agreement is bound to anger militants in the union including the Civil and Public Services Association and Inland Revenue Staff Association who scored a number of important victories at annual union conferences last week.

The agreement opens the door to negotiations on government powers to halt union rheck-off facilities during official ndustrial action. nvolves automatic deduction of life assurance. There was considerable disappointment among life companies union subscriptions from mem-

Militants' anger will be even stronger because leaders agreed to negotiate check-off facilities

quate. At a conference last week, a motion introduced by left wingers in the largest union, the CPSA, was preend rejecting the time-off or facilinot know about the Government proposal for ending the checklies agreement. Members did off facility.

Left wingers argue that if the union incomes would be affected Check-off and it would be difficult to maintain full strike pay.

Details of the Government's position are given in a confidential Treasury letter, accom-panying the new facilities agree-

CIVIL SERVICE union leaders in return for a wider agree. Mr Colin Allen, of the Treasury have agreed to negotiate a ment on time-off for trade Industrial Relations Depart-government measure which union duties. It is dated April 29, the Many militants already find day before the new facilities agreement came into force.

> The letter followed meetings between union leaders and Sir Wass, Treasury Per Secretary and Joint Head of the Home Civil Service, at which the outline of the proposals was agreed. states: "I explained when we met that the Government wanted it to be clearly undercheck-off system was halted stood that there could be no during official industrial action, obligation to collect money on obligation to collect money on behalf of the unions when it was being used to finance industrial action."

While the union's disagreement with this is acknowledged, the letter says the union agreed that fresh discussions would

ment. The letter is signed by take place

Continued from Page 1

Invasion

judgment on the issue of Conservative Party - reviewed munications: These the task Fearless and Intrepid and the force will seek to destroy. troop-carrying liner Canberra the options with the Attorney The Government evidently General, Sir Michael Havers, Sir Mr Nott said yesterday that Anthony Parsons, Sir Nicholas Henderson, Britain's Ambassawhile the UN talks were still of negotiations. There were still benchers, only to find commit-chiefs for more than five hours ments entered by Argentine at Chequers yesterday. It was not clear whether the BBC radio interview, and he we were not sure we would two ambassadors had been given indicated that the task force succeed," The Prime Minister and her more room for mancouvre in the was now in final positions for whichever option should be

cabinet-Mr Nott, Mr resumed negotiations. The inner Cabinet will meet tary, Mr William Whitelaw, later today and a meeting of the Home Secretary and Mr the full Cabinet is planned for

troop-carrying liner Canberra are now with the task force. Mr Nott said that if there alive time was not on the side were an invasion casualties would be inevitable but the several military options open to Government would not choose the Government, he said in a a particular military option "if

ment had no plans at present to bomb the Argentine main-It is believed, though not con- land. That would be a "major

He repeated that the Govern-

EEC divided over sanctions on Argentina

BY JOHN WYLES IN LUXEMBOURG

difficulties in trying to secure the agreement of other EEC Governments to renew for ban on imports from Argentina. posed by the European Com-Talks ended without agree-

ment and will be resumed today.

the import ban. In addition, opposed renewing the sanctions. UK and point to Saturday's de-

BRITAIN LAST night ran into several governments, including West Germany and France pressed for a renewal of the sanctions, which expire today. for only a week or two rather another month the Community than the one month period pro-

British appeared dismayed at these ance of a diplomatic rather than developments, which emerged at a military solution. This is why At a special meeting of a meeting on Saturday of senior Bonn favours an extension of Foreign Ministers here, Italy, officials from the ten foreign Ireland and Denmark each offices. However, they stressed raised quite different obstacles last night that no member deny that there is any questionto continued implementation of State at the meeting had mark over their support for the

month would apparently not be seen by Britain as sending " the right message to Buenos Aires now that UN mediation is at such a critical stage.

West Germany wants, on the contrary, to send a message to representatives London, stressing the importonly a fortnight.

However, German officials

Yet renewal for less than a claration of solidarity from Chancellor Schmidt.

The Italian Government's problem stems from the widespread hostility to continued sanctions evident in the Italian Parliament, particularly from the Socialist Party.

Nevertheless. Mr Francis Pym, the Foreign Secretary, was hopeful of a satisfactory agreement largely, it is thought, because the Italians, the Danes and the Irish are expected to

Esso plans radical change on drivers' pay

ESSO is proposing to depart radically from many of the most entrenched features of British pay and productivity bargaining in a new deal for its 1,700 oil tanker drivers and distribution workers.

The aim is to cut delivery costs and sharpen the company's competitive edge It could take Esso out of the

firing line in the industry's normally difficult autumn pay negotiations for tanker drivers, either by a shift from its November settlement date or simply by putting its bargain-ing on a different footing from that of other companies. Esso is the only company not

to have reached a recent productivity deal. This makes it vulnerable to strike threats because its drivers have fallen behind in the level of pay and conditions. It has now put forward outline proposals for a self-financing deal to improve work methods. restructure wages and reschedule annual pav talks.

Drivers would be paid for work completed rather than time spent at work, throwing out traditional:concepts such as shift premiums and overtime at enhanced rates. Whereas pro-ductivity deals normally offer mi brewer of stremmed kills nerved efficiency. Esso Would haild its productivity reculirements into the basic pay cal-CIII 2 Tinn.

Drivers would work nesic duty periods a week, varyfrom eight to 11 hours geneding to workload, with a voluntary fifth period. would energie schedules, and h neid for "schedule hours." calperoration to improved ork grandards, specifying the time inhs take.

"schedule hour rate would be much higher than The consultative document talks of a new minimum earnings guarantee of week, for 38 scheduled hours, compared with £113,50 for 40 hours. "Unsocial hours" payments, would replace shift pay.

No firm pay offer has been Other elements which may be put and the increase would depend on how many workers

A driver on typical total earnings of under £180.00 weekly could receive another £30.00 overail. His pensionable pay would be sharply higher, and hasic and actual working hours would be cut.

The Transport and General
Workers' Union has already

shown interest in the deal, but Esso will need to tread carefully—it's employees have re-fused three productivity deals in two years.

Background, Page 7

UK TODAY MOSTLY dry and sunny. Rain spreading into western

E, NW England, Midlands, W. NW Scotland, Central Highlands, N Ireland, Isle of Man Dry, sunny intervals. Showers

later, heavy in places. Max 20C (68F). SW England, Wales, Channel slands, Shetland

Rain dying out. Sunny periods with showers later. Max 17C (63F). N. NE England, E NE Scotland,

Dry, sunny periods after early mist and fog. Max 18C (64F). Outlook: Some rain or showers Sunny intervals.

WORLDWIDE

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-Cloudy, F-Fair, R-Rein, 5-Sunny.

THE LEX COLUMN

Tesco beats the war-drums

of a new price war by Tesco has been unsettling a sector which. in terms of gross margins, has had life very easy over the past year or two. The group is closing its food stores today to pre-pare the offensive but the stock market has already taken the precautionary measure of mark-ing down share prices in the food retailing sector by an average of about 6 per cent over the last fortnight.

The market is unwilling to be caught napping again. It seriously underestimated the effects of Tesco's last price war-Operation Checkout in 1977-on the sector's profitability. Tesco's own profits fell the following year. The climate may now be ripe for a limited period of discounting. Food price inflation has been moving upwards to meet retail price inflation and the real increases in fixed costs notably fuel charges, rents and rates—should be less severe for retailers this year.

the leeway to mount a campaign along the lines of Operation Checkout It no longer has the extra gross margin in the shape of Green Shield Stamps to give to customers. Net trading margins of two per cent are less Sainsbury and Asda Tesco is in Now the sector is to be improved.

any case unlikely to catch offered £100m of fresh paper at. The report and accounts out
Sainsbury's prices, which are a time when the dizzy multiples today give little further guidecurrently estimated to be 31 per cent lower than Tesco's.

Moreover, with net debt in the region of £60m and rising. due to a heavy capital spending programme. Tesco is at a dis-advantage against its relatively ungeared competitors. If volume gains do not compensate for reduced gross margins, high income cearing will show through rapidly on the bottom line.

The competitive avironment Tesco can still find vulnerable happy experience. The rights built up in the last three retailers, like the Co-Op and were offered with a deep dis- decades. retailers, like the Co-Op and

The widely rumoured launch International Stores, but they count at 500p, compared with a are less prominent now than they were five years ago. So this week's push may prove announcement Last Friday, the stronger on promotion and deep shares closed at 525p, so the discounting of specific standard underwriters face a nati-biting lines than on general price few days. competition. By all accounts. The iss Tesco is also planning to push been caught up in an institu-cheap generic and own-label tional backlash against a spate brands. This would do nothing to clarify an already murky time when the property market image. Last year, Tesco wil is nervous and share prices have highlighting quality as its great

But, even though the signs are pointing to restrained hostilities, the market is reserving its position. Tesco's share price, which began to recover earlier this year, dropped 10 per cent last week.

It was certainly unfortunate that the Tesco rumours coincided with the news that Argyll Foods was planning to buy Allied Suppliers for £101m. The food retailing sector enjoys a demanding rating not just But Tesco does not now have record and strong defensive he leeway to mount a campaign qualities. Institutions find itdifficult to gain sufficient weight in an industry which contains several large, unquoted companies. On top of that, the free market capital of the most glamorous stock, Sainsbury, is the extent to which Hammeronly half its total issued equity.

portfolio adjustment. The yield 2.3 per cent and, the sector as a whole, yields only 3.6 per-

Hammerson

ment to new shares. For the

price for the "A" shares of 640p shortly before the

The issue appears to have of property rights issues, at a underperformed. The feeling is that companies have been using shareholders as an easy source of cash, regardless of the dilu-tion consequences, when interest rates are riding far above property yields.

The irony is that Hammerson probably has a stronger case for issuing new equity than some other property companies which have recently been tempted to the market. It has outlined the marriage values which would result from its proposed purchase of minority stakes in developments. It is not therefore, merely issuing new paper at a discount to net worth and using it to compete for new projects in the open market. Unfortunately, this theoretical rectitude has not been accompanied by detailed figures on

of some retailers leave them ance. The chairman makes very exposed to a period of clear his reluctance to comply on Sainsbury's equity is a tiny of valuations under SSAP 19. But there are some pointers to the way property companies may react to expensive money and diminishing opportunities for rights issues. Hammerson Hammerson shareholders have states that it will be undertakuntil Thursday to decide ing new developments mainly in whether to take up their entitle. a trading capacity—often with company, the three-for-ten its main emphasis will be on has also become much tougher, rights issue has been an un-improving the portfolio it has

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